Corporate Plan 2015 - 2019 Delivery Statement - Our Achievements





Introduction



Dan Swaine Chief Executive Officer



Councillor Ann Syrett

Welcome to our Corporate Plan 2015-2019 Delivery Statement

As we approach the end of our current Corporate Plan, it is an ideal time to reflect upon what we have achieved over the last 4 years.

The focus of this Plan was around growth and transformation whilst continuing to provide excellent customer service and supporting our communities to be healthier, safer, cleaner and greener.

This statement looks back on our achievements such as building more homes including new council properties and affordable homes, supporting businesses to invest in this District and to create jobs, achieving high levels of customer satisfaction with our Contact and Leisure Centres, processing applications for housing benefit and council tax support within standard, helping tenants live independently within their homes through the provision of disabled adaptations and personal alarm systems, increased participation in leisure activities, supporting partners to reduce crime and to deliver events which bring communities together as well as making savings as an organisation and using technology to provide more customer choice.

We know that there is still much to do. Some of our Corporate Plan targets will roll over into 2019–20. We are now also making arrangements to develop our new Corporate Plan which will include comprehensive consultation with our communities and stakeholders. We are excited about this next step and look forward to building on what we have achieved over the last 4 years.

Strategic Direction of the Council

In 2015, we set out our strategic vision, values and aims. It has guided everything that we have done as an organisation.

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Vision

To enhance and improve the wealth profile, well-being and quality of life for the communities of Bolsover District.

Values

- → To show respect, honesty and openness in everything we do
- ➔ To challenge ourselves and change for the better
- Are proud and passionate about what we do
- → To work with partners to provide quality services.

Aims

- → Unlocking our Growth Potential
- → Providing our **Customers** with Excellent Service
- Supporting our Communities to be Healthier, Safer, Cleaner and Greener
- → Transforming our Organisation

Unlocking our Growth Potential

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OUR PRIORITIES

We are committed to:

- → Supporting Enterprise: maintaining and growing the business base
- Unlocking Development Potential: unlocking the capacity of major employment sites
- Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of the growing population and support economic growth



What we have achieved so far

AT A GLANCE ...







BOOSTED BUSINESS GROWTH BY £4.7M DELIVERED 70 AFFORDABLE HOMES



- Engaged with 121 businesses and helped develop their business and growth plans, apply for funding and general business support.
- Created a business support programme through the growth hub to help keep local businesses informed and up to date with any new initiatives and schemes.
- Boosted business growth by £4.7m (Gross business rates).
- → 458 young people have been supported to raise their aspirations through gaining new skills, qualifications and employment opportunities.
- Continuing to process major planning applications above the minimum standards set by government.
- → Built 76 new Council properties through our B@Home programme.



- We've bought back into use 20 empty private properties which have been converted into multiple dwellings.
- Our pro-active planning approach in dealing with developers has seen growth both in house and commercial property developments across the District.
- → We are continuing to work with our partners to deliver affordable homes and have delivered 70 during the past three years.
- Submitted our local plan for examination.
- Through the Bolsover North East Derbyshire LEADER funding supported the creation of 44.5 jobs.
- → Achieved additional new homes bonus payments of just under £1 million.

Providing our customers with excellence service

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OUR PRIORITIES

We are committed to:

- Increasing customer confidence and satisfaction with our services
- → Improving customer contact and access to information
- → Promoting equality and diversity
- → Supporting vulnerable and disadvantaged people
- → Providing good quality council housing where people choose to live

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What we have achieved so far

AT A GLANCE ...



PREVENTED 61% OF HOMELESSNESS CASES



667 NEW LIFELINES FOR THE VULNERABLE AND ELDERLY 93% SATISFIED WITH CONTACT CENTRES

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- Retained the governments Customer Service accreditation for the 7th year running.
- We have prevented an average of 61% of homelessness cases for each of the past three years.
- → 93.8% of people surveyed (in 2017/18) were satisfied with the services provided by our Contact Centres.
- → Held an event to celebrate the centenary of the Votes for Women and supported Junction Arts on the Processions project that saw the creation of a banner as part of the celebrations.
- An average of 349 disability adaptations to council houses have been carried out.
- → We take an average of 6.6 days to process changes to Housing Benefit and Council tax Support,





well below our standard target of 10 days.

