

Date: 14th June 2019

The Arc High Street Clowne Derbyshire S43 4JY

#### **Dear Councillor**

You are hereby summoned to attend a meeting of the Executive of the Bolsover District Council to be held in the Council Chamber, The Arc, High Street, Clowne on **Monday 24**th **June 2019 at 1000 hours**.

<u>Register of Members' Interests</u> - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised on pages 2 and 3.

Yours faithfully

Joint Head of Corporate Governance & Monitoring Officer

To: Leader & Members of the Executive

Saral, Steuberg



We speak your language
Polish Mówimy Twoim językiem
Slovak Rozprávame Vaším jazykom
Chinese 我们会说你的语言

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## **EXECUTIVE AGENDA**

# Monday 24<sup>th</sup> June 2019 at 1000 hours in the Council Chamber, The Arc, Clowne

| Item N | lo. | PART 1 – OPEN ITEMS                                                                                                                                                        | Page     |
|--------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| 1.     |     | Apologies for absence                                                                                                                                                      | No.(s)   |
| 2.     |     | Urgent Items of Business                                                                                                                                                   |          |
|        |     | To note any urgent items of business which the Chairman has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.    |          |
| 3.     |     | Declarations of Interest                                                                                                                                                   |          |
|        |     | Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of: |          |
|        |     | <ul><li>a) any business on the agenda</li><li>b) any urgent additional items to be considered</li><li>c) any matters arising out of those items</li></ul>                  |          |
|        |     | and if appropriate, withdraw from the meeting at the relevant time.                                                                                                        |          |
|        |     | Minutes                                                                                                                                                                    |          |
| 4.     |     | Minutes of a meeting held on 10 <sup>th</sup> June 2019                                                                                                                    | 4 to 8   |
| 5.     |     | Items recommended by Scrutiny Committees                                                                                                                                   |          |
|        |     | None                                                                                                                                                                       |          |
| 6.     |     | Budget and Policy Framework Items None                                                                                                                                     |          |
| 7.     |     | Non Key Decisions                                                                                                                                                          |          |
|        | (A) | Financial Outturn 2018-19                                                                                                                                                  | 9 to 33  |
|        |     | Recommendation on page 17                                                                                                                                                  |          |
|        | (B) | Corporate Debt – Quarter 4                                                                                                                                                 | 34 to 39 |
|        |     | Recommendation on page 38                                                                                                                                                  |          |
| 1      | (C) | Corporate Plan Targets Performance Update – January to March 2019. (Quarter 4 – 2018/19).                                                                                  | 40 to 59 |
|        |     | Recommendation on page 44                                                                                                                                                  |          |

## 8. **Key Decisions**

(A) Bolsover Partnership Funding and Performance Monitoring 2018/19 (including decision in respect of tender for 'Bolsover voluntary community sector infrastructure support')

60 to 63

Appendix 1 to this report is separate to the agenda.

Recommendation on page 62

(B) Proposal for a second phase of the Business Growth Fund

64 to 70

Recommendation on page 69

Minutes of a meeting of the Executive of the Bolsover District Council held in the Council Chamber, The Arc, Clowne on Monday 10<sup>th</sup> June 2019 at 1000 hours.

PRESENT:-

Members:-

Councillor Steve Fritchley in the Chair

Councillors Nick Clarke, Mary Dooley, Duncan McGregor, Clive Moesby, Sandra Peake, Liz Smyth and Deborah Watson

Officers:- Dan Swaine (Joint Chief Executive Officer), Lee Hickin (Joint Strategic Director – People), Karen Hanson (Joint Strategic Director – Place), Sarah Sternberg (Joint Head of Corporate Governance and Monitoring Officer), Theresa Fletcher (Chief Accountant and Section 151 Officer), Grant Galloway (Joint Head of Property and Commercial Services), Donna Cairns (Senior Governance Officer)

The Leader began the meeting by welcoming the new Members to Executive.

#### A. APOLOGIES

There were no apologies for absence.

#### B. URGENT ITEMS OF BUSINESS

There were no urgent items of business.

#### C. DECLARATIONS OF INTEREST

Members were requested to declare the existence and nature of any disclosable pecuniary interests and/or other interests, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

No declarations were made at the meeting.

#### D. MINUTES - 1<sup>ST</sup> APRIL 2019

Moved by Councillor Duncan McGregor and seconded by Councillor Mary Dooley. **RESOLVED** that the minutes of a meeting of the Executive held on 1<sup>st</sup> April 2019 be approved as a true and correct record.

## E. ITEMS RECOMMENDED BY SCRUTINY COMMITTEES

There were no items recommended to this meeting by a Scrutiny Committee.

#### F. BUDGET AND POLICY FRAMEWORK ITEMS

There were no policy and budget framework items.

#### **NON KEY DECISIONS**

#### G. EXECUTIVE OUTSIDE BODIES APPOINTMENTS

Executive considered the report of the Leader that set out the proposed appointments for representatives of the Council to Outside Bodies related to Executive functions.

It was noted that Councillor Mary Dooley was to be added as the Anti-Poverty Champion, appointed under the Derbyshire Partnership Forum's Anti-Poverty Strategy.

It was also noted that the D2N2 Infrastructure Investment Board no longer existed and as such an appointment was not necessary.

Moved by Councillor Duncan McGregor and seconded by Councillor Clive Moesby. **RESOLVED –** that Executive appoints the representatives to the Outside Bodies listed in the appendix to the report, as amended above.

#### **REASON FOR DECISION:**

To ensure that the Council was represented on the Outside Bodies.

#### OTHER OPTIONS CONSIDERED:

The alternative not to appoint a representative to these organisations was rejected as this would have failed to provide the Council with representation on these organisations.

(Governance Manager)

## H. EXTENSION TO COUNCIL PROPERTY AT BAKESTONE MOOR, WHITWELL

Executive considered the report of the Portfolio Holder – Housing and Environment that recommended the appointment of a contractor to undertake demolition of existing single storey outbuildings and to provide a new single storey extension with ground floor bedroom, en-suite wet room and downstairs WC facilities for a welfare adaptation at 76 Bakestone Moor, Whitwell.

Following a full tender process and evaluation of the bids based on both price and quality, Bronbury Services Ltd were recommended to be appointed.

Moved by Councillor Duncan McGregor and seconded by Councillor Sandra Peake. **RESOLVED –** that Bronbury Services Ltd be appointed as the Contractor to undertake the proposed extension works.

#### **REASON FOR DECISION:**

Bronbury Services Ltd was the best overall bid based on the price and evaluation score to carry out the necessary works to the Council owned domestic property, to meet the needs within the District for a family home providing disability adapted facilities.

#### OTHER OPTIONS CONSIDERED:

The option not to carry out the work was rejected as this would have failed to meet the need for a disability adapted property within the District.

(Joint Head of Property and Commercial Services)

#### **KEY DECISIONS**

# I. AWARD OF CONTRACT FOR ROOFING FOR COUNCIL PROPERTIES 2019 - 2023

Executive considered the report of the Portfolio Holder – Housing and Environment that recommended the appointment of a contractor to carry out re-roofing of Council owned domestic properties.

Following a full tender process and evaluation of the bids based on both price and quality, Blue Lines Roofing Ltd were recommended to be appointed.

Members commented on whether the procurement process identified whether contractors used local suppliers and workforce, and if they had apprenticeship programmes. The Joint Head of Property and Commercial Services informed Members that in the tendering process, bids could specify what 'added value' they would provide with the contract, however this was not part of the evaluation criteria.

Members also queried whether any environmental factors were considered. The Strategic Director – People advised that the Council's recently approved Carbon Reduction Plan included a procurement 'theme' to look at ways to promote and encourage sustainable procurement and environmental policies.

Moved by Councillor Sandra Peake and seconded by Duncan McGregor. **RESOLVED –** that Blue Lines roofing Ltd be appointed as the contractor to undertake the proposed reroofing works as detailed within the report.

#### **REASON FOR DECISION:**

Blue Lines Roofing Ltd were appointed following the evaluation of each bid based on the cost and quality scores.

#### **OTHER OPTIONS CONSIDERED:**

The option to carry out roofing renewals on an ad hoc basis was rejected as this would not have met the procurement guidelines and would not have delivered the efficiencies achieved through this contract.

(Joint Head of Property and Commercial Services)

#### J. EXCLUSION OF THE PUBLIC

Moved by Councillor Steve Fritchley and seconded by Councillor Duncan McGregor. **RESOLVED** that under Section 100(A)(4) of the Local Government Act 1972 (as amended), the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the stated Paragraph 3 of Part 1 of Schedule 12A of the Act and it is not in the public interest for that to be revealed. [The category of exempt information is stated after each Minute].

#### PRIVATE SESSION - KEY DECISIONS

# K. PROCUREMENT REPORT FOR THE APPOINTMENT OF THE FACILITIES CONTRACTOR FOLLOWING EVALUATION EXCERCISE

Executive considered the report of the Leader approval that recommended the appointment of a facilities contractor for the provision of Planned Preventative Maintenance and Responsive Repairs for the contract period of 1<sup>st</sup> July 2019 to 30<sup>th</sup> June 2022, with an option to extend for a further two years (3+2).

Following a full tender process and evaluation of the bids based on both price and quality, Mears Group Ltd were recommended to be appointed.

Moved by Councillor Sandra Peake and seconded by Councillor Duncan McGregor. **RESOLVED** – that Mears Group Ltd be appointed as the facilities contractor for the provision of planned preventative maintenance and responsive repairs for the contract period 1<sup>st</sup> July 2019 – 30<sup>th</sup> June 2022, with the option to extend for a further two years (3+2).

#### **REASON FOR DECISION:**

Following the tender evaluation process it was concluded that Mears Group Ltd offered the most economically advantageous bid.

#### OTHER OPTIONS CONSIDERED:

Other bids were considered during the tender process but were rejected.

(Paragraph 3)

(Joint Head of Property and Commercial Services)

#### L. SAFE AND WARM WORKS AT THE PADDOCK, BOLSOVER

Executive considered the report of the Portfolio Holder – Housing and Environment that recommended the appointment of a contractor to undertake the Safe and Warm Scheme works at The Paddock, Bolsover.

Following a full tender process and evaluation of the bids based on both price and quality, Matthews and Tannert Ltd were recommended to be appointed. The evaluation placed a greater weighting on the quality of the bids due to the nature of the works to be undertaken in tenant's homes.

Members noted that there were to be further schemes at other sites where the communal heating systems required replacement or upgrading.

Moved by Councillor Sandra Peake and seconded by Councillor Duncan McGregor. **RESOLVED** – that Matthews and Tannert Ltd be appointed to undertake the works as outlined in the report.

#### **REASON FOR DECISION:**

Matthews and Tannert Ltd were appointed following evaluation of the submitted tenders, with the conclusion that Matthews and Tannert Ltd represented the most competitive submission considering the cost and quality criteria.

#### **OTHER OPTIONS CONSIDERED:**

Due to the existing condition of the communal heating system there was a potential risk for failure of the boilers, however the option to replace the boilers was rejected as this was not economically viable.

(Paragraph 3) (Joint Head of Property and Commercial Services)

The meeting concluded at 1016 hours.

#### **Bolsover District Council**

#### **Executive**

#### 24th June 2019

#### Financial Outturn 2018/19

## Report of the Portfolio Holder - Finance and Resources

This report is public

## **Purpose of the Report**

To inform Executive of the outturn position of the Council for the 2018/19 financial year.

#### 1 Report Details

#### **Background Information**

- 1.1 The Council published its draft Statement of Accounts in respect of 2018/19 on 17 May 2019, in line with the statutory deadline of 31 May 2019. The draft Statement of Accounts 2018/19 is now subject to the independent audit from the Council's external auditors, Mazars. Until the accounts have been agreed by our external auditors, there remains the possibility that they will be subjected to amendment. It is anticipated that the external audit will be completed during June in order to allow the final audited accounts to be reported to and approved by the Audit Committee at its meeting of 23 July 2019.
- 1.2 International Financial Reporting Standards (IFRS) dictate that the main focus of the Statement of Accounts is on reporting to the public in a format which is directly comparable with every country that has adopted IFRS i.e. not just UK or even other local authorities. By contrast, the focus of this report is on providing management information to Members and other stakeholders to assist in the financial management of the Council.
- 1.3 The following sections of this report will consider the 2018/19 outturn position in respect of the General Fund, the Housing Revenue Account (HRA), the Capital Programme and Treasury Management activities. Within the report, consideration is given to the level of balances at the year end and the impact which the closing position has upon the Council's budgets in respect of the current financial year.

#### **General Fund**

1.4 The position in respect of the General Fund outturn is detailed in **Appendix 1** attached to this report. The appendix shows the Original Budget that was set in February 2018, together with the Current Budget compared to the final Outturn position. The main variances against the current budget are shown in table 1 below with variances at service level shown in **Appendix 2**.

#### Table 1

|                                                             | £000    |
|-------------------------------------------------------------|---------|
| Planning income                                             | (147)   |
| Trade waste                                                 | (86)    |
| Decrease in equal pay provision                             | (376)   |
| Sporting exemption income                                   | (282)   |
| Bad debt provision not used                                 | (104)   |
| Income from capital for staff time                          | (78)    |
| Non-staff miscellaneous variances                           | (247)   |
| Net cost of services                                        | (1,320) |
| Debt Charges/Investment Interest                            | (206)   |
| Additional NNDR grant income                                | (261)   |
| Payment to Business Rates Strategic Investment Fund         | 365     |
| Additional general government grants                        | (14)    |
| Total Outturn Variance                                      | (1,436) |
| Vacancy savings to transfer to reserve since revised budget | (165)   |
| Budgeted transfer to Transformation Reserve                 | (1,040) |
| Contribution to Transformation Reserve - Outturn            | (2,641) |

#### Financial Reserves

#### Transfers from Earmarked Reserves

1.5 The use of earmarked reserves in 2018/19 was £0.708m which is £0.135m lower than originally forecast due to spend on projects not being as high as forecast during the year. There are ongoing commitments for these activities in 2019/20 when funding will be utilised.

#### Transfers to Reserves

1.6 At the end of the financial year it has been necessary to agree a number of transfers into reserves reflecting future expenditure commitments for income received in 2018/19. Transfers to reserves total £3.029m which is £1.646m higher than originally forecast.

#### These consist of:

- £1.601m contribution to the transformation reserve for the in-year surplus generated.
- £0.036m extra government grants to be ring-fenced to cover expenditure expected to be incurred in 2019/20.

- £0.009m of the extra planning fee income received as per the statutory ring-fence legislation.
- 1.7 The Transformation Reserve has a balance at the end of the year of £8.354m. Commitments already made against this reserve for 2019/20 and future years amount to £2.356m leaving £5.998m uncommitted.
- 1.8 There are ongoing commitments against the earmarked reserves which will continue in 2019/20 and future years. Should any of these reserves prove unnecessary in the future, they will be moved back into unallocated General Fund resources.

