

Appendix 2

Strategic Priority: Enabling Housing Growth

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Work with partners to bring forward the development of affordable homes on new build schemes, including developing a programme of new build council housing.						
	<i>Unlocking our Growth Potential</i>	Promote AHP CME to RPs to enable new affordable homes	Housing Strategy & Enabling Manager	March 2016 and then annual to March 2020	Delivery of two RP Forums per annum	Land availability Commitment of RPs to invest in District
	<i>Unlocking our Growth Potential</i>	Deliver a programme of new build Council housing on HRA land assets	Housing Strategy & Enabling Manager	March 2019	Delivery of 100 new council homes	Availability of developable HRA land
	<i>Unlocking our Growth Potential</i>	Review all HRA land assets geographically and correlate with housing needs to identify potential gaps.	Housing Strategy & Enabling Manager	August 2016	Schedule of sites against housing needs produced.	

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Enable housing growth by ensuring delivery of major housing and mixed use development projects, by assisting landowners and developers to deliver housing sites and by bringing forward council owned sites for new housing through the Development Fund.						
	<i>Unlocking our Growth Potential</i>	To work with the HCA to deliver the first phase of Brookvale, Shirebrook commenced	Housing Strategy & Enabling Manager	March 2020	Delivery of 153 quality new housing in Shirebrook	Successful delivery relies on HCA (as landowner) and developer delivery.
	<i>Unlocking our Growth Potential</i>	Delivery of a programme of GF land disposals for market housing	Property and Developments Manager	March 2020	Three sites brought forward to the market.	Availability of financially viable and deliverable land Market interest
Make best use of existing stock, including bringing empty properties back into use to help meet housing needs, and maximising the use of the private rented sector to meet affordable and other housing needs.						
	<i>Unlocking our Growth Potential</i>	To produce and implement an Empty Properties Strategy	Empty Properties Officer	January 2016	Strategy approved and launched	
	<i>Unlocking our Growth Potential</i>	Evaluate the feasibility of delivering a private sector leasing scheme	Housing Strategy & Enabling Manager	Sept 2015	Scoping work undertaken to identify next steps and reported back to Members	Legal and capacity issues to deliver a successful scheme.
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Produce quarterly monitoring reports on the local impact of welfare reforms	Housing Strategy & Enabling Manager	Quarterly to March 2020	Quarterly reports produced	

DRAFT

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Improve the quality of housing within the District by maximising available funding to deliver improvements to existing housing stock, working with private rented sector landlords to improve conditions within the sector, and working with partners to deliver high quality new build housing.						
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Successfully deliver the New Bolsover HLF project	Conservation Manager	March 2019	194 properties upgraded 10 New Bolsover Energy Champions 10 Heritage Champions	Success depends on delivery of first phase of the project
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Delivery of renewal and refurbishment works to Council stock at New Bolsover Model Village	AD Housing	March 2019	Quality of 138 Council owned homes improved, including increased thermal efficiency. Reduced voids.	Scale of investment Listed status of buildings
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Enable opportunities for private owners on New Bolsover Model Village to access the HLF funding and appropriate works	Environmental Health Manager – Housing	March 2019	Quality of 56 private sector homes improved, including increased thermal efficiency. Reduced number of empty homes.	Private sector owners may not wish to have works undertaken. Listed status of buildings
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Evaluation of HLF bid	Conservation Manager	March 2020	Project evaluation undertaken	

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Develop a Private Sector Housing Strategy and associated policies	Environmental Health Manager - Housing	April 2016	Strategy approved and launched	Capacity to deliver
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Delivery of North Derbyshire Landlord Forum	Environmental Health Manager - Housing	Oct 2015 and annually up to 2020	1 forum per year with minimum of 40 landlords attending	
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Promotion of design excellence and Built for Life	Housing Strategy & Enabling Manager	March 2015 annually up to March 2020	1 Design event per year	
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Ensure, where possible, that new housing development on Council owned land is Built for Life compliant	Housing Strategy & Enabling Manager	March 2020	New build council developments do not have any 'red' Built for Life scores.	Ability for sites to meet Built for Life standard.

