Committee: Executive Agenda 7. Appendix 3

Item No.:

Date: 6<sup>th</sup> February 2012 Status Open

Category 3. Part of the Budget and Policy Framework

Subject: Capital Programme – 2011/12 Estimated Outturn, 2012/13

Original Budget and Financial Plans 2013/14 and 2014/15

Report by: Director of Corporate Resources

Other Officers

Chief Accountant

Involved

Director Of Corporate Resources

Relevant Councillor E. Watts, Leader of the Council

Portfolio Holder

### RELEVANT CORPORATE AIMS

STRATEGIC ORGANISATIONAL DEVELOPMENT – to continually improve the efficiency and effectiveness of all Council Services by maximising the potential use of Council resources.

### **TARGETS**

The development of Policy Led Budgeting will help to inform future spending plans and assist in the delivery of annual efficiency gain targets.

#### VALUE FOR MONEY

The Budget Process challenges existing spending levels and new spending proposals to ensure that resources are effectively used and directed towards the delivery of the Corporate Aims.

### **CAPITAL PROGRAMME 2011/12 to 2014/15**

### Introduction

1. This report considers the elements of the Medium Term Financial Plan relating to the Council's capital programme. As such it covers the Council's planned capital investment in areas that support the Corporate Plan. While this report is predominantly concerned with financial issues it needs to be recognised that the Council's financial plans are part of a wider service

planning framework which also incorporates service plans together with the range of related Council strategies and policies. This financial and service planning framework clearly has a direct impact upon the quality of the services to taxpayers and council tenants.

- 2. The Capital Programme Budget report forms part of the Council's Medium Term Financial Plan.
- 3. The main areas covered by this report are as follows:

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- 4. The provisional capital budgets for both 2011/12 (Revised Programme) and 2012/13 (Original Programme) are shown in Table 1 to this report. The Appendix also details the forecast investment planned for both 2013/14 and 2014/15. This Capital Programme budget report will be considered by Executive at its meeting on 6th February 2012 and by Council at the meeting on 15<sup>th</sup> February. Issues concerning leasing and borrowing will then be subject to consideration as part of the Treasury Management Strategy by the budget setting Council on 1st March 2012. A key issue for the Council is that a limited number of major schemes are at an advanced stage of development but pending certainty regarding the achievement of the associated capital receipts the Council will need to conserve its capital resources in order to minimise any risk that elements of any additional scheme would be unfunded. Given that the major schemes concerned involve commercially sensitive negotiations it would not be appropriate to incorporate either the schemes or the associated capital receipts into the Capital Programme at this point in time. All of the schemes in question have, however, been formally approved by Council at previous meetings and Members are fully aware of the position.
- 5. An overview of the scale of the currently approved capital programme is provided in the table below:

	2011/12	2011/12	2012/13	2013/14	2014/15
	Original	Revised	Original	Original	Original
	£,000	£,000	£,000	£,000	£,000
Total	4,021	105,462	8,171	4,348	4,583