## **General Fund Balances**

- 1.9 The level of General Fund Balances has been maintained at £2.000m. The General Fund balances are considered to be at an acceptable level for a District Council rather than at a generous level. The General Fund Balance needs to be considered against the background of ongoing reductions in the level of Government funding together with the range of risks facing the Council. Current practice is to transfer any savings into the Transformation Reserve on the basis that these are available to support investment in cost reduction/income growth. This reflects the Council's "pro active" approach to addressing the financial challenges which it faces. With only a limited level of General Fund reserves it is crucial that the Council continues to maintain robust budgetary control while securing its ongoing savings targets in order to safeguard both its reserves and its financial sustainability.
- 1.10 Given the current level of general balances, should either an over spend or an under achievement of income occur, then the Council would have a period of time in which to recover the situation. In a situation in which the Council were operating at a lower level of balances and an overspend or an under achievement of income occurred which took balances to below minimum level then immediate 'crisis' remedial action would need to be considered. Such a response is not conducive to sound financial management but more importantly would have a significant detrimental impact upon the Council's ability to deliver the planned and agreed level of services to local residents. However, Executive will recognise that given a level of General Fund Balances of £2m, against the requirement to secure £4.4m of financial savings by 2022/23, as identified in the Medium Term Financial Plan of February 2019, the need to continue to tackle the underlying forecast budget deficit remains.
- 1.11 The main feature of the 2018/19 financial year is that the Council transferred £2.641m to the Transformation Reserve. In part, the savings achieved have served to reduce the underlying level of expenditure and will continue to benefit the Council in 2019/20 and future financial years.
- 1.12 With regard to the underlying favourable variance on the General Fund in 2018/19 it is proposed to review the budget for 2019/20 in the light of expenditure and income patterns during 2018/19. The intention is to identify ongoing expenditure budget savings or additional income levels from 2018/19 that are anticipated to be available in 2019/20 and future years to ease the current budget shortfalls in the current MTFP as shown in Table 2. The results will be reported back to Executive with the request to approve any proposed budget adjustments as required.

Table 2

|                                                       | 2019/20<br>Budget<br>£000 | 2020/21<br>Budget<br>£000 | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 |
|-------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Budget Shortfall - MTFP<br>Feb 2019                   | 83                        | 974                       | 1,559                     | 2,204                     |
| Efficiencies identified to date (removed from budget) | (119)                     | (115)                     | (115)                     | (123)                     |
| Current Budget Shortfall                              | (36)                      | 859                       | 1,444                     | 2,081                     |
| Efficiencies Identified not yet realised              | (339)                     | (551)                     | (734)                     | (916)                     |
| Target Budget Shortfall                               | (375)                     | 308                       | 710                       | 1,165                     |

## **Housing Revenue Account (HRA)**

- 1.13 The Housing Revenue Account is provided in **Appendix 3** to this report.
- 1.14 The Housing Revenue Account position shows a number of variances during the year. The main under spends are in relation to sub-contractor payments within repairs and maintenance. The overall expenditure position is £0.289m below the revised budget. The overall income position is £0.104m above the revised budget. This gives a net cost of services under spend of £0.393m, adjusting to £0.383m under spend after interest.
- 1.15 The surplus has mainly been used to fund a contribution of £0.314m to the Development Reserve which is available to sustain the Council's housing stock. Where the use of Reserves has not been fully applied in 2018/19 and there are ongoing commitments for these activities in 2019/20, the funding will be carried forward and utilised.
- 1.16 The remainder of the under spend £0.071m, has been used to increase the year-end HRA balance to £2m. This is considered appropriate with the level of financial risk facing the HRA. Maintenance of this balance is necessary as it will help ensure the financial and operational stability of the HRA which is essential if we are to maintain the level of services and quality of housing provided to our tenants over the life of the 30 year Business Plan.

#### **Capital Investment Programme**

1.17 Details of the capital expenditure incurred by the Council in 2018/19 on a scheme by scheme basis is provided in **Appendix 4.** 

The Capital Programme may be summarised as follows:-

|                               | Current<br>Programme | Outturn | Variance |
|-------------------------------|----------------------|---------|----------|
|                               | £'000                | £'000   | £'000    |
| HRA New Build Properties      | 6,086                | 5,436   | (650)    |
| Vehicle Replacements          | 23                   | 23      | 0        |
| Public Sector Housing Schemes | 4,336                | 2,869   | (1,467)  |
| HRA ICT Schemes               | 468                  | 451     | (17)     |
| New Bolsover Scheme           | 5,500                | 4,948   | (552)    |
| HRA Total                     | 16,413               | 13,727  | (2,686)  |
|                               | Current              | Outturn | Variance |
|                               | Programme<br>£'000   | £'000   | £'000    |
| GF Building Assets            | 1,164                | 706     | (458)    |
| GF ICT Schemes                | 114                  | 92      | (22)     |
| Disabled Facility Grants      | 850                  | 529     | (321)    |
| Other Capital Schemes         | 2,509                | 1,452   | (1,057)  |
| General Fund Total            | 4,637                | 2,779   | (1,858)  |
| Programme Total               | 21,050               | 16,506  | (4,544)  |

#### 1.18 HRA Schemes

Within the HRA the variances show that £2.686m of the total HRA programme has not been undertaken during the year. The New Bolsover Scheme and the Bolsover Safe and Warm schemes are the main variances.

#### 1.19 General Fund

In relation to the General Fund element of the Capital Programme during 2018/19, £1.858m was not undertaken. The Joint Venture, Disabled Facilities Grants and the vehicle replacement programme are the main General Fund variances.

1.20 **Appendix 4** also details the proposed carry forward amounts to 2019/20. These requests relate to individual schemes that are still in progress, where there are outstanding commitments or where the scheme has been delayed. The carry forward amount is £3.910m with the impact on the 2019/20 capital programme detailed in the appendix. It should be noted that all these expenditure requirements will take forward a

corresponding level of financial resources and thus have a neutral impact on the financial position in 2019/20.

#### 1.21 Capital Financing

The Capital Programme was financed as follows:-

|                          | Revised<br>Budget | Outturn  | Variance |
|--------------------------|-------------------|----------|----------|
|                          | £000's            | £000's   | £000's   |
| HRA:                     |                   |          |          |
| External Funding         | (2,626)           | (2,537)  | (89)     |
| Major Repairs Reserve    | (9,181)           | (7,183)  | (1,998)  |
| Prudential Borrowing     | (3,734)           | (3,348)  | (386)    |
| HRA Reserves and Revenue | (277)             | (271)    | (6)      |
| Usable Capital Receipts  | (595)             | (388)    | (207)    |
| Total HRA                | (16,413)          | (13,727) | (2,686)  |
| General Fund:            |                   |          |          |
| The Better Care Fund     | (850)             | (529)    | (321)    |
| Prudential Borrowing     | (2,779)           | (1,632)  | (1,147)  |
| Reserves                 | (918)             | (554)    | (364)    |
| External Funding         | (11)              | (9)      | (2)      |
| Usable Capital Receipts  | (79)              | (55)     | (24)     |
| Total General Fund       | (4,637)           | (2,779)  | (1,858)  |
| Grand Total              | (21,050)          | (16,506) | (4,544)  |

## 1.22 HRA Capital Financing

Officers have financed the HRA Capital Programme from a combination of capital receipts, revenue and reserve contributions, prudential borrowing and external funding.

## 1.23 General Fund Capital Financing

Officers have financed the General Fund Capital Programme from a combination of capital receipts, reserve contributions, prudential borrowing and external funding. The Prudential Borrowing financing arrangements were agreed by Council as part of the Treasury Management Strategy at its meeting in February 2018.

#### **Treasury Management**

1.24 **Appendix 5** provides a brief report on the Treasury Management activity of the Council for 2018/19. In summary the Council operated throughout 2018/19 within the Authorised

and Operational Boundary limits approved in the Treasury Management strategy as approved by the Council in February 2018.

#### 1.25 The key points from the summary report are:

- The overall borrowing requirement of the Council was £115.866m at 31 March 2019
- The PWLB debt is £102.100m
- Effective internal borrowing is £13.766m
- No new PWLB borrowing was undertaken in 2018/19
- PWLB interest paid in 2018/19 was £3.642m
- Interest received on investments was £0.368m
- No repayments of PWLB debt in year

## 2 <u>Conclusions and Reasons for Recommendation</u>

## 2.1 General Fund

During the previous financial year the Council managed its budget effectively securing a favourable financial outturn. The Council was able to make a contribution of £2.641m to the Transformation Reserve. The Transformation Reserve, which is the Council's main general earmarked reserve, has commitments against it in 2019/20 so continued prudence is needed when committing against this reserve.

#### 2.2 HRA

The Council was able to increase the HRA Balance to £2m earlier than anticipated and also make a contribution of £0.314m to the Development Reserve. The HRA continues to operate within the parameters set by the 30 Year Business Plan and the MTFP. Officers will be working to ensure that the Business Plan continues to reflect the impact of recent government legislation, and that the HRA remains sustainable over the 30 year period of the Business Plan.

#### 2.3 <u>Capital Programme</u>

The Capital Programme saw good progress on approved schemes during the 2018/19 financial year. There are, however, a number of schemes which are work in progress and this requires that the associated expenditure and funding be carried forward into the 2019/20 financial year.

#### 2.4 Capital Financing

Capital expenditure during 2018/19 has been fully financed in line with the approved programme.

#### 2.5 Treasury Management

The Council operated in line with its agreed Treasury Management Strategy during the 2018/19 financial year. This ensures that lending and borrowing arrangements were prudent and sustainable, minimising the risk of financial loss to the Council. Effective management of these arrangements ensured that interest costs during the year were minimised in order to assist the Council's revenue position whilst interest receivable rose.

#### 3 Consultation and Equality Impact

3.1 The report has no direct implications for Consultation or Equality issues.

## 4 Alternative Options and Reasons for Rejection

- 4.1 The financial outturn report for 2018/19 is primarily a factual report which details the outcome of previously approved budgets therefore there are no alternative options that need to be considered.
- 4.2 The allocation of resources to earmarked reserve accounts has been undertaken in line with the Council's policy and service delivery framework and in the light of the risks and issues facing the Council over the period of the current MTFP. If these risks do not materialise or are settled at a lower cost than anticipated then the earmarked reserves will be reassessed and returned to balances where appropriate.

## 5 <u>Implications</u>

#### 5.1 Finance and Risk Implications

- 5.1.1 The financial implications are set out within the body of the report.
- 5.1.2 Members should note that the budgets against which we have monitored the 2018/19 outturn were those agreed within the Council's Medium Term Financial Plan. The Medium Term Financial Plan gave careful consideration to both the affordability of the budgets that were approved, and to ensuring that the level of balances remained adequate for purposes of enabling sound financial management.
- 5.1.3 The issue of financial risk is covered throughout the report. The risk of not achieving a balanced budget, together with the risk that the Council's level of financial balances will be further eroded are currently key corporate risks identified on the Council's Strategic Risk Register. The outturn report shows that the Council's approach to mitigating these risks during 2018/19 has been successful, with our budgets balanced and the level of financial reserves protected.
- 5.1.4 While the Council has effectively addressed its Strategic Financial Risks during 2018/19 it needs to be recognised that the Council will need to continue to meet a range of challenging savings targets if it is to operate effectively within the financial environment established by Central Government spending targets. The success of the Council's approach remains reliant on the ability to utilise the Transformation reserve to secure reductions in the costs of operating existing services. If this approach cannot balance the budget in future years then it will be necessary to look more closely at service priorities in the future.

## 5.2 <u>Legal Implications including Data Protection</u>

5.2.1 The Statement of Accounts is required to be prepared by 31 May and audited by the 31 July each year. The Council has now completed the draft Statement of Accounts and they have been signed off by the Chief Financial Officer as at 17 May 2019 which secures compliance with the Council's obligations.

## 5.3 Human Resources Implications

5.3.1 There are no Human Resources issues arising directly from this report.

## 6 Recommendations

- 6.1 That Executive note the outturn position in respect of the 2018/19 financial year.
- 6.2 That Executive approve the proposed carry forward of capital budgets detailed in **Appendix 4** totalling £3.910m.

## 7 <u>Decision Information</u>

| Is the dec | cision a Key Decision?            | No  |
|------------|-----------------------------------|-----|
| A Key De   | cision is an executive decision   |     |
| which has  | a significant impact on two or    |     |
| more Dist  | rict wards or which results in    |     |
| income or  | expenditure to the Council above  |     |
| the follow | ing thresholds:                   |     |
| BDC:       | Revenue - £75,000 □               |     |
|            | Capital - £150,000 □              |     |
| NEDDC:     | Revenue - £100,000 □              |     |
|            | Capital - £250,000 □              |     |
| ☑ Please   | indicate which threshold applies  |     |
| Is the dec | cision subject to Call-In?        | No  |
| (Only Key  | Decisions are subject to Call-In) |     |
|            |                                   |     |
| Has the r  | elevant Portfolio Holder been     | Yes |
| informed   |                                   |     |
| District V | Vards Affected                    | All |
|            |                                   |     |
| Links to   | Corporate Plan priorities or      | All |
| Policy Fr  | amework                           |     |

## 8 <u>Document Information</u>

| Appendix No                                                                                                                                                                                                                                                                              | Title                                 |                |  |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------|--|--|--|
| 1                                                                                                                                                                                                                                                                                        | General Fund Summary - Outturn 201    | 8/19           |  |  |  |
| 2                                                                                                                                                                                                                                                                                        | General Fund Detail - Outturn 2018/1  | 9              |  |  |  |
| 3                                                                                                                                                                                                                                                                                        | Housing Revenue Account - Outturn 2   | 2018/19        |  |  |  |
| 4                                                                                                                                                                                                                                                                                        | Capital Expenditure - Outturn 2018/19 |                |  |  |  |
| 5                                                                                                                                                                                                                                                                                        | Treasury Management - Outturn 2018/19 |                |  |  |  |
|                                                                                                                                                                                                                                                                                          |                                       |                |  |  |  |
| <b>Background Papers</b> (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers) |                                       |                |  |  |  |
|                                                                                                                                                                                                                                                                                          |                                       |                |  |  |  |
| Report Author Contact Number                                                                                                                                                                                                                                                             |                                       |                |  |  |  |
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## **GENERAL FUND SUMMARY - OUTTURN 2018/19**