Strategic Priority: Living Independently

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Work with partners to maximise resources locally to support and enable people to live independently						
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Development of a BDC VARM procedure in line with the Derbyshire wide protocol	Housing Needs Manager	Oct 2015	Vulnerable households no longer at risk of harm to themselves or others through a multi agency approach to meeting their needs	
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Develop and deliver a joint Careline service for Derbyshire, in partnership with CBC, SDDC and DCC.	AD Housing	April 2016	Sustainable Careline service implemented to help support vulnerable older people across Derbyshire.	Reliant on successful partnership working
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Liaise with DCC, wider partners and tenants to maintain existing services to older vulnerable people in the District	Housing Needs Manager	April 2016	Responsive services for older people developed.	Availability of funding and capacity to deliver

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Work with partners to deliver suitable housing and adaptations for households with a physical, sensory or mental impairment						
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Engagement with Derbyshire wide DFG Strategy Group	Environmental Health Manager - Housing	January 2016	DFG funding for BDC is maximised	
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Deliver suitable new build council housing on HRA sites to meet identified housing needs.	Housing Strategy and Enabling Manager	March 2020	Delivery of 3 units of suitable accommodation.	Requires land to be available in the right location to meet housing needs
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Develop a Memorandum of Understanding with DCC on allocation of the Better Care Fund for DFGs	Environmental Health Manager – Housing	April 2016	To mitigate against impact of budget cuts and report back to Member on position.	
Work with partners in Derbyshire to enable affordable warmth for our residents						

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	To access and deliver affordable warmth and energy efficiency measures to households	Environmental Health Manager - Housing	March 2016 and then annual until March 2020	500 households offered assistance	Availability of suitable funding to deliver.
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Develop links with vol/comm. sector to develop referral mechanisms for vulnerable households	Environmental Health Manager - Housing	March 2016 and then annual to March 2020	5 referrals received from vol/com sector	Relies on third party engagement

Strategic Priority: Homelessness

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Work with partners to develop and procure homeless prevention initiatives and ensure available funding is maximised for local residents						

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	North Derbyshire Homelessness Strategy published	Housing Strategy and Enabling Manager	August 2015	Robust and evidenced based Strategy developed to provide framework for delivering homelessness prevention initiatives and procuring additional funding	Delivery requires effective cross boundary and partnership working
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Exit Strategy developed for pre tenancy support scheme and Private Rented Access Scheme	Housing Needs Manager	September 2015	Alternative provision in place to provide pre tenancy and tenancy support to vulnerable households PRS	Funding availability
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Hospital Discharge Project commenced.	Housing Needs Manager	June 2015	People with chaotic lifestyles or nfa provided with suitable housing accommodation on discharge.	Funding availability

	Corporate Aim	Service Target	Lead Officer	Target date	Expected Outcome	Challenges
Work with partners to develop and procure homeless prevention initiatives and ensure available funding is maximised for local residents						
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Alternative funding procured for Hospital Discharge Project to continue project beyond 2016	Housing Needs Manager	Jan 2016	Hospital bed spaces freed up	Funding availability
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Ambition Housing Project workers in place	Housing Needs Manager	May 2016	Appropriate housing solutions for young people identified and made available through a multi agency approach.	
Work with private rented sector landlords to maximise the use of the private rented sector for single people						
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Promote advice and support to landlords who are looking to develop HMOs to provide accommodation for single people.	Environmental Health Manager - Housing	September 2015	Website updated with relevant advice and information	Engaging with landlords who wish to develop HMOs before works are undertaken.
We will work to deliver an excellent Housing Needs Service which meets the Government's Gold Standard						
	<i>Developing Healthy, Safe, Clean and Green Communities</i>	Gold Standard achieved	Derbyshire Homelessness Officers Group	2016	Excellent housing option service delivered to meet needs of vulnerable households. Targets set by DCLG	