- 6. Of the Revised Programme in respect of the current financial year some £94.386m relates to the payment that the majority of those local authorities who own housing stock are required to make to central government in order to buy themselves out of the housing subsidy system. The Government is allowing the Councils concerned to undertake borrowing in order to finance that payment. In addition since the original programme in respect of this financial year was approved the following amendments have been agreed by Members:
  - Expenditure of £4.6m not fully spent in 2010/11 carried forward into 2011/12 with the equivalent amount of funding.
  - The Asset Management plan is now part funded given that capital receipts have been achieved during the course of the year.
  - A reduction in 2011/12 MRA by re-profiling £1m of 2011/12 expenditure into 2012/13, with the equivalent amount of funding.
  - New grant funding received of £2.7m.
- 7. While the above represents a significant capital programme (even when the HRA buyout is excluded) it needs to be recognised that the vast majority of the Council's resources are 'earmarked' for particular schemes over which the Council has limited discretion. In broad terms out of the £11m of resources available to fund the Council's capital programme only the £1.9m of capital receipts is available to use at the Council's discretion. To the extent to which the Council chooses to incur expenditure on schemes which are not funded by specific resources then that expenditure needs to be financed from capital receipts which arise from the sale of assets. The only other source of funding for capital expenditure is the Council's revenue resources but in reality the Council's financial position in common with that of other local authorities is that the revenue position is too constrained to allow any significant support for capital expenditure.
- 8. In common with a number of other local authorities Bolsover has made a significant use of leasing arrangements for the acquisition of vehicles and similar items. Members should note that there is a general move in the financing of vehicle replacement away from leasing to borrowing. Low interest rates for borrowing and the flexibility provided from owning the vehicles have driven the shift towards outright purchase as the preferred funding method. While borrowing is a more flexible and ultimately more cost effective arrangement in the current financial climate it does still incur significant revenue costs, and Members may wish to give some consideration to the use of capital receipts to fund vehicle acquisition as and when such receipts become available.

### **Capital Programme – Revised Programme 2011/12**

9. With respect to the current financial year details at a scheme level are provided in Table 1 to this report.

### **Housing Revenue Account**

10. The recommended revised programme shows a significant increase above the original programme that reflects the inclusion at this stage of the buyout payment of £94.386m to central government in respect of the Housing Revenue Account. The remaining HRA capital investment mainly relates to maintaining our properties at a decent homes standard by an ongoing programme of refurbishment.

### **General Fund**

11. With respect of the General Fund we are anticipating that the spend will be in line with the revised Programme. The major schemes relate to the Joint Service centre at South Normanton where the District Council has made a contribution of £1m to the County Council's cost, Shirebrook Enterprise Centre at a cost of £2.2m (with further costs in future years), and £0.6m on the acquisition of vehicles, etc by way of leasing.

### **Capital Programme – Original Programme 2012/13**

12. One key issue which Members need to consider within the context of the MTFP is the schemes which should be approved for inclusion within the Capital Programme in respect of 2012/13 and future years. At this stage the Council has a mature and well established Capital Programme which takes account of all the resources available to the authority. Formal approval has already been secured for the allocation of these resources and therefore at this stage there are relatively few prioritisation and allocation decisions which need to be taken. A consideration of this issue is best undertaken by separating the programme into that which relates to work on the Housing Revenue Account and that which relates to the Council's General Fund assets.

### **Housing Revenue Account**

13. The larger element of the Council's Programme is that which relates to work on the council dwellings. With respect to 2012/13 the Government will no longer, as a matter of routine make any funding available to local authorities to support HRA capital expenditure. Under the new self financing arrangements local authorities will be required to fund the capital necessary to maintain their property in line with the decent homes standard either from the revenue generated by the HRA, or by borrowing up to the level of the housing debt cap which has been set by the government (£112.350m). One of the purposes of developing a 30 year Business Plan is so that local authorities can ensure that they are in a position to maintain their property, and that the necessary level of capital expenditure on the properties can be afforded. The Government's debt settlement is intended to ensure that, providing each Council manages its stock in an appropriate manner, the HRA of each local authority will be sustainable in both financial and in terms of providing decent well managed housing.

- 14. The Council's current capital programme in respect of its Housing Assets amounts to some £4.810m. Of this some £1.1m relates to the acquisition of replacement bungalows, £0.65m relates to a variety of minor refurbishment work, with the remainder of some £3.1m relating to the refurbishment programme formally funded by MRA. Given that some £1m of this work will be funded by MRA c/fwd from 2011/12 the current proposals will be affordable from within the revenue resources available to our local Housing Revenue account. As set out within the section in relation to the HRA which is incorporated within this Medium Term Financial Plan (Appendix 2) the local HRA will be able to fund a Programme of some £4m in 2012/13.
- 15. On the basis of the work that has been undertaken to date there will clearly be sufficient funding available to enable the currently approved level of work in respect of the HRA to proceed. In addition as outlined earlier in this report it should be noted that a key element of the reformed HRA budget will be the interest rate that is paid in respect of the £94m of additional loan that the Council is required to undertake. If this can be secured at a level below the current assumed rate of 4.5% then there should be a significant financial gain to our HRA. Once the actual costs are finalised –after March 2012 then it would be appropriate to begin a wider debate with tenants and Members in the light of the Business Plan and Stock Condition survey to agree the Council's capital priorities under the reformed HRA.