|                                                                                     | Original<br>Budget<br>2018/19 | Current<br>Budget<br>2018/19 | Outturn<br>2018/19 | Variance    |
|-------------------------------------------------------------------------------------|-------------------------------|------------------------------|--------------------|-------------|
|                                                                                     | £                             | £                            | £                  | £           |
| People (including S106 expendiutre, recharge to HRA and year end entries)           | 5,829,562                     | 5,913,805                    | 4,913,496          | (1,000,309) |
| Place (including S106 expenditure and year end entries)                             | 3,155,662                     | 3,273,188                    | 2,952,737          | (320,451)   |
| Net Cost of Services                                                                | 8,985,224                     | 9,186,993                    | 7,866,233          | (1,320,760) |
| Investment Property net income                                                      | (269,644)                     | (280,546)                    | (280,546)          | 0           |
| Debt Charges                                                                        | 987,025                       | 834,648                      | 794,818            | (39,830)    |
| Investment Interest                                                                 | (135,729)                     | (198,556)                    | (364,438)          | (165,882)   |
| Contributions to Reserves                                                           | 1,395,643                     | 3,281,401                    | 4,718,127          | 1,436,726   |
| Contributions from Earmarked Reserves                                               | (101,858)                     | (708,595)                    | (708,595)          | 0           |
| Contribution (from)/to S106 Holding A/cs, Grant A/cs and Miscellaneous Holding A/cs | (209,958)                     | 179,861                      | 179,861            | 0           |
| Parish Precepts                                                                     | 2,594,840                     | 2,767,252                    | 2,767,252          | 0           |
| Parish Council Tax Support Grant                                                    | 209,000                       | 250,067                      | 250,067            | 0           |
| Total Spending Requirement                                                          | 13,454,543                    | 15,312,525                   | 15,222,779         | (89,746)    |
| Business Rate Retention                                                             | (6,157,946)                   | (7,704,946)                  | (7,601,272)        | 103,674     |
| New Homes Bonus Grant                                                               | (991,206)                     | (993,166)                    | (993,166)          | 0           |
| BDC Council Tax Requirement                                                         | (3,568,899)                   | (3,675,609)                  | (3,681,434)        | (5,825)     |
| Parish Council Council Tax Requirement                                              | (2,594,840)                   | (2,767,252)                  | (2,767,252)        | 0           |
| NNDR Collection Fund surplus                                                        | (141,652)                     | (141,652)                    | (141,652)          | 0           |
| Miscellaneous un-ringfenced grant                                                   | 0                             | (29,900)                     | (38,003)           | (8,103)     |
| Funding Requirement                                                                 | (13,454,543)                  | (15,312,525)                 | (15,222,779)       | 89,746      |
| Opening General Fund Reserve                                                        | (2,000,001)                   | (2,000,001)                  | (2,000,001)        | (2,000,001) |
| Transfer (to)/from Balances                                                         | 0                             | 0                            | 0                  | 0           |
| Closing General Fund Balance                                                        | (2,000,001)                   | (2,000,001)                  | (2,000,001)        | (2,000,001) |

| GENE | RAL FUND DETAIL - OUTTURN 2018/19             | Current  |           |           | Appendix 2                                         |
|------|-----------------------------------------------|----------|-----------|-----------|----------------------------------------------------|
|      |                                               | Budget   | Outturn   | Variance  |                                                    |
|      |                                               | 2018/19  | 2018/19   |           |                                                    |
|      |                                               | £        | £         | £         |                                                    |
| G001 | Audit Services (G001)                         | 114,121  | 114,121   | (0)       |                                                    |
| G002 | I.C.T. (G002)                                 | 740,495  | 725,042   | (15,454)  |                                                    |
| G003 | Reprographics (printing) (G003)               | 216,217  | 209,805   | (6,412)   |                                                    |
| G005 | Chief Executive Officer - 50% People (G005)   | 42,512   | 42,686    | 174       |                                                    |
| G006 | CEPT (G006)                                   | 413,414  | 408,632   | (4,782)   |                                                    |
| G014 | Customer Contact Service (G014)               | 798,540  | 791,439   | (7,101)   |                                                    |
| G015 | Customer Service + Improvement (G015)         | 119,111  | 111,046   | (8,065)   |                                                    |
| G024 | Street Cleansing (G024)                       | 302,212  | 295,652   | (6,560)   |                                                    |
| G028 | Waste Collection (G028)                       | 852,607  | 862,260   | 9,653     |                                                    |
| G032 | Grounds Maintenance (G032)                    | 549,669  | 520,914   | (28,755)  |                                                    |
| G033 | Vehicle Fleet (G033)                          | 760,084  | 747,099   | (12,985)  |                                                    |
| G038 | Concessionary Fares & TV Licenses (G038)      | (9,460)  | (10,082)  | (622)     |                                                    |
| G040 | Corporate Management (G040)                   | 146,399  | 145,030   | (1,369)   |                                                    |
| G041 | Non Distributed Costs (G041)                  | 684,808  | 682,156   | (2,652)   |                                                    |
| G044 | Financial Services (G044)                     | 296,438  | 293,470   | (2,968)   |                                                    |
| G052 | Human Resources (G052)                        | 205,918  | 201,995   | (3,923)   |                                                    |
| G054 | Electoral Registration (G054)                 | 164,667  | 155,814   | (8,853)   |                                                    |
| G055 | Democratic Representation & Management (G055) | 533,891  | 532,507   | (1,384)   |                                                    |
| G056 | Land Charges (G056)                           | (11,316) | (12,254)  | (938)     |                                                    |
| G057 | District Council Elections (G057)             | 31,850   | 10,621    | (21,230)  |                                                    |
| G058 | Democratic Services (G058)                    | 170,948  | 177,293   | 6,345     |                                                    |
| G060 | Legal Services (G060)                         | 207,176  | (174,192) | (381,368) | Year end entry £376k reduction to legal provision. |
| G061 | Bolsover Wellness Programme (G061)            | 101,933  | 94,845    | (7,088)   |                                                    |
| G062 | Extreme Wheels (G062)                         | (3,698)  | (10,077)  | (6,379)   |                                                    |
| G064 | Bolsover Sport (G064)                         | 166,488  | 159,334   | (7,154)   |                                                    |

| GENE | RAL FUND DETAIL - OUTTURN 2018/19             | Current   |           |           | Appendix 2                                                          |
|------|-----------------------------------------------|-----------|-----------|-----------|---------------------------------------------------------------------|
|      |                                               | Budget    | Outturn   | Variance  |                                                                     |
|      |                                               | 2018/19   | 2018/19   |           |                                                                     |
|      |                                               | £         | £         | £         |                                                                     |
| G065 | Parks, Playgrounds & Open Spaces (G065)       | 35,996    | 33,807    | (2,189)   |                                                                     |
| G066 | Coach Bolsover (G066)                         | 0         |           | 0         |                                                                     |
| G069 | Arts Projects (G069)                          | 47,125    | 45,606    | (1,519)   |                                                                     |
| G070 | Outdoor Sports & Recreation Facilities (G070) | 24,577    | 22,838    | (1,739)   |                                                                     |
| G072 | Leisure Services Mgmt & Admin (G072)          | 226,054   | 225,408   | (646)     |                                                                     |
| G084 | Head of Partnerships (G084)                   | 21,533    | 20,705    | (828)     |                                                                     |
| G086 | Alliance (G086)                               | 7,250     | 7,216     | (34)      |                                                                     |
| G094 | People Director (G094)                        | 50,623    | 51,924    | 1,301     |                                                                     |
| G097 | Groundwork & Drainage Operations (G097)       | 54,854    | 54,752    | (102)     |                                                                     |
| G100 | Benefits (G100)                               | 340,858   | 225,777   | (115,081) | Year end entry £105k budget for bad debt provision not needed       |
| G103 | Council Tax / NNDR (G103)                     | 305,049   | 319,052   | 14,003    |                                                                     |
| G104 | Sundry Debtors (G104)                         | 86,204    | 82,421    | (3,783)   |                                                                     |
| G111 | Shared Procurement (G111)                     | 43,339    | 42,866    | (473)     |                                                                     |
| G115 | One Public Estate (G115)                      | (21,842)  | (21,843)  | (1)       |                                                                     |
| G117 | Payroll (G117)                                | 69,467    | 68,636    | (831)     |                                                                     |
| G123 | Riverside Depot (G123)                        | 181,507   | 168,698   | (12,809)  |                                                                     |
| G124 | Street Servs Mgmt & Admin (G124)              | 73,304    | 72,976    | (328)     |                                                                     |
| G125 | S106 Percent for Art (G125)                   | 56,290    | 56,290    | 0         |                                                                     |
| G126 | S106 Formal and Informal Recreation (G126)    | (27,571)  | (27,571)  | (0)       |                                                                     |
| G129 | Bolsover Apprenticeship Programme (G129)      | 27,716    | 27,217    | (499)     |                                                                     |
| G146 | Pleasley Vale Outdoor Activity Centre (G146)  | 42,029    | 31,343    | (10,686)  |                                                                     |
| G148 | Trade Waste (G148)                            | (100,858) | (186,922) | (86,064)  | Income over achieved £28k and waste disposal cost £57k under spent. |
| G149 | Recycling (G149)                              | 203,484   | 244,366   | 40,882    | Kerbside collections over spent                                     |
| G155 | Customer Services (G155)                      | 29,078    | 29,065    | (13)      |                                                                     |

| GENE | RAL FUND DETAIL - OUTTURN 2018/19      | Current     |             |          | Appendix 2                                       |
|------|----------------------------------------|-------------|-------------|----------|--------------------------------------------------|
|      |                                        | Budget      | Outturn     | Variance |                                                  |
|      |                                        | 2018/19     | 2018/19     |          |                                                  |
|      |                                        | £           | £           | £        |                                                  |
| G157 | Controlling Migration Fund (G157)      | (279,872)   | (279,874)   | (2)      |                                                  |
| G161 | Rent Rebates (G161)                    | (55,193)    | (15,269)    | 39,924   | Difference from mid-year estimate to final claim |
| G162 | Rent Allowances (G162)                 | 37,906      | 23,634      | (14,272) | Difference from mid-year estimate to final claim |
| G164 | Support Recharges (G164)               | (3,578,847) | (3,578,847) | 0        |                                                  |
| G168 | Multifunctional Printers (G168)        | 42,521      | 32,634      | (9,887)  |                                                  |
| G170 | S106 Outdoor Sports (G170)             | 37,424      | 37,424      | 0        |                                                  |
| G177 | Discretionary Housing Payments (G177)  |             | (0)         | (0)      |                                                  |
| G179 | School Sports Programme (G179)         | (3,890)     | (3,890)     | 0        |                                                  |
| G180 | Special Events (G180)                  | 33          | 33          | 0        |                                                  |
| G181 | STEP (G181)                            | 143         | 143         | 0        |                                                  |
| G182 | SHIFT (G182)                           | 165         | 165         | (0)      |                                                  |
| G184 | Us Girls (G184)                        | 172         | 172         | (0)      |                                                  |
| G186 | PL4S Satellite Programme (G186)        | (369)       | (369)       | 0        |                                                  |
| G192 | Scrutiny (G192)                        | 20,786      | 20,291      | (495)    |                                                  |
| G195 | Head of Governance + Monitoring (G195) | 36,477      | 36,421      | (56)     |                                                  |
| G197 | Head of Finance + Resources (G197)     | 36,460      | 36,728      | 268      |                                                  |
| G199 | Head of Street Scene (G199)            | 36,685      | 36,672      | (13)     |                                                  |
| G203 | Club 1 (G203)                          | 21          | 21          | 0        |                                                  |
| G204 | CEPT - BIG Lottery Talent Match        | (11,115)    | (11,115)    | 0        |                                                  |
| G205 | Innovation (G205)                      | (650)       | (650)       | 0        |                                                  |
| G206 | Street Games (G206)                    | 383         | 360         | (23)     |                                                  |
| G207 | Cycling (G207)                         | 310         | 320         | 10       |                                                  |
| G216 | Raising Aspirations (G216)             | 48,514      | 48,514      | (0)      |                                                  |
| G218 | I-Venture/Namibia Bound (G218)         | 21,414      | 21,414      | 0        |                                                  |
| G220 | Locality Funding (G220)                | (114,259)   | (114,259)   | 0        |                                                  |

| GENE | RAL FUND DETAIL - OUTTURN 2018/19          | Current   |           |             | Appendix 2                                                                         |
|------|--------------------------------------------|-----------|-----------|-------------|------------------------------------------------------------------------------------|
|      |                                            | Budget    | Outturn   | Variance    |                                                                                    |
|      |                                            | 2018/19   | 2018/19   |             |                                                                                    |
|      |                                            | £         | £         | £           |                                                                                    |
| G224 | Prime Minister's Challenge Fund            | 0         | 0         | 0           |                                                                                    |
| G225 | Eats and Treats Events (G225)              | 14,611    | 14,611    | 0           |                                                                                    |
| G228 | Go Active Clowne Leisure Centre (G228)     | 84,915    | (229,705) | (314,620)   | Sporting exemption income £282k, income over achieved £21k, water under spent £12k |
| G238 | HR Health + Safety (G238)                  | 54,696    | 54,859    | 163         |                                                                                    |
| G240 | Affordable Warmth Buddies (G240)           | 2,254     | 2,254     | 0           |                                                                                    |
| G241 | Working Together for Older People (G241)   | 21,495    | 21,495    | 0           |                                                                                    |
| G244 | Bolsover Business Growth Fund (G244)       | 89,525    | 89,525    | 0           |                                                                                    |
|      | Total for People Directorate               | 5,913,805 | 4,913,496 | (1,000,309) |                                                                                    |
| G004 | Chief Executive Officer - 50% Place (G004) | 42,518    | 42,686    | 168         |                                                                                    |
| G007 | Community Safety - Crime Reduction (G007)  | 55,939    | 54,836    | (1,103)     |                                                                                    |
| G008 | Community Safety Grant                     | 0         | (0)       | (0)         |                                                                                    |
| G010 | Neighbourhood Management (G010)            | 76,317    | 61,590    | (14,727)    |                                                                                    |
| G013 | Community Action Network (G013)            | 250,019   | 242,216   | (7,803)     |                                                                                    |
| G017 | Private Sector Housing Renewal (G017)      | 59,620    | 63,072    | 3,452       |                                                                                    |
| G020 | Public Health (G020)                       | (72,000)  | (65,644)  | 6,356       |                                                                                    |
| G021 | Pollution Reduction (G021)                 | 162,220   | 146,831   | (15,389)    |                                                                                    |
| G022 | Health & Safety (G022)                     | (180)     | (599)     | (419)       |                                                                                    |
| G023 | Pest Control (G023)                        | 42,560    | 44,085    | 1,525       |                                                                                    |
| G025 | Food Safety (G025)                         | 122,029   | 113,356   | (8,673)     |                                                                                    |
| G026 | Animal Welfare (G026)                      | 77,734    | 101,870   | 24,136      |                                                                                    |
| G027 | Emergency Planning (G027)                  | 15,847    | 15,847    | 0           |                                                                                    |
| G036 | Environmental Health Mgmt & Admin (G036)   | 182,464   | 163,119   | (19,345)    |                                                                                    |
| G043 | Place Director (G043)                      | 52,403    | 52,481    | 78          |                                                                                    |
| G046 | Homelessness (G046)                        | 152,301   | 144,940   | (7,361)     |                                                                                    |