- We have installed on average 222 new lifelines per year over the last three years, giving vulnerable and elderly peace of mind if they need assistance.
- → 80% of users surveyed were satisfied with the Go!Active leisure facilities and services.
- We continue to process all new Housing Benefit and Council Tax Support claims within our standard of 20 days.
- Received high levels of satisfaction from clients receiving domestic violence and parenting support.
- → Attended 97.8% (2017/18) of repair emergencies (council properties) within 6 hours.

Supporting our Communities to be Healthier, Safer, Cleaner and Greener

OUR PRIORITIES

We are committed to:

- Improving health and wellbeing by contributing to the delivery of Healthy Bolsover priorities
- Increasing participation in sport and leisure activities
- Working with partners to reduce crime and anti-social behaviour

- ➔ Increasing recycling
- Ensuring a high standard of environmental maintenance and cleanliness
- Developing attractive neighbourhoods



What we have achieved so far

AT A GLANCE ...



29,112 HOURS OF LEISURE DELIVERED

96% C
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1,846 COUNCIL



- → 29,112 hours of leisure activities and cultural engagement have been provided throughout the District, an average of 9,704 hours per year.
- → An average of 96.7% of our streets meet the acceptable level of litter cleanliness.
- → A £10million scheme to carry out essential repairs and restore original architectural features of the New Bolsover Model Village is nearing completion.
- ➔ 1,846 council properties have been upgraded with more efficient 'A' rated combi boilers.
- \rightarrow 36 environmental enforcement events have taken place over the last three years to deal with dog fouling, litter and fly tipping.
- → Four frameworks that give ideas to develop our main towns of Bolsover, Clowne Shirebrook and South Normanton (including the surrounding villages and hamlets) have been produced and published on our website.



- → 81 volunteers have been recruited from across the District to help within the local community.
- → We delivered our Five:60 programme to all key stage 2 pupils within the 28 schools in the Bolsover Schools Sports Partnership to help tackle childhood obesity.
- → Exceeded our targets for increasing participation in leisure activities (843,909 attendances over 3 years).
- ➔ Provided a personal exercise plan to 3155 clients through our health intervention programme.
- → Assisted partners in reducing crime by supporting 47 crime cracking events (over 3 years).
- → Brought communities together in Shirebrook and surrounding areas through our Building Resilience programme.
- → Achieved a combined recycling and composting rate of 41% (over 3 years).

Transforming Our Organisation

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OUR PRIORITIES

We are committed to:

- → Supporting and engaging with our employees
- → Making the best use of our assets
- ➔ Demonstrating good governance
- → Ensuring financial sustainability and increasing revenue streams
- → Transforming services through the use of technology
- → Actively engaging with partners to benefit our communities
- Maximising opportunities with North East Derbyshire District Council through the Strategic Alliance



What we have achieved so far

AT A GLANCE ...



DRAGONFLY SET UP TO REFURBISH COUNCIL BUILDINGS



BUILT AND OPENED



3,707 SELF-SERVICE TRANSACTIONS BY **MARCH 2018**

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- \rightarrow We have set up a company called Dragonfly to develop and refurbish council owned buildings and assets.
- → We built and opened our new Go! Active leisure facility in January 2017 to improve local communities' access to leisure activities and increase income.
- → A new Procurement Strategy was approved that provides us with better buying power and realises efficiencies and savings in our services.
- → Self-service transactions have increased year-on-year for the last three years and have totalled 3,707.
- → The previous transformation strategy has saved £260k

Digital Services



to date, with more projects currently being implemented to help make council services more efficient and save money.

- \rightarrow Former tenants' arrears have been reduced by £449,771 (up to March 2018).
- → By March 2018 rent arrears had been reduced by 10%.
- \rightarrow 14 garage sites owned by the Council have been or are in the process of being developed.



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