### **General Fund Programme**

16. Within the General Fund Programme there are clearly a number of continuation schemes which are currently funded by grant, external resources and leasing. These schemes will continue and further opportunities to attract external funding for capital work within our District will continue to be sought. At this stage, however, the Council has no unallocated capital receipts with which to fund additional expenditure. A limited number of significant capital receipts are, however, currently being pursued and reports concerning progress will be brought back to Council as appropriate.

# General Fund Programme – Schemes funded by Leasing and Prudential Borrowing.

17. Traditionally the Council has funded a number of types of capital investment by way of leasing arrangements. Those assets which are funded by leasing are generally items such as vehicles where the capital assets concerned are effectively used to generate revenue income and have a relatively short life (maximum 5-7 years) in capital terms. These schemes have been approved on the basis that the revenue account of the service concerned has met the leasing costs. The position with regard to leasing arrangements has been changed as a result of the introduction of International Financial Reporting Standards (IFRS) which now require that all leases are treated as capital

- expenditure, and are included within a local authority's Treasury Management Strategy.
- 18. While local authorities now have increased disclosure requirements concerning leasing a combination of economic factors has served to undermine the financial attractions of leasing. In the first place local authorities are now able to borrow, including from the Public Works Loans Board, at very low rates of interest. This makes direct borrowing more attractive compared to leasing. Secondly, leasing arrangements for vehicles, etc have traditionally been over a 5 year period. Increasingly the experience of local authorities is that this type of asset has an effective operational life of seven rather than five years. Operating loan financed assets beyond a 5 year period increases the economic advantages of borrowing and reduces the impact on the revenue accounts.
- 19. While loan finance is increasingly seen as being more economically advantageous than leasing arrangements local authorities do not automatically have the borrowing powers to undertake such investment. Under the current capital financial arrangements local authorities themselves do have the power to enter into prudential borrowing but they need first of all to satisfy themselves that the borrowing concerned is affordable. Such borrowing needs to be agreed by Council as part of the annual Treasury Management Strategy.
- 20. The Treasury Management Strategy will be reported to Council at its meeting on 1<sup>st</sup> March 2012 and consideration will be given at that stage as to whether any use of prudential borrowing is appropriate for the purposes of acquiring assets.

### **General Fund Programme – Schemes funded by Specific Grant**

- 21. From 2012/13 onward the only specific grant available to the council to fund capital investment relates to the Private Sector Housing Grants (disabled facilities grants). The Council is forecast to receive £0.365m which has currently been allocated to fund a Programme at that level. Further consideration as to level of this Programme will be given in the light of the requirements of local residents, the resources provided by the Government as grant and the availability of other funding to support an enhanced Programme.
- 22. Officers will continue with efforts to secure specific funding where it contributes to achieving the priorities of the Council, and reports will be brought to Members to seek approval for such schemes to proceed where funding is secured.

### **Capital Programme Risk Assessment**

23. A full Risk Assessment is set out in **Table 2**, which outlines the risks, the mitigation which is in place, the potential impact and the probability in order to

arrive at a notional calculation concerning the potential financial impact of the risks which the Council is currently facing. This indicates that the identified risks which the Council is currently facing in respect of its Capital Programme amount to some £0.6m. Should these risks materialise then it would be necessary ultimately to charge these costs against General Fund or HRA balances. The Risk Assessment in respect of both General Fund and HRA has included an assessment of these potential costs. With regard to 2011/12 on the basis of information currently available Officers are of the view that the Council should be able to achieve a level of capital receipts above that necessary to balance the Capital Programme. On that basis then these resources would be available to mitigate any risks which materialised in respect of capital expenditure.