| GENE | RAL FUND DETAIL - OUTTURN 2018/19      | Current  |           |           | Appendix 2                            |
|------|----------------------------------------|----------|-----------|-----------|---------------------------------------|
|      |                                        | Budget   | Outturn   | Variance  |                                       |
|      |                                        | 2018/19  | 2018/19   |           |                                       |
|      |                                        | £        | £         | £         |                                       |
| G048 | Town Centre Housing (G048)             | (10,700) | (10,610)  | 90        |                                       |
| G053 | Licensing (G053)                       | 746      | (20,770)  | (21,516)  |                                       |
| G073 | Planning Policy (G073)                 | 397,800  | 386,536   | (11,264)  |                                       |
| G074 | Planning Development Control (G074)    | (99,079) | (255,554) | (156,475) | Increased Planning Fee income £147k.  |
| G076 | Planning Enforcement (G076)            | 80,135   | 79,586    | (549)     |                                       |
| G079 | Planning Services Mgmt & Admin (G079)  | 20,920   | 20,930    | 10        |                                       |
| G080 | Engineering Services (ESRM) (G080)     | 112,146  | 115,175   | 3,029     |                                       |
| G081 | Drainage Services (G081)               | 165      | 165       | 0         |                                       |
| G083 | Building Control Consortium (G083)     | 55,000   | 54,500    | (500)     |                                       |
| G085 | Economic Development (G085)            | 29,425   | 26,659    | (2,766)   |                                       |
| G087 | HS2 Costs (G087)                       | 0        | (379)     | (379)     |                                       |
| G088 | Derbyshire Economic Partnership (G088) | 15,000   | 15,000    | 0         |                                       |
| G089 | Premises Development (G089)            | 9,973    | 0         | (9,973)   |                                       |
| G091 | CISWO Duke St Building (G091)          | 15,965   | 15,965    | (0)       |                                       |
| G095 | Estates + Property (G095)              | 614,122  | 558,100   | (56,022)  | £62k year end capital admin allowance |
| G096 | Building Cleaning (General) (G096)     | 91,477   | 91,780    | 303       |                                       |
| G099 | Catering (G099)                        | 5,200    | 4,774     | (426)     |                                       |
| G106 | Housing Anti Social Behaviour (G106)   | 80,095   | 79,587    | (508)     |                                       |
| G113 | Parenting Practitioner (G113)          | 33,833   | 33,235    | (598)     |                                       |
| G132 | Planning Conservation (G132)           | 42,521   | 42,359    | (163)     |                                       |
| G133 | The Tangent Business Hub (G133)        | (43,912) | (53,415)  | (9,503)   |                                       |
| G135 | Domestic Violence Worker (G135)        | 41,330   | 41,537    | 207       |                                       |
| G138 | Bolsover TC Regeneration Scheme        | (120)    | (120)     | 0         |                                       |
| G142 | Community Safety - CCTV (G142)         | 703      | 704       | 1         |                                       |
| G143 | Housing Strategy (G143)                | 19,591   | 23,523    | 3,932     |                                       |

| GENE | RAL FUND DETAIL - OUTTURN 2018/19              | Current   |           |             | Appendix 2 |
|------|------------------------------------------------|-----------|-----------|-------------|------------|
|      |                                                | Budget    | Outturn   | Variance    |            |
|      |                                                | 2018/19   | 2018/19   |             |            |
|      |                                                | £         | £         | £           |            |
| G144 | Enabling (Housing) (G144)                      | 37,551    | 39,374    | 1,823       |            |
| G151 | Street Lighting (G151)                         | 30,300    | 30,077    | (223)       |            |
| G153 | Housing Advice (G153)                          | 12,632    | 12,655    | 23          |            |
| G156 | The Arc (G156)                                 | 152,660   | 153,890   | 1,230       |            |
| G167 | Facilities Management (G167)                   | 9,548     | 8,337     | (1,211)     |            |
| G169 | Closed Churchyards (G169)                      | 10,000    | 10,000    | (0)         |            |
| G172 | S106 Affordable Housing (G172)                 | 0         | 0         | 0           |            |
| G176 | Affordable Warmth (G176)                       | 35,613    | 27,029    | (8,584)     |            |
| G188 | Cotton Street Contact Centre (G188)            | 19,549    | 16,972    | (2,577)     |            |
| G193 | Economic Development Management + Admin (G193) | 141,211   | 139,912   | (1,299)     |            |
| G194 | Head of Economic Development (G194)            | 59,359    | 55,257    | (4,102)     |            |
| G196 | Head of Planning (G196)                        | 20,315    | 19,773    | (542)       |            |
| G198 | Head of Housing (GF) (G198)                    | 127       | 107       | (20)        |            |
| G208 | Head of Property + Commercial Services (G208)  | 37,378    | 37,018    | (360)       |            |
| G226 | S106 - Highways (G226)                         | 0         | 0         | 0           |            |
| G227 | S106 - Public Health (G227)                    | (33,249)  | (33,249)  | 0           |            |
| G229 | Housing Standards (G229)                       |           | (1,997)   | (1,997)     |            |
| G237 | Joint Venture (LLP) (G237)                     | (2,231)   | (2,231)   | (0)         |            |
| G239 | Housing + Comm Safety Fixed Penalty Acc (G239) | 304       | (132)     | (436)       |            |
| G242 | New Bolsover MV - CVP Worker (G242)            | 9,994     | 9,994     | 0           |            |
|      | Total for Place Directorate                    | 3,273,188 | 2,952,737 | (320,451)   |            |
|      | Total Net Cost of Services                     | 9,186,993 | 7,866,233 | (1,320,760) |            |

|                                         | Current<br>Budget<br>2018/19<br>£ | Outturn<br>2018/19<br>£ | Variance<br>£ |
|-----------------------------------------|-----------------------------------|-------------------------|---------------|
| Expenditure                             | ~                                 | ~                       | ~             |
| Repairs and Maintenance                 | 4,877,968                         | 4,726,007               | (151,961)     |
| Supervision and Management              | 4,993,342                         | 4,951,406               | (41,936)      |
| Rents, Rates, Taxes & Other Charges     | 263,074                           | 224,685                 | (38,389)      |
| Special Services                        | 525,138                           | 507,259                 | (17,879)      |
| Supporting People - Wardens             | 540,310                           | 530,590                 | (9,720)       |
| Supporting People - Central Control     | 248,879                           | 231,790                 | (17,089)      |
| Tenants Participation                   | 89,563                            | 72,845                  | (16,718)      |
| New Bolsover Project                    | 28,175                            | 10,294                  | (17,881)      |
| Provision for Doubtful Debts            | 150,000                           | 172,193                 | 22,193        |
| Debt Management Expenses                | 7,886                             | 7,875                   | (11)          |
| Total Expenditure                       | 11,724,335                        | 11,434,944              | (289,391)     |
| Income                                  |                                   |                         |               |
| Rents                                   | (20,007,812)                      | (20,067,129)            | (59,317)      |
| Garage Rents                            | (140,648)                         | (139,031)               | 1,617         |
| Leasehold Flats and Shops Income        | (33,099)                          | (139,031)               | (6,758)       |
| Repairs and Maintenance                 | (16,445)                          | (47,387)                | (30,942)      |
| Supervision and Management              | (10,443)                          | (47,367)<br>(14,849)    | (13,706)      |
| Special Services                        | (1,143)                           | (125,615)               | 11,616        |
| Supporting People - Wardens             | (516,420)                         | (565,701)               | (49,281)      |
| Supporting People - Central Control     | (239,768)                         | (215,197)               | 24,571        |
| Tenants Participation                   | (5,490)                           | (5,489)                 | 1             |
| New Bolsover Project                    | (28,175)                          | (10,294)                | 17,881        |
| Other Income                            | (1,310)                           | (984)                   | 326           |
|                                         |                                   | . ,                     |               |
| Total Income                            | (21,127,541)                      | (21,231,533)            | (103,992)     |
| Net Cost of Services                    | (9,403,206)                       | (9,796,589)             | (393,383)     |
| Appropriations                          |                                   |                         |               |
| Interest Costs                          | 3,577,169                         | 3,611,713               | 34,544        |
| Interest Income                         | (27,680)                          | (52,080)                | (24,400)      |
| Depreciation                            | 3,200,000                         | 3,784,394               | 584,394       |
| Transfer to Major Repairs Reserve       | 1,717,569                         | 1,133,175               | (584,394)     |
| Contribution to Reserves                | 1,050,000                         | 1,363,730               | 313,730       |
| Use of HRA Earmarked Reserves           | (115,517)                         | (115,517)               | 0             |
| Net Operating (Surplus) / Deficit       | (1,665)                           | (71,174)                | (69,509)      |
| HRA Balances                            |                                   |                         |               |
| Opening Housing Revenue Account balance | (1,928,826)                       | (1,928,826)             |               |
|                                         | (1,920,020)                       | (1,920,020)             |               |
| Transfer (to)/from Balances             | (1,665)                           | (71,174)                |               |

## **CAPITAL EXPENDITURE OUTTURN - 2018/19**

| s, a title 2 at 2 a |                                  |                              |                                 |                                           |
|---------------------------------------------------|----------------------------------|------------------------------|---------------------------------|-------------------------------------------|
|                                                   | Approved<br>Programme<br>2018/19 | Actual<br>Outturn<br>2018/19 | Variance<br>2018/19             | Carried<br>Forward<br>requests<br>2019/20 |
|                                                   | £                                | £                            | £                               | £                                         |
| General Fund                                      |                                  |                              |                                 |                                           |
| Assets                                            |                                  |                              |                                 |                                           |
| PV Resurfacing Works                              | 95,100                           | 87,872                       | (7,228)                         | 7,228                                     |
| AMP - Riverside Depot                             | 13,260                           | 7,570                        | (5,690)                         | 5,690                                     |
| AMP - Emergency Lighting                          | 15,050                           | 15,050                       | 0                               | 0                                         |
| AMP - The Arc                                     | 81,321                           | 67,593                       | (13,728)                        | 13,503                                    |
| AMP - PV Lodges                                   | 84,463                           | 71,747                       | (12,716)                        | 7,533                                     |
| AMP - Investment Properties                       | 1,171                            | 1,171                        | (0)                             | 0                                         |
| AMP - Leisure Buildings                           | 12,010                           | 8,880                        | (3,130)                         | 2,984                                     |
| AMP - The Tangent                                 | 4,762                            | 4,396                        | (366)                           | 0                                         |
| Asset Management Plan (Refurbishment Work)        | 10,600                           | 0                            | (10,600)                        | 0                                         |
| Shirebrook Contact Centre                         | 282,953                          | 263,438                      | (19,515)                        | 19,515                                    |
| Refurbishment of Oxcroft House                    | 27,500                           | 0                            | (27,500)                        | 27,500                                    |
| Pleasley Vale Mill 1 - Dam Wall                   | 121,470                          | 6,645                        | (114,825)                       | 114,825                                   |
| Car Parking at Clowne                             | 135,200                          | 29,997                       | (105,203)                       | 105,203                                   |
| Security and CCTV at Pleasley Vale                | 23,584                           | 26,822                       | 3,238                           | 0                                         |
| The Tangent - Phase 2                             | 36,592                           | 12,722                       | (23,870)                        | 8,388                                     |
| PV Mansafe System                                 | 81,278                           | 52,049                       | (29,229)                        | 29,229                                    |
| PV Fire Compartmentation & Fire Doors             | 102,935                          | 29,128                       | (73,807)                        | 73,807                                    |
| Can Rangers Cameras Expansion                     | 35,000                           | 20,468                       | (14,532)                        | 14,532                                    |
|                                                   | 1,164,249                        | 705,548                      | (458,701)                       | 429,937                                   |
| ICT Schemes                                       |                                  |                              |                                 |                                           |
| Software/Hardware Replacement                     | 114,439                          | 91,562                       | (22,877)                        | 22,877                                    |
|                                                   | 114,439                          | 91,562                       | (22,877)                        | 22,877                                    |
| Leisure Schemes                                   | 0.4.000                          | 4.550                        | (00 ==0)                        |                                           |
| P Vale Outdoor Education Centre Ph 2              | 34,322                           | 4,552                        | (29,770)                        | 29,770                                    |
| Pool Cover                                        | 30,000                           | 0                            | (30,000)                        | 30,000                                    |
| Go-Active Leisure Facility                        | 0                                | 5,210                        | 5,210                           | 0                                         |
| Go-Active Equipment                               | 15,231                           | 15,231                       | (0)                             | 0                                         |
| Drivete Seeter Schemes                            | 79,553                           | 24,993                       | (54,560)                        | 59,770                                    |
| Private Sector Schemes Disabled Facilities Grants | 950 000                          | E20 441                      | (220 550)                       | 0                                         |
| Disabled Facilities Grants                        | 850,000<br><b>850,000</b>        | 529,441<br><b>529,441</b>    | (320,559)<br>( <b>320,559</b> ) | 0                                         |
| Joint Venture                                     | 050,000                          | 525,441                      | (320,339)                       |                                           |
| Dragonfly - Limited Liability Partnership (LLP)   | 1 902 670                        | 1,320,668                    | (483,002)                       | 402.002                                   |
| Diagonity - Limited Liability Farthership (LLF)   | 1,803,670<br><b>1,803,670</b>    | 1,320,668                    | (483,002)                       | 483,002<br>483,002                        |
| Vehicles and Plant                                | 1,000,070                        | 1,320,000                    | (403,002)                       | 703,002                                   |
| Vehicle Replacements                              | 616,195                          | 97,877                       | (518,318)                       | 518,207                                   |
| 8 x Hedge cutters (GM)                            | 4,000                            | 3,925                        | (318,318)                       | 0                                         |
| 10 x Strimmers (GM)                               | 5,000                            | 4,980                        | (20)                            | 0                                         |
| 10 X Saliminolo (Sili)                            | 625,195                          | 106,782                      | (518,413)                       | 518,207                                   |
|                                                   | 020,100                          | 100,102                      | (010,410)                       | 0.10,207                                  |
| Total General Fund                                | 4,637,106                        | 2,778,994                    | (1,858,112)                     | 1,513,793                                 |
| >                                                 |                                  | _,,                          | (-,)                            | -,- ,-,-                                  |

## **CAPITAL EXPENDITURE OUTTURN - 2018/19**

|                                                                             |                                  |                              | , , , , , , , , , , , , , , , , , , , , |                                           |
|-----------------------------------------------------------------------------|----------------------------------|------------------------------|-----------------------------------------|-------------------------------------------|
|                                                                             | Approved<br>Programme<br>2018/19 | Actual<br>Outturn<br>2018/19 | Variance<br>2018/19                     | Carried<br>Forward<br>requests<br>2019/20 |
|                                                                             | £                                | £                            | £                                       | £                                         |
| Hausing Davanus Assaunt                                                     |                                  |                              |                                         |                                           |
| Housing Revenue Account New Build Properties                                |                                  |                              |                                         |                                           |
| Ash Close, Pinxton                                                          | 934,396                          | 860,381                      | (74,015)                                | 74,015                                    |
| Elm Close, Pinxton                                                          | 592,428                          | 578,461                      | (13,967)                                | 13,967                                    |
| Lime Close, Pinxton                                                         | 355,243                          | 285,385                      | (69,858)                                | 69,858                                    |
| Beech Grove, South Normanton                                                | 262,886                          | 259,109                      | (3,777)                                 | 3,777                                     |
| Leamington Drive, South Normanton                                           | 437,699                          | 431,833                      | (5,866)                                 | 5,866                                     |
| St Michaels Drive, South Normanton                                          | 300,000                          | 287,978                      | (12,022)                                | 12,022                                    |
| Highcliffe Ave, Shirebrook                                                  | 189,285                          | 174,045                      | (15,240)                                | 15,240                                    |
| The Paddock, Bolsover                                                       | 78,205                           | 8,824                        | (69,381)                                | 69,381                                    |
| Keepmoat Properties at Bolsover                                             | 690,000                          | 564,592                      | (125,408)                               | 125,408                                   |
| Rogers Ave Creswell HRA New Builds                                          | 980                              | 642                          | (338)                                   | 0                                         |
| Blackwell Hotel Site - HRA New Builds                                       | 2,146                            | 10,790                       | 8,644                                   | 0                                         |
| Fir Close Shirebrook - HRA New Build Derwent Drive Tibshelf - HRA New Build | 955<br>13,933                    | 9,585<br>21,404              | 8,630<br>7,471                          | 0                                         |
| Recreation Close Clowne - HRA New Build                                     | 536,243                          | 374,596                      | (161,648)                               | 161,648                                   |
| Hilltop - HRA New Build                                                     | 1,691,427                        | 1,568,258                    | (123,169)                               | 123,169                                   |
| Timop The Creat Band                                                        | 6,085,826                        | 5,435,883                    | (649,943)                               | 674,351                                   |
|                                                                             | -                                |                              |                                         |                                           |
| Vehicle Replacements                                                        | 22,897                           | 22,874                       | (23)                                    | <u>0</u>                                  |
| Bublic Sector Housing                                                       | 22,897                           | 22,874                       | (23)                                    |                                           |
| Public Sector Housing Electrical Upgrades                                   | 150,000                          | 109,234                      | (40,766)                                | 0                                         |
| Ashbourne Extension                                                         | 10,000                           | 0                            | (10,000)                                | 10,000                                    |
| External Door Replacements                                                  | 175,225                          | 119,706                      | (55,519)                                | 55,519                                    |
| Heating Upgrades                                                            | 25,000                           | 52,120                       | 27,120                                  | 0                                         |
| Environmental Works                                                         | 7,834                            | 7,834                        | (0)                                     | 0                                         |
| Unforeseen Reactive Capital Works                                           | 190,690                          | 124,463                      | (66,227)                                | 0                                         |
| Kitchen Replacement Decent Homes                                            | 260,000                          | 270,907                      | 10,907                                  | 0                                         |
| Fees - Regeneration Mgmnt & Admin                                           | 69,320                           | 69,320                       | 0                                       | 0                                         |
| House Fire Damage - General                                                 | 64,359                           | 64,359                       | (0)                                     | 0                                         |
| Soffit and Facia Replacement                                                | 150,000                          | 91,238                       | (58,762)                                | 0                                         |
| Bolsover Safe & Warm                                                        | 1,729,037                        | 945,947                      | (783,090)                               | 783,090                                   |
| New Bolsover - HRA (mrr funded)                                             | 304,775                          | 447                          | (304,328)                               | 304,328                                   |
| Re Roofing                                                                  | 1,150,000                        | 970,030                      | (179,970)                               | 0                                         |
| Flat Roofing                                                                | 50,000<br><b>4,336,240</b>       | 43,662<br><b>2,869,267</b>   | (6,338)<br>(1,466,973)                  | 1,152,937                                 |
|                                                                             |                                  |                              |                                         |                                           |
| HRA ICT Schemes                                                             | 468,747                          | 451,542                      | (17,205)                                | 17,205                                    |
|                                                                             | 468,747                          | 451,542                      | (17,205)                                | 17,205                                    |
| New Bolsover Scheme                                                         |                                  |                              |                                         |                                           |
| New Bolsover-Repair&Conservation BDC                                        | 3,883,708                        | 3,660,086                    | (223,622)                               | 223,622                                   |
| New Bolsover-Repair&Conservation Private                                    | 628,052                          | 641,666                      | 13,614                                  | 0                                         |
| New Bolsover-Other Cap Works-Landscaping                                    | 381,452                          | 4,309                        | (377,143)                               | 24,621                                    |
| New Bolsover-Comp&Fac (Prelims)BDC                                          | 126,562                          | 421,752                      | 295,190                                 | 0                                         |
| New Bolsover-Comp&Fac (Prelims)Private                                      | 15,325                           | 72,366                       | 57,041                                  | 0                                         |
| New Bolsover-Decants BDC New Bolsover-Fees(HLP, PD CDM)-BDC                 | 337,472<br>58,319                | 35,638<br>57,662             | (301,834)                               | 288,512<br>657                            |
| New Bolsover-Fees(HLP, PD CDM)-Private                                      | 21,639                           | 9,894                        | (657)<br>(11,745)                       | 11,745                                    |
| New Bolsover - Staff Costs                                                  | 47,392                           | 9,69 <del>4</del><br>44,776  | (2,616)                                 | 2,616                                     |
| Total Boloviol Stall Goods                                                  | 5,499,921                        | 4,948,148                    | (551,773)                               | 551,773                                   |
|                                                                             |                                  |                              |                                         |                                           |
| Total HRA                                                                   | 16,413,631                       | 13,727,714                   | (2,685,917)                             | 2,396,266                                 |
| TOTAL CAPITAL EXPENDITURE                                                   | 21,050,737                       | 16,506,708                   | (4,544,029)                             | 3,910,059                                 |

## **CAPITAL EXPENDITURE OUTTURN - 2018/19**

|                         | Approved<br>Programme<br>2018/19 | Actual<br>Outturn<br>2018/19 | Variance<br>2018/19 | Carried<br>Forward<br>requests<br>2019/20 |
|-------------------------|----------------------------------|------------------------------|---------------------|-------------------------------------------|
|                         | £                                | £                            | £                   | £                                         |
| Capital Financing       |                                  |                              |                     |                                           |
| General Fund            |                                  |                              |                     |                                           |
| Better Care Fund        | 850,000                          | 529,441                      | (320,559)           | 0                                         |
| Prudential Borrowing    | 2,778,743                        | 1,631,801                    | (1,146,942)         | 1,146,942                                 |
| Reserves                | 917,940                          | 553,871                      | (364,069)           | 364,069                                   |
| External Funding        | 11,000                           | 8,880                        | (2,120)             | 0                                         |
| Capital Receipts        | 79,423                           | 55,000                       | (24,423)            | 2,782                                     |
|                         | 4,637,106                        | 2,778,994                    | (1,858,112)         | 1,513,793                                 |
| HRA                     |                                  |                              |                     |                                           |
| Major Repairs Allowance | 9,181,365                        | 7,183,442                    | (1,997,923)         | 1,632,965                                 |
| Prudential Borrowing    | 3,734,075                        | 3,347,846                    | (386,229)           | 614,351                                   |
| Reserves                | 22,897                           | 17,294                       | (5,603)             | 0                                         |
| Revenue Contribution    | 254,000                          | 254,000                      | 0                   | 0                                         |
| External Funding        | 2,626,331                        | 2,537,381                    | (88,950)            | 88,950                                    |
| Capital Receipts        | 594,963                          | 387,752                      | (207,211)           | 60,000                                    |
|                         | 16,413,631                       | 13,727,714                   | (2,685,917)         | 2,396,266                                 |
| TOTAL CAPITAL FINANCING | 21,050,737                       | 16,506,708                   | (4,544,029)         | 3,910,059                                 |

#### **BDC Treasury Management – Outturn 2018/19**

## **Capital Financing Requirement**

The key area of Treasury Management is the measurement and control of the overall debt position of the Council. This is calculated through the Capital Financing Requirement (CFR). The CFR calculates the Council's underlying need to borrow in order to finance its capital expenditure. The revised estimate of the CFR for 2018/19 and the actual outturn CFR are shown in the table below: -

|                                             | Revised<br>Budget<br>2018/19<br>£000 | Actual<br>Outturn<br>2018/19<br>£000 |
|---------------------------------------------|--------------------------------------|--------------------------------------|
| Capital Financing Requirement 1 April       | 112,548                              | 112,548                              |
| Prudential Borrowing General Fund           | 3,176                                | 1,632                                |
| Prudential Borrowing HRA                    | 3,828                                | 3.348                                |
| Finance Leases undertaken in year           | 0                                    | 0                                    |
| Leasing Repayments                          | (21)                                 | (21)                                 |
| Minimum Revenue Provision (MRP)             | (685)                                | (685)                                |
| Movement on other debt – retentions         | 0                                    | 75                                   |
| Repayment of Allowable Debt (HRA)           | 0                                    | (1,031)                              |
| Capital Receipts set-aside                  | 0                                    | 0                                    |
| Capital Financing Requirement 31 March 2019 | 118,846                              | 115,866                              |

The overall outturn position shows a net increase of outstanding debt of £3.318m in 2018/19 when compared to the opening CFR. Prudential borrowing is £2.024m lower than the estimate due to delays in spending on the capital programme. The borrowing undertaken by the Council in 2018/19 totalled £4.980m and was on General Fund Vehicles, Dragonfly Joint Venture, the Asset Management Plan and new Council Dwellings.

The Capital Financing requirement is split between the HRA and General Fund the balance of each is shown below:

| Capital Financing Requirement at 31 March 2019 | £000    |
|------------------------------------------------|---------|
| General Fund                                   | 9,414   |
| Housing Revenue Account                        | 106,452 |
| Total CFR                                      | 115,866 |

#### How the CFR is covered.

As mentioned above the CFR is the Council's underlying need to borrow to finance capital expenditure. To finance the CFR the Council has external borrowing, finance leases and the use of its own reserves and balances. The position as at 31 March 2019 is as follows:

|                                             | £000    |
|---------------------------------------------|---------|
| Capital Financing Requirement 31 March 2019 | 115,866 |
| Financed from:                              |         |
| External Borrowing via PWLB                 | 102,100 |
| External Borrowing via Leasing arrangements | 21      |
| Use of internal balances and reserves       | 13,745  |
| Total Financing of CFR                      | 115,866 |

## **PWLB Borrowing**

The Council's total outstanding PWLB debt amounted to £102.100m at 1 April 2018. During 2018/19 no principal repayment has been made. No new loans have been taken out with the PWLB during 2018/19. The profile of the outstanding debt is analysed as follows: -

| PWLB BORROWING  | Maturity Profile 31 March 2018 | Maturity Profile 31 March 2019 |
|-----------------|--------------------------------|--------------------------------|
| Term            | £                              | £                              |
| 12 Months       | 0                              | 3,000,000                      |
| 1 - 2 years     | 3,000,000                      | 2,000,000                      |
| 2 - 5 years     | 9,700,000                      | 11,100,000                     |
| 5 - 10 years    | 23,400,000                     | 24,000,000                     |
| Over 10 year    | 66,000,000                     | 62,000,000                     |
| Total PWLB Debt | 102,100,000                    | 102,100,000                    |

#### **PWLB Interest**

The interest cost to the Council of the PWLB debt for 2018/19 is £3.642m. The cost is split within the accounts between the HRA and General Fund based on the level of debt outstanding within the CFR.

#### **Temporary Borrowing**

Cash flow monitoring and management serves to identify the need for short term borrowing to cover delays in the receipt of income during the course of the year.

During 2018/19 no short term borrowing was undertaken by the Council and therefore no interest charges were incurred.

## **Temporary / Fixed Investments**

The table below details the fixed investments held at 31 March 2019

| Bank Name Fixed                     | Balance<br>Invested<br>31 March 19<br>£000 |
|-------------------------------------|--------------------------------------------|
| Local Authorities<br>Close Brothers | 24,450<br>5,000                            |
| Call Accounts                       |                                            |
| Money Market Funds                  | 5,000                                      |
| Total                               | 34,450                                     |

From the table above it can be seen that the balance invested by the Council at 31 March 2019 is £34.450m. Interest earned from temporary investments during 2018/19 amounted to £0.291m and is detailed in the following table:

|                       | Average<br>Period<br>each<br>Investment | Total<br>Investment<br>during<br>year<br>£000 | Interest<br>Received<br>2018/19 |
|-----------------------|-----------------------------------------|-----------------------------------------------|---------------------------------|
| Building<br>Societies | 6 months                                | 15,000                                        | 39,794                          |
| Local<br>Authorities  | 1 year                                  | 10,000                                        | 85,738                          |
| Local<br>Authorities  | 6 months                                | 9,000                                         | 7,710                           |
| Local<br>Authorities  | 3 months                                | 23,450                                        | 74,906                          |
| Money<br>Market Funds | Overnight                               | Average interest rate 0.65%                   | 82,687                          |
| Total                 |                                         |                                               | 290,835                         |

## **Overnight Balances**

The balance of any daily funds is retained in the Council's general account with Lloyds Bank.

## **Compliance with Treasury Limits**

During the financial year the Council continued to operate within the treasury limits set out in the Council's Borrowing and Investment Strategy.

|                                                     | Actual in<br>year<br>2018/19<br>£000 | Set Limits<br>in year<br>2018/19<br>£000 |
|-----------------------------------------------------|--------------------------------------|------------------------------------------|
| Authorised (total Council external borrowing limit) | 125,866                              | 128,846                                  |
| Operational Boundary                                | 120,866                              | 123,846                                  |

#### **Bolsover District Council**

#### **Executive**

#### 24<sup>th</sup> June 2019

#### **Corporate Debt – Quarter 4**

## Report of the Portfolio Holder - Finance and Resources

This report is public

#### **Purpose of the Report**

• The purpose of this report is to present to Executive a summary of the corporate debt position at the end of quarter 4 2018/19.

## 1 Report Details

- 1.1 To update Executive on the position regarding corporate debt.
- 1.2 The main sources of income for the Council's General Fund are business rates, council tax, a small number of government grants and service related income. The main source of income for the Council's Housing Revenue Account is dwelling rent, often referred to as 'housing rents'. Government grants are paid over to us on agreed dates direct into our bank account so there is no need to include them on any of our debtor systems. For most other sources of income we have to request the income due to us.
- 1.3 We request the income due to us on the relevant system by raising bills for business rates, council tax and housing rents. There is legislation in place for each of these sources which determines the rules of collecting this income.
- 1.4 For service related income, invoices are raised on the sundry debtor system which is a module of our Civica Financial Management System. Examples of types of income include: housing benefit overpayment, trade refuse, industrial unit rent, garage site rent, wardens service and alarms and leisure hire of facilities. This income is reported in two amounts with housing benefit overpayments identified from the rest.
- 1.5 The following table shows the sources of income for Bolsover District Council as at 31<sup>st</sup> March 2019 and 2018 for comparison:

Table 1 - Sources of Income

|                                                                   | 2017/18  | 2018/19  |            |  |
|-------------------------------------------------------------------|----------|----------|------------|--|
| position at end of                                                | Q4       | Q4       | variance   |  |
|                                                                   | £'000    | £'000    | £'000      |  |
| NNDR                                                              | (25,390) | (27,795) | (2,405) *  |  |
| Council tax                                                       | (37,137) | (39,463) | (2,326) ** |  |
| Housing Rents                                                     | (20,286) | (20,067) | 219        |  |
| Overpaid housing benefits                                         | (848)    | (764)    | 84         |  |
| Sundry Debtors                                                    | (3,914)  | (6,116)  | (2,202)    |  |
|                                                                   | (87,575) | (94,205) | (6,630)    |  |
| * This is 100%, our share of this is 40% 17/18 + 50% 18/19        |          |          |            |  |
| ** This is 100%, our share of this is 16.31% 17/18 + 16.02% 18/19 |          |          |            |  |

<sup>1.6 (\*</sup> and \*\*) these debts are part of the collection fund and are shared with major preceptors including the County, police and fire. Only a percentage of these debts belong to Bolsover District Council.

- 1.7 Debtors of a Local Authority are very sensitive to change. If a tenant/tax payer's circumstances change it can become difficult for them to keep paying their rent or council tax. Informing us of a change in personal circumstances late can mean more benefit is paid than they are entitled to which can mean they become benefit overpayment debtors.
- 1.8 Circumstances can change quickly and mean debtors fall into arrears. It is very common for Local Authority's to have arrears balances due to the vulnerable nature of some of its debtors. Debt management is how the Council manages its arrears and debtors.

The following table shows the level of arrears for Bolsover District Council at 31<sup>st</sup> March for the last two financial years. This information is published in the Council's Statement of Accounts document each year.