24. As is the case in respect of both the General Fund and the HRA the assessment concerning the level of risk is essentially used for two purposes. In the first place an understanding of the risks which the Council faces is crucial in agreeing an appropriate level of financial reserves which are required. Secondly, the identification of the risks is the first stage in the process of more effectively managing, or of mitigating those risks. By identifying the risks it is possible to avoid them, to insure against them, to transfer the risk, or most likely actions can be taken to reduce or to mitigate the risk. The Council has in place a comprehensive approach to Risk Management which is reported on a quarterly basis to Cabinet, and this process will be utilised in order to manage the key financial risks.

### **Recommendations:**

### 25. It is recommended:-

- (a) That the Capital Programme for 2011/12 to 2014/15 as set out in **Appendix 1** be approved.
- (b) That Officers incorporate within the Treasury Management Strategy that will be considered by Council on 1<sup>st</sup> March any proposed use of borrowing or leasing arrangement to secure the acquisition of assets.

## **APPENDIX 3 TABLE 2**

### **CAPITAL PROGRAMME RISK REGISTER**

Risk and Mitigation in Place	Gross	Probability	Potential
	Value of Risk £'s		Impact £'s
<ul> <li>1. Cost Overruns on Approved Projects</li> <li>Financial monitoring including formal reports to Members is undertaken on a regular basis which should enable mitigating action to be taken.</li> <li>The Council have robust management arrangements in place.</li> <li>The Financial Risk Registers in respect of both General Fund and HRA include the risk of an unfunded overspend arising on the Capital Programme.</li> </ul>	£500,000	40%	£200,000
<ul> <li>2. Reduction in the forecast level of capital receipts.</li> <li>The receipts forecast that has been made in respect of 2012/13 is a realistic one in the light of current property markets.</li> <li>Schemes funded by General Resources in respect of 2012/13 are being 'held back' pending greater certainty regarding the level of receipts which will be achieved.</li> </ul>	£1,000,000	20%	£200,000
<ul> <li>3. An unanticipated capital requirement arises which requires funding as a matter of urgency.</li> <li>Existing approved projects may need to be reprofiled into future years</li> <li>Additional capital resources may need to be identified</li> <li>A charge against revenue balances may need to be considered.</li> </ul>	£500,000	40%	£200,000
Calculated Potential Financial Impact of Identified Risks			£600,000

### **CAPITAL PROGRAMME SUMMARY**

	Original Estimate 2011/12 £	Estimated Outturn 2011/12 £	Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
	~	~	~	~	~
Community Safety	0	0	0	0	0
Environment	149,000	652,170	324,000	417,000	651,000
Regeneration	3,672,052	6,851,580	7,282,485	3,731,924	3,732,000
Social Inclusion	0	3,203,587	365,000	0	0
Strategic Organisational Development	0	149,440	0	0	0
Fees - Regeneration Mgmt & Admin	219,320	219,320	219,320	219,320	219,320
Fees not yet applied to schemes	(19,320.00)	0.00	(19,320.00)	(19,320.00)	(19,320.00)
Self Financing Settlement	0	94,386,000	0	0	0
TOTAL CAPITAL EXPENDITURE					
ON CORPORATE AIMS	4,021,052	105,462,097	8,171,485	4,348,924	4,583,000
Contributions from Reserves	9,000	46,450	9,000	9,000	9,000
Contributions from Revenue	650,000	721,538	650,000	650,000	650,000
General Fund Capital Receipts	0	1,919,312	0	0	0
Grants and Contributions	0	3,047,420	2,609,320	0	0
HRA Capital Receipts	0	532,601	49,580	0	0
Major Repairs Allowance	3,222,052	2,922,714	4,173,585	3,281,924	3,282,000
Operating Lease	140,000	643,170	315,000	408,000	642,000
Private Sector Renewal Grant	0	0	0	0	0
Specified Capital Grant	0	413,189	365,000	0	0
Supported Capital Expenditure - RHB	0	244,385	0	0	0
The second of Control English and the second	0	585,318	0	0	0
Unsupported Capital Expenditure		04 206 000	0	0	0
Self Financing Borrowing	0	94,386,000	U	o o	·