Table 2 - Level of Arrears

|                           | 2017/18   | 2018/19   |             |
|---------------------------|-----------|-----------|-------------|
| position at end of        | Q4        | Q4        | variance    |
|                           | £         | £         | £           |
| NNDR                      | 141,981   | (25,498)  | (167,479) * |
| Council tax               | 2,098,597 | 2,320,680 | 222,083 **  |
| Housing Rents             | 1,272,394 | 1,167,932 | (104,462)   |
| Overpaid housing benefits | 2,026,139 | 1,853,148 | (172,991)   |
| Sundry Debtors            | 549,072   | 587,698   | 38,626      |
|                           | 6,088,183 | 5,903,959 | (184,223)   |

- 1.9 Part of managing the debt is assessing the likelihood of future non-collection. At each year end, an estimate of non-collection is made based on historic payment information for the same class of debt. An amount equal to the non-collection is charged against our revenue account and saved in a provision for future use. The provision is often referred to as the bad debt provision. It is considered prudent to not include all the income in the revenue accounts in a year when there is a chance it won't all be collected.
- 1.10 Each year-end the provision balance for each class of debt is reviewed, compared against latest arrears balances to ensure it still covers the amount of non-collection in case we have to write-off debts, and either increased or decreased, whichever is appropriate.

The following table shows the bad debt provision for each class of debtor at 31<sup>st</sup> March for the last two financial years:

Table 3 - Bad Debt Provisions

|                           | 2017/18     | 2018/19     |              |
|---------------------------|-------------|-------------|--------------|
| position at end of        | Q4          | Q4          | variance     |
|                           | £           | £           | £            |
| NNDR                      | (243,415)   | (196,045)   | 47,370 *     |
| Council tax               | (1,185,424) | (1,326,923) | (141,499) ** |
| Housing Rents             | (751,858)   | (617,308)   | 134,550      |
| Overpaid housing benefits | (1,345,476) | (1,346,475) | (999)        |
| Sundry Debtors            | (34,985)    | (42,341)    | (7,356)      |
|                           | (3,561,158) | (3,529,092) | 32,066       |

- 1.11 As previously mentioned there is legislation that governs the collection of business rates, council tax and housing rents. As a Local Authority it is necessary to have a debt collection process that adheres to legislation but ensures the maximum amount of income is collected.
- 1.12 Indicators for debt collection are monitored through the 'Perform' system and reported at the quarterly performance meetings where any areas of concern are raised. Targets for collecting income and reducing arrears for each class of debt are set and monitored.
- 1.13 The performance data on debt collection is also reported quarterly to Executive for information where any areas of concern are raised/discussed.
- 1.14 The following table shows for 2018/19 the movement since last financial year, in the value of each source of income, the amount that is outstanding as arrears and the bad debt provision which relates to that source of income. Over all in 2018/19 we have received £6.6m more in income, our arrears have been reduced by £0.184m and we have reduced the bad debt provisions by £0.032m as they are no longer needed.

Table 4 – Summary for 2018/19

|                           | Income      | Arrears   | Provision    |
|---------------------------|-------------|-----------|--------------|
|                           | £           | £         | £            |
| NNDR                      | (2,405,000) | (167,479) | 47,370 *     |
| Council tax               | (2,326,000) | 222,083   | (141,499) ** |
| Housing Rents             | 219,000     | (104,462) | 134,550      |
| Overpaid housing benefits | 84,000      | (172,991) | (999)        |
| Sundry Debtors            | (2,202,000) | 38,626    | (7,356)      |
| Totals                    | (6,630,000) | (184,223) | 32,066       |

#### 2 Conclusions and Reasons for Recommendation

2.1 To ensure that Executive are informed of the latest position concerning the Council's debt.

#### 3 Consultation and Equality Impact

3.1 There are no consultation and equality impact implications from this report.

#### 4 Alternative Options and Reasons for Rejection

4.1 This report is for information only.

#### 5 **Implications**

#### 5.1 Finance and Risk Implications

The current position regarding corporate debt is given throughout the report. Failure to collect this debt would have a detrimental impact on the Council's financial position if sufficient bad debt provisions were not in place.

#### 5.2 <u>Legal Implications including Data Protection</u>

These are none arising directly from this report.

#### 5.3 **Human Resources Implications**

These are none arising directly from this report.

#### 6 Recommendations

6.1 That Executive note the report concerning the Council's Corporate Debt as at 31<sup>st</sup> March 2019.

# 7 <u>Decision Information</u>

| Is the decision a Key Decision?                  | No             |
|--------------------------------------------------|----------------|
| A Key Decision is an executive decision          |                |
| which has a significant impact on two or         |                |
| more District wards or which results in          |                |
| income or expenditure to the Council above       |                |
| the following thresholds:                        |                |
| _                                                |                |
| BDC: Revenue - £75,000 □<br>Capital - £150,000 □ |                |
|                                                  |                |
| NEDDC: Revenue - £100,000 □                      |                |
| Capital - £250,000 □                             |                |
| ✓ Please indicate which threshold applies        |                |
| Is the decision subject to Call-In?              | No             |
| (Only Key Decisions are subject to Call-In)      |                |
|                                                  |                |
| Has relevant Portfolio Member been               | Yes            |
| informed?                                        |                |
| District Wards Affected                          | None directly. |
|                                                  | <u>-</u>       |
| Links to Corporate Plan priorities or            | All            |
| Policy Framework                                 |                |
|                                                  |                |

# 8 <u>Document Information</u>

| Appendix No                     | Title                                                                                                                                                       |                          |
|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| None                            |                                                                                                                                                             |                          |
| on to a material section below. | apers (These are unpublished works westent when preparing the report. The figure of the report is going to Cabinet (NEDI e copies of the background papers) | ey must be listed in the |
| Report Author                   |                                                                                                                                                             | Contact Number           |
| Theresa Fletche                 | r – Chief Accountant                                                                                                                                        | 01246 242458             |

#### **Bolsover District Council**

#### **Executive**

#### 24th June 2019

# Corporate Plan Targets Performance Update – January to March 2019 (Q4 – 2018/19)

### Report of the Portfolio Holder - Finance and Resources

This report is public

#### **Purpose of the Report**

➤ To report the quarter 4 outturns for the Corporate Plan 2015-2019 targets.

#### 1 Report Details

- 1.1 The attached contains the performance outturn as of 31<sup>st</sup> March 2019. (Information compiled on 03/06/19)
- 1.2 A summary by corporate plan aim is provided below:

#### 1.3 Unlocking our Growth Potential

- ➤ 14 targets in total (5 targets achieved previously G02, G04, G06 G07and G14)
- > 2 targets have been marked as failed as they have not achieved their intended outcomes by March 2019:
  - O G 09 Deliver a minimum of 100 new Council properties by March 2019. 88 properties have been completed to date. This target will exceed the 100 milestone upon completion of the Recreation Close, Clowne and the Paddock, Bolsover sites. See appendix for a breakdown.
  - o **G 11** Through a programme of targeted refurbishment bring 15 empty private sector properties back into use per annum. In 2018/19 5 empty units have been brought back into use creating 15 units of housing. See appendix for details.
- > 7 targets have been achieved:
  - o **G 01** Through the use of Key Account Management develop a relationship with a minimum of 50 local businesses by March 2019.

- G 03 Optimise business growth (as measured by gross NNDR) by £2.5m
   by March 2019
- G 05 Through the Bolsover North East Derbyshire LEADER Approach collectively support the creation of 65 sustainable jobs in the combined programme area by December 2020.
- G 08 Process all major planning applications 10% better than the minimum for special measures per annum.
- G 10 Enable the development of at least 1,000 new residential properties within the district by March 2019.
- o **G 12** Achieve an increase of £850,000 in additional New Homes Bonus from the government by March 2019.
- G 13 Work with partners to deliver an average of 20 units of affordable homes each year.

#### 1.4 Providing our Customers with Excellent Service

- ➤ 16 targets in total (2 target previously withdrawn C16 C04)
- 2 targets have been marked as failed as they have not achieved their intended outcomes by March 2019:
  - C13 Reduce average relet times of Council properties (not including sheltered accommodation) to 20 days by March 2019 – an improvement in performance has been recorded for 2018/19 at 29 days. See appendix for more information including performance outturns over the corporate plan period.
  - o **C14** Attend 99% of repair emergencies within 6 working hours the annual outturn for this target was 97.5%.
- 12 targets have been achieved:
  - o **C 01** Retain Customer Service excellence accreditation year on year
  - C 02 Achieve an overall biennial external satisfaction rate of 85% or above for services provided by the Contact Centres.
  - C 03 Achieve an overall annual satisfaction rate of 80% or above for leisure, recreation and cultural activities and services.
  - C 05 Implement the new EU Regulations on Data Protection within the timescales stipulated by the Information Commissioners Office.
  - C 06 Prevent homelessness for more than 50% of people who are facing homelessness each year.
  - o C 07 Install 150 new lifelines within the community each year.

- C 08 Process all new Housing Benefit and Council Tax Support claims within an average of 20 days.
- C 09 Process changes to Housing Benefit and Council Tax Support within an average of 10 days.
- o C 10 Carry out 300 disability adaptations to Council houses each year.
- o **C 11** Fully deliver the equality objectives identified in the Single Equality Scheme by March 2019.
- C 12 Ensure a minimum of 50% of clients experiencing Domestic Violence each year are satisfied with the support they received.
- **C 15** Ensure a minimum of 50% of clients receiving parenting support each year express a positive outcome.

#### 1.5 Supporting our Communities to be Healthier, Safer, Cleaner and Greener

- ➤ 17 targets in total (6 target previously achieved H05, H06, H08, H13, H14, H16, 1 target previously withdrawn H15, 1 target suspended previously H04)
- ➤ 1 target on track (H17 runs until September 2019)
- 2 targets have been marked as failed as they have not achieved their intended outcomes by March 2019:
  - H 03 Deliver a health intervention programme which provides 900 adults per year with a personal exercise plan via the exercise referral scheme. - Despite not meeting the target this year, this target has been exceeded in years 1 to 3 of the corporate plan.
  - H09 Achieve a combined recycling and composting rate of 49% by March 2019. See appendix for information including performance outturns for the corporate plan period.

#### 6 targets have been achieved

- o **H 01** Deliver a minimum of 8000 hours of positive activity through community based culture and leisure engagement per year.
- H 02 Increase participation/attendances in leisure, sport, recreation, health, physical and cultural activity by 3,000 per year.
- H 07 Assist partners in reducing crime by delivering 12 Crime Cracking events in the community each year.
- H 10 Sustain standards of litter cleanliness to ensure 96% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS).

- H 11 Sustain standards of dog fouling cleanliness to ensure 98% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS).
- H 12 Annually undertake 10 local environmental enforcement and educational initiatives in targeted areas to deal with dog fouling, littering or fly tipping.

#### 1.6 Transforming our Organisation

- ➤ 14 targets in total (8 targets achieved previously T02, T03,T04,T05,T07 T08 T11 & T12 and 2 withdrawn previously T01, T14)
- ≥ 2 targets have been marked as failed as they have not achieved their intended outcomes by March 2019:
  - T 09 Reduce the percentage of rent arrears by 10% through early invention and effective monitoring by 2019. – This target whilst failing to meet the reduction at March 2019 did meet that target at March 2017 and March 2018.
  - T 13 Increase on-line self service transactions dealt with by the Contact Centre by 20% each year. – This target whilst not meeting its target in 2018/19 had exceeded its target in the preceding three years of the corporate plan.
- 2 targets have been achieved:
  - o **T 06** Introduce alternative uses to 20% of garage sites owned by the Council by March 2019. See appendix for a breakdown.
  - T 10 Reduce the level of Former Tenants Arrears by 10% through early intervention and effective monitoring by 2019.

#### **2** Conclusions and Reasons for Recommendation

- 2.1 Out of the 61 targets 1 (1%) is on track, 46 (75%) have been achieved (27 this time, 19 previously), 5 (8%) have been withdrawn (previously), and 8 (13%) have not meet their targets and 1 (2%) is currently suspended.
- 2.2 This is an information report to keep Members informed of progress against the corporate plan targets noting achievements and any areas of concern.

#### 3 Consultation and Equality Impact

3.1 Not applicable to this report as consultation was carried out on the original Corporate Plan.

### 4 Alternative Options and Reasons for Rejection

4.1 Not applicable to this report as it is to provide an overview of performance against agreed targets.

#### 5 <u>Implications</u>

#### 5.1 Finance and Risk Implications

5.1.1 There are no finance or risk implications within this performance report.

#### 5.2 <u>Legal Implications including Data Protection</u>

5.2.1 There are no legal implications within this performance report.

### 5.3 <u>Human Resources Implications</u>

5.3.1 There are no human resource implications within this performance report.

### 6 Recommendations

6.1 That progress against the Corporate Plan 2015-2019 targets be noted.

### 7 <u>Decision Information</u>

| le the decision a Key Decision?             | No                                |
|---------------------------------------------|-----------------------------------|
| Is the decision a Key Decision?             | No                                |
| A Key Decision is an executive decision     |                                   |
| which has a significant impact on two or    |                                   |
| more District wards or which results in     |                                   |
|                                             |                                   |
| income or expenditure to the Council above  |                                   |
| the following thresholds:                   |                                   |
| BDC: Revenue - £75,000 □                    |                                   |
| Capital - £150,000 □                        |                                   |
| NEDDC: Revenue - £100,000 □                 |                                   |
| •                                           |                                   |
| Capital - £250,000 □                        |                                   |
| ☑ Please indicate which threshold applies   |                                   |
| In the decision subject to Call In?         | No                                |
| Is the decision subject to Call-In?         | INO                               |
| (Only Key Decisions are subject to Call-In) |                                   |
|                                             |                                   |
| Has the relevant Portfolio Holder been      | Yes                               |
| informed                                    |                                   |
|                                             |                                   |
| District Wards Affected                     | Not applicable                    |
| District Walus Affected                     | Not applicable                    |
|                                             |                                   |
| Links to Corporate Plan priorities or       | Links to all Corporate Plan 2015- |
| Policy Framework                            | 2019 aims and priorities          |
|                                             | '                                 |
|                                             |                                   |

# 8 <u>Document Information</u>

| Appendix No | Title                                                  |
|-------------|--------------------------------------------------------|
| 1.          | Corporate Plan Performance Update – Q4 Jan to Mar 2019 |

**Background Papers** (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)

All details on PERFORM system

| Report Author                                               | Contact Number |
|-------------------------------------------------------------|----------------|
| Kath Drury, Information, Engagement and Performance Manager | 01246 242280   |

### Bolsover District Council Corporate Plan Targets Update – Q4 January to March 2019

# Status key

|   | Target Status | Usage                                                                                              |
|---|---------------|----------------------------------------------------------------------------------------------------|
|   | On Track      | The target is progressing well against the intended outcomes and intended date.                    |
| I | Achieved      | The target has been successfully completed within the target date. Success to be celebrated fully. |
| ı | Failed        | The target has failed to achieve what it set out to accomplish within the intended target date.    |