check				
Single Capital Pot (borrowing)	585,318	0		0
Major Repairs Allowance	2,922,714	4,173,585	3,281,924	3,282,000
Specified Capital Grant	413,189	1,170,000	0,201,021	0,202,000
Private Sector Renewal Grant	,			0
EMDA (DLG)				0
GOEM JS only	244,385			0
Fairshare Fund				0
SSP Alliance				0
HLF	25,289			0
ERDF	2,238,203	2,229,221		0
Big Lottery				0
Meden Valley MPL				0
Coalfields Alliance C Agency				0
LEGI				0
Oper Lease	643,170	315,000	408,000	642,000
HRA Capital Receipts	532,601	49,580		0
General Fund Capital Receipts	1,919,312		0	0
Vehicle Reserve	9,000	9,000	9,000	9,000
Local Plan Reserve	07.450			0
IT Reserve	37,450			0
Transition Grant	0			0
Building Res General Reserve				0
HRA DRF	724 529	650,000	650,000	•
GF DRF	721,538	650,000	050,000	650,000 0
Private Sector Contribution	662,237	380,099		0
Others	2,198	360,099		0
S106	119,493			0
Rounding	110,400			· ·



## Community Safety – Ensuring that communities are safe and secure

		Original Estimate 2011/12 £	•	Estimated Outturn 2011/12 £	Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
C016	Whitwell Burglary Project		0	0	0	0	0
			0	0	0	0	0



		Original Estimate 2011/12 £	Estimated Outturn 2011/12 £	Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
C006	Pick Up (Garage YT09 XVG)	0	0	0	0	12,000
C008	Van (SS YP07 OEH)	0	0	0	0	18,000
C009	Van (SS YT09 WSO)	0	0	0	0	20,000
C010 C011	Van (SS YT09 TGF) Van (SS YT09 TEY)	0	0	0	0	20,000
C039	Van (R+M YT09 XVP)	0	0	0	0	20,000 15,000
C040	Van (R+M YT09 XWN)	0	0	0	0	15,000
C041	Van (R+M YT09 WOR)	0	0	0	0	15,000
C042	Van (R+M YT07 BXH)	0	0	0	0	15,000
C043 C044	Van (R+M YS57 LVC) Van (R+M YS57 AYV)	0	0	0	0	15,000 15,000
C049	Refuse Vehicle (CX04 MVU)	0	140,000	0	0	0
C050	Van (OC FD55 NMJ)	0	20,000	0	0	0
C052	3 Vans (R+M AF05 UVL,UON,UPB)	0	38,170	0	0	0
C053	3 Vans (R+M AG04 LZA, LXB,MJF)	0	49,000	0	0	0
C054 C055	8 x Hedgecutters 10 x Strimmers	0	0	0	4,000 5,000	0
C056	Van (R+M YP07 OCC)	0	0	0	0,000	12,000
C057	Van (R+M YP07 FWA)	0	0	0	0	12,000
C059	8 x Hedgecutters (from 08/09)	4,000	4,000	0	0	0
C060	Van (R+M YP57 HRM)	0	0	0	0	12,000
C061 C063	Van (R+M YP07 FTZ)	5,000	5.000	0	0	12,000
C063	10 x Strimmers 3 Vans (R+M AK54 + AJ54 MWV,NYK,OAW)	5,000	5,000 47,000	0	0	0
C067	Van (GM FP55 VRV)	0	18,000	0	0	0
C070	Pick up (GM YN53 GTY)	0	18,000	0	0	0
C071	Refuse Vehicle (VU10 HSV)	0	0	0	0	140,000
C072	Van (CAN AG05 LYW)	0	12,000	0	0	0
C073 C074	Van (Health FY53 DEU) Tipper Van (Waste YN57 ECZ)	0	12,000 0	0	0	0 35.000
C075	Tipper Van (Waste YN57 EDC)	0	0	0	0	35,000 35,000
C076	Van (Leisure YS53 ZKA)	0	20,000	Ö	Ö	0
C077	Courier Car (YT06 LFE)	0	12,000	0	0	0
C078	Pick Up (Drains YN53 GTU)	0	20,000	0	0	0
C079 C080	Pick Up (Health FN05 WTZ)  8 Hedgecutters	0	15,000	0	0	4 000
C080	10 Strimmers	0	0	0	0	4,000 5,000
C082	Van (Health FL05 JFE)	0	12,000	0	0	0,000
C083	3 Wardens Cars (YT53 DZJ, DZK, DZL)	0	30,000	0	0	0
C084	4 Wardens Cars (FE06 KHU,KHW,KHV,KHT)	0	40,000	0	0	0
C085	Refuse Vehicle (VK56 OSP)	140,000	140,000	0	0	0
C086 C087	Van (OC YN07 RHX) Van (OC YN57 EBK)	0	0	0	0	35,000 60,000
C088	Van (OC YN07 FLR)	0	0	0	0	35,000
C089	Van (OC YR57 EDJ)	0	0	0	0	18,000
C122	Van (Leisure YP57 HNV)	0	0	0	0	12,000
C123	Van (Leisure YP57 HTY)	0	0	0	0	12,000
C124 C139	Van (Leisure YP57 HTL) Van (Drains YR09 LDN)	0	0	0	0	12,000
C191	Refuse Vehicle (VX55 CVA)	0	0	140,000	0	20,000 0
C192	Refuse Vehicle (VX55 CVB)	0	0	140,000	0	0
C193	Tractor (FJ55 UAL)	0	0	35,000	0	0
C194	Refuse Vehicle (VE07 ENT)	0	0	0	140,000	0
C195	Refuse Vehicle (VE07 ENU)	0	0	0	140,000	0
C196 C197	Van (OC YN56 HFW) Van (R+M YP56 VFZ)	0	0	0	60,000 18,000	0
C198	Van (R+M DY56 OFB)	0	0	0	18,000	0
C199	Van (R+M YS56 LYG)	0	0	0	10,000	0
C200	Pickup (Street Services FJ06 WVS)	0	0	0	22,000	0
C201	8 Hedgecutters	0	0	4,000	0	0
C202	9 Strimmers	0	0	5,000	0	0
		149,000	652,170	324,000	417,000	651,000