# Aim – Unlocking our Growth Potential

| Key Corporate<br>Target                                                                                                      | Directorate          | Status   | Progress                                                                       |                                                                   |                                                                       |                                                                            |                                            | Target<br>Date        |
|------------------------------------------------------------------------------------------------------------------------------|----------------------|----------|--------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------|-----------------------|
| G 01 - Through the use of Key Account Management develop a relationship with a minimum of 50 local businesses by March 2019. | Growth               | Achieved | LED lighting and<br>Shirebrook busi                                            | rical Solutions<br>d improve gre<br>nesses contir<br>ramme, and v | s who seek fur<br>en credentials<br>lue to be supp<br>vork is progres | nding for their of<br>for businesses<br>orted through t<br>ssing on the de | clients to undertake s. A number of        | Sun-<br>31-<br>Mar-19 |
| G 03 - Optimise<br>business growth (as<br>measured by gross<br>NNDR) by £2.5m by<br>March 2019                               | Growth<br>Operations | Achieved | Accumulatively growth by £5,21 Financial Year 2017/18 2016/17 2015/16 31/03/15 | •                                                                 | Out-turn<br>63,528,906<br>58,345,667<br>55,349,581                    | Difference<br>+1,183,429<br>+3,545,547<br>+549,461                         | mised business  % Change +1.8% +6.5% +1.0% | Sun-<br>31-<br>Mar-19 |

| Key Corporate<br>Target                                                                                                                                                                             | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Target<br>Date        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
|                                                                                                                                                                                                     |             |          | This target has been achieved (Q4 2018/19: RV total as at 31/03/19 64,017,013. Difference +1,671,536. % change 2.7%).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                       |
| G 05 - Through the<br>Bolsover North East<br>Derbyshire LEADER<br>Approach collectively<br>support the creation<br>of 65 sustainable<br>jobs in the combined<br>programme area by<br>December 2020. | Growth      | Achieved | Q4: The programme has approved 31 projects totalling £1,142,050.10. These projects are committed to generating £1,592,468.40 match funding and creating <b>68.82FTE jobs</b> , which is a unit cost of £16,585 per job, significantly lower than the national £25,000 per job target used by the LEPs. This also exceeds to programme target of 44.5 jobs and 65 stated in the Corporate Plan. Circa £95,000 is still available for allocation, which must be contracted by 30 June 2019. Two BDC area projects totalling £179,889.68 were approved in the quarter, Pleasley Pit Cafe & Visitors Centre and Precision Farming Equipment. | Thu-<br>31-<br>Dec-20 |
| G 08 - Process all major planning applications 10% better than the minimum for special measures per annum.                                                                                          | Place       | Achieved | Q4 100% (5 out of 5 applications for major development determined within statutory deadline or agreed extension of time).  2018/19 = 100% (23 out of 23 determined by statutory deadline)                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sun-<br>31-<br>Mar-19 |
| G 09 - Deliver a<br>minimum of 100 new<br>Council properties by<br>March 2019.                                                                                                                      | Place       | Failed   | Q4 2018: 88 properties completed to date:  Rogers Avenue, Creswell – 7 Units - Completed Former Blackwell Hotel – 6 Units - Completed Fir Close, Shirebrook – 8 Units - Completed Derwent Drive, Tibshelf – 12 Units - Completed Hill Top, Shirebrook – 37 Units – Completed Highcliffe Avenue, Shirebrook – Completed Pinxton Cluster (Ash/Elm/Lime) – 12 Units – Completed South Normanton Cluster (Leamington/Beech) – Completed                                                                                                                                                                                                      | Sun-<br>31-<br>Mar-19 |

| Key Corporate<br>Target                                                                                                | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Target<br>Date        |
|------------------------------------------------------------------------------------------------------------------------|-------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
|                                                                                                                        |             |          | St Michaels Drive, South Normanton – 2 Units – Completed Recreation Close, Clowne - 3 Units – On site due for completion May 2019 The Paddock, Bolsover – 12 Units – Planning application submitted Outline plans for Stage 2 have been reported to Members.  This target will exceed the 100 milestone upon completion of the Recreation Close, Clowne and the Paddock, Bolsover sites.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                       |
| G 10 - Enable the development of at least 1,000 new residential properties within the district by March 2019.          | Place       | Achieved | 291 completed for 2018/19 making a figure of <b>1,154</b> for the corporate plan period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Sun-<br>31-<br>Mar-19 |
| G 11 - Through a programme of targeted refurbishment bring 15 empty private sector properties back into use per annum. | Place       | Failed   | Q4 April 2019 The 11 apartments at The Miners Welfare in Creswell are in the process of becoming occupied. Action Housing have started work on a long term empty property in Carr Vale to convert it into 2 apartments - work is expected to be completed by the summer. They are also in the process of purchasing a former shop in Whitwell, which they propose to convert into 5 apartments.  A long term empty property in South Normanton has now been sold and reoccupied following intervention from the Council. The property had been empty for more than 7 years and had attracted numerous complaints from local residents and so this outcome has been beneficial to all involved parties.  The Council have held 2 landlord events recently that focused on Universal Credit and Fire Safety for private rented tenancies. Feedback from landlords indicated that the events were a useful way to get legislation updates and a good opportunity to network with other Landlords and Council Officers. Officers from the Housing Strategy Team gave a presentation on Universal Credit at the | Sun-<br>31-<br>Mar-19 |

| Key Corporate<br>Target                                                                                 | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Target<br>Date        |
|---------------------------------------------------------------------------------------------------------|-------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
|                                                                                                         |             |          | recent member development workshops - this was well received as it was a good opportunity for members to get more information on Universal Credit and how this affects tenants and landlords in the District.  To date 5 empty units have been brought forward in 2018/19 which has resulted in 15 units of housing being created.  Corporate plan actuals: 2015/16 – 9 empty properties 2016/17 – 0 empty properties 2017/18 – 8 empty properties converted to 28 habitable dwellings |                       |
| G 12 - Achieve an increase of £850,000 in additional New Homes Bonus from the government by March 2019. | Place       | Achieved | 2015/16 £277,154 2016/17 £265,993 2017/18 £191,202 2018/19 £256,857 Additional amount being received  Total £991,206  This target has been achieved.                                                                                                                                                                                                                                                                                                                                   | Sun-<br>31-<br>Mar-19 |
| G 13 - Work with partners to deliver an average of 20 units of affordable homes each year.              | Place       | Achieved | 2018/19 = 69 affordable units delivered                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sun-<br>31-<br>Mar-19 |

# Aim – Providing our Customers with Excellent Service

| Key Corporate Target                                                                                                                          | Directorate | Status   | Progress                                                                                                                                                                                                                                                | Target<br>Date    |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| C 01 - Retain Customer Service excellence accreditation year on year.                                                                         | People      | Achieved | Council successfully retained accreditation in April 2018. This is effective until April 2019. Council has been accredited throughout this corporate plan period. Target achieved.                                                                      | Sun-31-<br>Mar-19 |
| C 02 - Achieve an overall biennial external satisfaction rate of 85% or above for services provided by the Contact Centres.                   | People      | Achieved | 2018/19 - Biennial survey, next one scheduled February 2020<br>(Feb 2018 – 93.8% satisfaction score)                                                                                                                                                    | Sun-31-<br>Mar-19 |
| C 03 - Achieve an overall annual satisfaction rate of 80% or above for leisure, recreation and cultural activities and services.              | People      | Achieved | Q3 - Overall satisfaction score of 79.70% A random sample of half the direct debit membership database was selected (676 individuals) 252 completed the survey. (63 paper copies and 189 online) (Nov 2017 – 80.77% satisfaction score)                 | Sun-31-<br>Mar-19 |
| C 05 - Implement the new EU<br>Regulations on Data Protection within<br>the timescales stipulated by the<br>Information Commissioners Office. | People      | Achieved | Q4 - GDPR and DPA 2018 well embedded across the Council. DPO continues to be busy providing advice and supporting service areas with customer requests, data breaches and raising awareness re compliance generally. This is now mainstreamed activity. | Sun-31-<br>Mar-19 |
| C 06 - Prevent homelessness for more than 50% of people who are facing homelessness each year.                                                | Place       | Achieved | Q4 April 2018 - March 2019 - 232 approaches of people seeking assistance, of which 156 cases were prevented from becoming homeless. 67%                                                                                                                 | Sun-31-<br>Mar-19 |
| C 07 - Install 150 new lifelines within the community each year.                                                                              | Place       | Achieved | Q4 April 2018 - March 2019 - 162 units of Careline equipment installed                                                                                                                                                                                  | Sun-31-<br>Mar-19 |
| C 08 - Process all new Housing<br>Benefit and Council Tax Support<br>claims within an average of 20 days.                                     | People      | Achieved | 2018/19 Annual Actual = 18.52 Days<br>Q4 Actual - 15.83 days                                                                                                                                                                                            | Sun-31-<br>Mar-19 |
| C 09 - Process changes to Housing<br>Benefit and Council Tax Support                                                                          | People      | Achieved | 2018/19 Annual Actual = 5.48 Days                                                                                                                                                                                                                       | Sun-31-<br>Mar-19 |

| Key Corporate Target                                                                                                             | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Target<br>Date    |
|----------------------------------------------------------------------------------------------------------------------------------|-------------|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| within an average of 10 days.                                                                                                    |             |          | Q4 Actual - 3.11 days                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |
| C 10 - Carry out 300 disability adaptations to Council houses each year.                                                         | Place       | Achieved | Q4 April 2018 - March 2019 - <b>300</b> completed adaptations                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Sun-31-<br>Mar-19 |
| C 11 - Fully deliver the equality objectives identified in the Single Equality Scheme by March 2019.                             | People      | Achieved | Q4. A review of the Single Equality Scheme 2015-2019 has been undertaken, approved and published on the website and extranet. A new single Equality Scheme 2019-2023 has been produced, approved and published on the website and extranet. Task completed.                                                                                                                                                                                                                                                                         | Sun-31-<br>Mar-19 |
| C 12 - Ensure a minimum of 50% of clients experiencing Domestic Violence each year are satisfied with the support they received. | Place       | Achieved | Q4: A total of 34 new referrals were received during Q4, 17 of which were high risk.  A total of 6 did not engage with the service and a total of 3 have not yet completed the feedback form.  Positive responses were received from 25 service users (100%)  2018/19 A total of 150 new referrals were received during the year, 50 of which were high risk.  A total of 22 did not engage with the service and a total of 13 did not complete the feedback form.  Positive responses were received from 115 service users (100%). | Sun-31-<br>Mar-19 |
| C 13 - Reduce average relet times of Council properties (not including sheltered accommodation) to 20 days by March 2019.        | Place       | Failed   | Q4: The average relet time for the quarter is 20 days. (Including sheltered housing the overall average was 47 days).  Taking the year as a whole the relet figure was <b>29 days</b> .                                                                                                                                                                                                                                                                                                                                             | Sun-31-<br>Mar-19 |

| Key Corporate Target                                                                                        | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                             | Target<br>Date    |
|-------------------------------------------------------------------------------------------------------------|-------------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
|                                                                                                             |             |          | As in previous quarters, the figures are skewed by a small number of properties that have been difficult to let. The letting of these properties have come about after we introduced recommendations from the void review.                                                                                                                                                                                                           |                   |
|                                                                                                             |             |          | Note there have been a significant number of new lets to B@home properties and New Bolsover properties and these have been excluded from these figures.                                                                                                                                                                                                                                                                              |                   |
|                                                                                                             |             |          | Corporate plan actuals:<br>2015/16 - 26.5 days<br>2016/17 – 35.5 days<br>2017/18 – 32.7 days                                                                                                                                                                                                                                                                                                                                         |                   |
| C 14 - Attend 99% of repair<br>emergencies within 6 working hours                                           | Place       | Failed   | Q4 2018/19 - 97.50% of Emergency call outs attended to within 6hrs.  Corporate plan actuals: 2015/16= 99.9% 2016/17= 97.6 % 2017/18= 97.6% 2018/19 = 97.5%                                                                                                                                                                                                                                                                           | Sun-31-<br>Mar-19 |
| C 15 - Ensure a minimum of 50% of clients receiving parenting support each year express a positive outcome. | Place       | Achieved | Q4- Courses - Since April 18/19, 1 course has been completed and out of the 5 parents attending, 4 completed the course the feedback questionnaires show that all four express a positive outcome and would recommend to others.  Timid to Tiger course ran for 10 weeks from January to March 19 - All 8 parents who started the course completed it and all expressed a positive outcome and would recommend the course to others. | Sun-31-<br>Mar-19 |

| Key Corporate Target | Directorate | Status | Progress                                                                                                                                                 | Target<br>Date |
|----------------------|-------------|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
|                      |             |        | One to one support - the Parenting Practitioner also delivers a one to one support service and since April 18/19 there has been a total of 68 referrals. |                |
|                      |             |        | In 2018/19 - 100% of parents expressed positive outcomes with the service.                                                                               |                |

# Aim – Supporting our Communities to be Healthier, Safer, Cleaner and Greener

| Key Corporate Target                                                                                                                              | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                          | Target<br>Date            |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| H 01 - Deliver a minimum of 8000 hours of positive activity through community based culture and leisure engagement per year.                      | People      | Achieved | The target figure for the year is 8000 hours, actual performance to end of financial year is 9223.                                                                                                                                                                                                                                | Sun-<br>31-<br>Mar-<br>19 |
| H 02 - Increase participation/attendances in leisure, sport, recreation, health, physical and cultural activity by 3,000 per year.                | People      | Achieved | Year-end target is 300,000 attendances. Actual to end of financial year is 389,673.                                                                                                                                                                                                                                               | Sun-<br>31-<br>Mar-<br>19 |
| H 03 - Deliver a health intervention programme which provides 900 adults per year with a personal exercise plan via the exercise referral scheme. | People      | Failed   | Bolsover District Council is commissioned by Bolsover Partnership and County Public Health to deliver a Health Intervention programme, the combined number of people starting this programme to the end of the financial year is 764, against an annual target of 800.  Despite not meeting the target this year, this target has | Sun-<br>31-<br>Mar-<br>19 |

| Key Corporate Target                                                                                        | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Target<br>Date            |
|-------------------------------------------------------------------------------------------------------------|-------------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
|                                                                                                             |             |          | been exceeded in years 1 to 3 of the corporate plan:  2015/16 – 1130 referrals 2016/17 – 1120 referrals 2017/18 – 905 referrals  2018/19 – 764 referrals – Revised target 800  Q4:13 events were attended by the CSP team and Partners                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                           |
| H 07 - Assist partners in reducing crime by delivering 12 Crime Cracking events in the community each year. | Place       | Achieved | during 2018/19, providing crime prevention and personal safety advice and information to local residents -  24.05.18: SNT surgery at South Normanton Co-op 01.07.18: Brookhill Hall, South Normanton 03.07.18: South Normanton Over 50s Club 07.07.18: South Normanton Gala 15.07.18: Pinxton Family Fun Day 31.07.18: Shirebrook Family Picnic event 08.09.18: Family Fun Day on Rainbow Park, Shirebrook 18.09.18: Eats and Treats event, Shirebrook 07.11.18: Curtains to Window Shoppers - Clowne Contact Centre 08.11.18: Curtains to Window Shoppers - Bolsover Contact Centre 13.11.18: Curtains to Window Shoppers - Shirebrook Contact Centre 22.11.18: Curtains to Window Shoppers - The Hub, South Normanton 27.11.18: Eats and Treats event - Creswell | Sun-<br>31-<br>Mar-<br>19 |