Regeneration - Developing healthy, prosperous and sustainable communities

		Original Estimate 2011/12 £	Estimated Outturn 2011/12 £	Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
C005	Joint Service Centre South Normanton	0	1,000,000	0	0	0
C021	Portland Street Group Repair	0	200,000	250,000	0	0
C023	Whaley Thorns Group Repair	0	148,801	0	0	0
C024	New Terrace Upper Pleasley	0	53,462	0	0	0
C027	Shirebrook Group Repair	0	7,230	0	0	0
C029	Carr Vale Group Repair	0	66,618	0	0	0
C030	Creswell Model Village Improvement Grants	0	77,170	0	0	0
C031	New Houghton Group Repair	0	250,000	0	0	0
C032	Byron Street Shirebrook	0	34,805	0	0	0
C033	Empty Property Grants	0	39,145	0	0	0
C035	New Houghton Renewal Area	0	268,400	0	0	0
C037	Pte Sector Project Officer	0	64,959	0	0	0
C038	Station Road Shirebrook	0	154,922	0	0	0
C095	AMP - Oxcroft Lane Depot	0	35,131	0	0	0
C097	Repair Inspector (MRA programme)	0	32,629	0	0	0
C099	Window Replacement General	0	8,990	0	0	0
C100	Electrical Rewiring - Decent Homes	0	141,289	0	0	0
C107	Cavity Wall + Loft Insulation	0	7,177	0	0	0
C117	Decent Homes Standard (External)	0	496,875	0	0	0
C118	Kitchen Replacements- Decent Homes	0	506,059	0	0	0
C142	Property Acquisitions	0	450,000	0	0	0
C147	AMP - Engineers	0	75,507	0	0	0
C148	AMP - Sherwood Lodge	0	130,578	0	0	0
C149	AMP - PV Lodges	0	83,476	0	0	0
C150	AMP - Community Houses	0	2,049	0	0	0
C151	Creswell THI Publicity	0	2,990	0	0	0
C152	Creswell Environmental Phase 2	0	16,400	0	0	0
C157	Creswell MV Villas	0	3,030	0	0	0
C158	Creswell THI Consultants Fees + Studies	0	4,020	0	0	0
C159	Creswell Elmton Road Project	0	11,190	0	0	0
C160	Creswell MV Final Phase	0	87,420	0	0	0
C162	Shirebrook Enterprise Centre	0	2,235,730	2,229,221	0	0
C167	Shirebrook Station House	0	2,730	0	0	0
C169	Street Services Depot Relocation	0	4,195	0	0	0
C174	S/Normanton + Pinxton Masterplan	0	12,253	0	0	0
C176	AMP - Leisure Buildings	0	30,201	0	0	0
C179	Major Capital works - Pleasley Vale Mills	0	3,210	0	0	0
C182	HRA New Build	0	0,210	1,100,808	0	0
C187	Decent Homes Private Sector	0	102,939	0	0	0
Various	Housing Revenue Contribution to Capital	650,000	0	650,000	650,000	650,000
Various	Public Sector Housing (previously MRA)	3,022,052	0	3,052,456	3,081,924	3,082,000
7 011003	. as a costol floading (proviously with ()	3,672,052	6,851,580	7,282,485	3,731,924	3,732,000



		Original Estimate 2011/12 £	Estimated Outturn 2011/12 £	Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
C020	Disabled Facility Grants (Mandatory)	0	497,381	365,000	0	0
C092	Disabled Adaptations	0	377,577	0	0	0
C094	Group Dwellings Safety Work	0	150,000	0	0	0
C109	Heating Relets	0	79,317	0	0	0
C113	External Door Replacements	0	600,000	0	0	0
C114	Heating Upgrades	0	430,292	0	0	0
C115	Environmental Works	0	66,260	0	0	0
C116	Major Relet Repairs	0	597,161	0	0	0
C125	Playbuilder	0	58,860	0	0	0
C126	Clune Street Recreation Ground	0	16,331	0	0	0
C130	Bolsover Improving Play Pitches Initiative	0	25,293	0	0	0
C131	Clowne Youth Focused Play Area	0	14,405	0	0	0
C132	Playful Spaces	0	105,004	0	0	0
C133	Playground Upgrade Programme	0	47,138	0	0	0
C136	Laser Quest	0	26,500	0	0	0
C138	Pleasley Vale Outdoor Education Ctre Ph 2	0	53,485	0	0	0
C171	Tarran Pre-liminary Costs	0	18,935	0	0	0
C184	Choice based lettings - IT Scheme	0	39,648	0	0	0
		0	3,203,587	365,000	0	0



### Strategic Organisational Development - Continually improving our organisation

		Original Estimate 2011/12 £	Estimated Outturn 2011/12 £	Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
C177	Mobile Working	0	74,440	0	0	0
C203	Street Scene Trackers	0	75,000	0	0	0
		0	149,440	0	0	0