| Key Corporate Target                                                                                                                                                | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Target<br>Date            |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| H 09 - Achieve a combined recycling and composting rate of 49% by March 2019.                                                                                       | People      | Failed   | Q4 (2018\19) Estimated based on like performance at ending March 2018 due to Waste Data Flow information not being available until March 2019. It is estimated that 2,028 tonnes of recyclable\compostable waste will be collected between January to February 2019, yielding Q4 recycling rate of 27.2 % with an overall annual combined recycling rate of 40% (approx.) Recycling performance has been greatly affected by the late cold (spring period) and extended dry summer period affecting green (garden) waste collections.  Q3 (2018\19) Actual 2,719 tonnes of recyclable\compostable waste was collected between October to December 2018 yielding a combined recycling rate of 36.9%.  Corporate plan actuals: 2015/16 - 42.3% 2016/17 – 41.2% 2017/18 – 40.2% 2018/19 – 38.8% Estimate  This target has been revised to 47% for 2019/20. | Sun-<br>31-<br>Mar-<br>19 |
| H 10 - Sustain standards of litter cleanliness to ensure 96% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS). | Doonlo      | Achieved | Q4 (2018/19) LEQS's established 3% of streets and relevant land surveyed for litter fell below grade B cleanliness standards resulting in 98% meeting the target standard.  Annual (2018/19) LEQS's established that the combined Q1,Q2,Q3 & Q4 figures indicate that 2.5% have fallen below the required standard resulting in 97.5% meeting the standard and achieving the 96% overall target.                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Sun-<br>31-<br>Mar-<br>19 |

| Key Corporate Target                                                                                                                                                     | Directorate | Status   |                                                                                                                                                                                                                       | Target<br>Date            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| H 11 - Sustain standards of dog fouling cleanliness to ensure 98% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS). | People      | Achieved | Standard.  Applied (2018/10) LEOS's established that the combined                                                                                                                                                     | Sun-<br>31-<br>Mar-<br>19 |
| H 12 - Annually undertake 10 local environmental enforcement and educational initiatives in targeted areas to deal with dog fouling, littering or fly tipping.           | Place       | Achieved | 14. Heritage Secondary School Clowne - litter pick with                                                                                                                                                               | Sun-<br>31-<br>Mar-<br>19 |
| H 17 - To deliver the Building<br>Resilience Programme by<br>September 2019                                                                                              | People      | On Track | Q4 The Building Resilience programme continues to make good progress across all strands of activity. Around £57,000 has been approved to date for the Phase 2 Controlling Migration Fund submitted; a decision on the | Sep-<br>19                |

| Key Corporate Target | Directorate | Status | Progress                                                                                                                                                                                                                                                                                                                                      | Target<br>Date |
|----------------------|-------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
|                      |             |        | funding for 19/20 is still awaited. The initial approval will be utilised to appoint a Business Forum Co-ordinator for a period of 12 months to complement the activity in Shirebrook Market Square and wider NG20 area, as well as funding additional community engagement events and the production of a service information welcoming pack |                |

# Aim – Transforming our Organisation

| Key Corporate Target                                                                         | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Target<br>Date    |
|----------------------------------------------------------------------------------------------|-------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| T 06 - Introduce alternative uses to 20% of garage sites owned by the Council by March 2019. | Place       | Achieved | Corporate plan summary:  38 sites have been progressed as follows:  11 Garages demolished 14 Used or being used currently for B@home1 2 Demolished and are now used as additional parking 3 Demolished in readiness for B@home2 3 Sold 4 Used for new builds in New Houghton 1 To be used for Dragonfly  Also identified 25 other sites for possible future development however no action has yet been undertaken with those sites.  (Baseline data - 152 sites of which 20% = 30 sites) | Sun-31-<br>Mar-19 |
| T 09 - Reduce the percentage of rent arrears by 10% through early invention and effective    |             | Failed   | Q4 2018 - The baseline figure (April 2015) is £562,328 (2.7% of the annual rent roll) and a reduction in Council Housing Tenants arrears by 10% by March 2019. At the end of Quarter 4 2018 the                                                                                                                                                                                                                                                                                          | Sun-31-<br>Mar-19 |

| Key Corporate Target                                                                                                  | Directorate | Status   | Progress                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Target<br>Date    |
|-----------------------------------------------------------------------------------------------------------------------|-------------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| monitoring by 2019.                                                                                                   |             |          | figure stands at 2.8% (£600,927) which is an increase of 4% meaning that the target has not been met at March 2019. This target whilst failing to meet the reduction at March 2019 did meet that target at March 2017 and March 2018. (Note: this target is a reduction in the percentage rather than the monetary value - this is common in measuring rent arrears and allows comparisons with other, and over time. A reduction from 2.8% to 2.6% is measured as ((2.8 - 2.6) / 2.8) x 100 = 8%).                                                                                                    |                   |
| T 10 - Reduce the level of Former Tenants Arrears by 10% through early intervention and effective monitoring by 2019. | Place       | Achieved | Q4 2018 The baseline figure is £570,254 and a reduction in former Council housing tenants arrears by 10% by March 2019 if 10% is collected then that will be £513,227.  At the end of Quarter 4 the figure was £438,810.52 which is a decrease of 23%.  Since the start of the Corporate Target £215,735.39 former tenancy arrears has been collected and £582,683.30 written off which has been a reduction of £798,418.69.                                                                                                                                                                           | Sun-31-<br>Mar-19 |
| T 13 - Increase on-line self-<br>service transactions dealt with<br>by the Contact Centre by 20%<br>each year.        | People      | Failed   | Q4 2018/19 - Online transactions = 630 transactions and 241 new SELF accounts created.  2018/19 Total = 2,350 on line transactions against a target of 2,672 (2017/18 transactions 2,227). Below target as only a 5% increase against a target of 20%. 1,556 residents now have SELF accounts Roll out of 30+ 'New' online Self Service forms and re design of the 'Do it Online' area within Bolsover District Council Website - IT/Customer Service project aim to go Live May 2019.  Despite not meeting the target this year, this target has been exceeded in years 1 to 3 of the corporate plan: | Sun-31-<br>Mar-19 |

| Key Corporate Target | Directorate | Status | Progress                                                                                                                                                                         | Target<br>Date |
|----------------------|-------------|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
|                      |             |        | 2015/16 = 555 transactions. (Baseline)<br>2016/17 = 925 transactions. (Target: 666)<br>2017/18 = 2,227 transactions. (Target: 1100)<br>2018/19 = 2350 transactions (Target 2600) |                |

#### **Bolsover District Council**

#### **Executive**

#### 24<sup>th</sup> June 2019

Bolsover Partnership Funding and Performance Monitoring 2018/19
(including decision in respect of tender for 'Bolsover voluntary community sector infrastructure support')

#### Report of the Portfolio Holder - Partnerships and Transformation

This report is public

#### Purpose of the Report

- The attached report titled 'Bolsover Partnership Funding and Performance Monitoring April 2018 to March 2019' aims to provide a comprehensive overview of the various programmes, initiatives and activities that the Partnership Team has been involved with over the last 12 months and provide a resource document for members, officers and partners.
- This report also recommends the awarding of the contract for 'Bolsover voluntary community sector infrastructure support' to Bassetlaw CVS.

#### 1 Report Details

- 1.1 The attached report contains:
  - The financial position of funding streams managed by the Partnership
  - An overview of activities such as the One Public Estate, North Derbyshire Transforming Communities Group and the Voluntary Community Sector review
  - Progress with commissioning activity via the Public Health Localities funding
  - An update on how the Council's Business Growth Fund has been spent and impact
  - Progress made through the B@Home Partnership and social value outcomes
  - An update on the Building Resilience Programme funded by the Controlling Migration Fund
  - How Grants to Voluntary Organisations have been impacting their local communities – the intention is to agree a schedule for organisations funded under this programme to present quarterly to Council
  - Progress on the LEADER programme which operates across Bolsover and North East Derbyshire
  - Case studies demonstrating the impact of project activity to local people

- Statistical insight highlighting key statistics/trends for the district in respect of the Economy, Education and Skills, and Transport and Access. Future biannual reports will focus on different thematic areas aligned to the Action Groups of Bolsover Partnership.
- 1.2 Key achievements highlighted throughout the report, and subsequently include:
  - The award of funds from a second tranche of the Controlling Migration Fund from the Ministry of Housing, Communities and Local Government totalling £57,571 in 2018/19, with a further £207,361 anticipated in 2019/20.
  - Successful application by the Economic Development Team to the Business Rates Retention Pilot for £375,000 to increase the funding allocated to shop front improvements in Shirebrook through the Building Resilience Programme
  - The award of £231,000 to Bolsover Partnership from Public Health Localities and Place Based Programme for a two year Derbyshire wide Raising Aspirations programme
  - Social value outcomes valued at £2.5m from the Council's investment in the Grants to Voluntary Organisations programme
  - 7% Job growth (1,900 jobs) between 2012 and 2017, with logistics and ecommerce being the largest net contributor. Jobs for managers and directors in storage and warehousing are growing in demand.

#### 2 Conclusions and Reasons for Recommendation

2.1 The report provides a comprehensive overview of projects, funding and initiatives that the Partnership Team is involved with and aims to provide a resource document for members and officers and to ensure Partnership funding is targeted to best effect.

#### 3 Consultation and Equality Impact

3.1 Activities commissioned through the Partnership are consulted upon as part of the commissioning process.

#### 4 Alternative Options and Reasons for Rejection

4.1 Options are considered as an integral element of all commissioning processes.

#### 5 <u>Implications</u>

#### 5.1 Finance and Risk Implications

5.1.1 As detailed within the report the Partnership Team manages a range of different funding streams. This includes external funding, for example, from Public Health Localities and Place Based budget; Phase 1 and Phase 2 Controlling Migration Fund; as well as internal budgets such as the Business Growth Fund and Grants to Voluntary Organisations Programme. With respect to these funding streams, the Partnership Team are proactive in contingency planning and evolving as necessary. It should be noted that the grant allocated to NEDCAB through the grants to voluntary organisations programme is in addition to funding allocated via HRA funds.

- 5.1.2 Pages 7-8 provides an update on the position with regards the voluntary community sector review and the tender timescales for appointing an organisation to provide operational and strategic support to the sector. Two organisations submitted a bid Bassetlaw CVS and Erewash Voluntary Action. The tender process has now been concluded and Bassetlaw CVS were the winning organisation (Bassetlaw CVS score 90, Erewash Voluntary Action score 59). Bassetlaw CVS have been providing interim support to the sector during the period of the review and demonstrated robust plans for future delivery. The evaluation panel consisted of representatives of the voluntary community sector, alongside representatives of Bolsover Partnership and Derbyshire County Council. The cost for 12 months is £48,000, to be funded £23,000 from the grants to voluntary organisations budget (previously allocated to Community Voluntary Partners) and £25,000 from Bolsover Partnership resources.
- 5.1.3 A separate paper on Phase 2 of the Business Growth Fund is on the agenda for the 24<sup>th</sup> June 2019 Executive meeting.

#### 5.2 <u>Legal Implications including Data Protection</u>

5.2.1 The Partnership Team minimises data protection risks by not keeping personal data as part of its agreed monitoring processes. All projects are required to obtain consent for use of case studies/photographs. Contracts/Service level agreements are in place with all providers of activity commissioned by the Partnership Team and activity is monitored quarterly.

#### 5.3 Human Resources Implications

5.3.1 Not applicable at this stage

#### 6 Recommendations

6.1 To note the contents of this report and approve the appointment of Bassetlaw CVS to deliver Bolsover Infrastructure support to the voluntary and community sector across Bolsover district for the period July 2019 to August 2020, with option to extend for a further two years.

#### 7 <u>Decision Information</u>

| Is the decision a Key Decision?  A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:  BDC: Revenue - £75,000   Capital - £150,000 | Yes |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| NEDDC: Revenue - £100,000 □ Capital - £250,000 □  ☑ Please indicate which threshold applies                                                                                                                                                                                 |     |

| Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In) | Yes                                                                                                            |
|---------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| Has the relevant Portfolio Holder been informed                                 | Yes                                                                                                            |
| District Wards Affected                                                         | All indirectly                                                                                                 |
| Links to Corporate Plan priorities or Policy Framework                          | Unlocking our Growth Potential<br>Supporting our Communities to be<br>Healthier, Safer, Cleaner and<br>Greener |

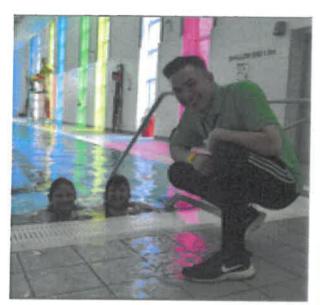
# 8 <u>Document Information</u>

| Appendix No                                                                                                                                                                                                                                                                              | Title                                                                                                                                              |                |  |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--|--|--|
| 1                                                                                                                                                                                                                                                                                        | Bolsover Partnership Funding and Performance Monitoring April 2018 – 2019  This document is enclosed separately to the paper copies of the agenda. |                |  |  |  |
| <b>Background Papers</b> (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers) |                                                                                                                                                    |                |  |  |  |
| , , , , , , , , , , , , , , , , , , ,                                                                                                                                                                                                                                                    |                                                                                                                                                    |                |  |  |  |
| Report Author                                                                                                                                                                                                                                                                            |                                                                                                                                                    | Contact Number |  |  |  |
| Laura Khella                                                                                                                                                                                                                                                                             |                                                                                                                                                    | 07760 223704   |  |  |  |
| Partnership Prog                                                                                                                                                                                                                                                                         | gramme Management Consultant                                                                                                                       |                |  |  |  |





# Bolsover Partnership Funding and Performance Monitoring April 2018 to March 2019













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# **Bolsover Partnership Overview**

#### **Our Vision**

"Our Sustainable Community Strategy has a vision of a diverse, healthy, fair and prosperous district, building on the strengths of our industrial past to become a vibrant, thriving community capable of meeting the challenges and the opportunities of the future"

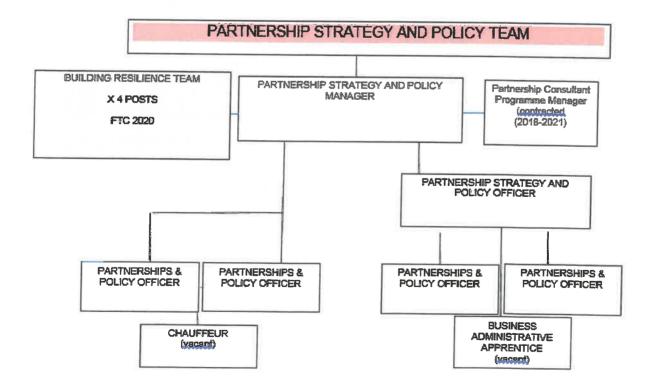
#### Introduction

Welcome to Bolsover Partnership's Funding and Performance Monitoring Report for the period April 2018 to March 2019. This report provides an update on activities that the Partnership has been involved with over the past 12 months and reports on outcomes and achievements of commissioned programmes to support and work with residents of all ages across the whole district.

This report shows that that despite shrinking funds we continue to use our resources to maximum effect by collaborating locally, and with our near neighbours, to deliver an array of projects and interventions.

Over the last year, there has also been a change in the structure and role of the Partnership Team, now called the Partnership Strategy and Policy Team. This re-structure was in response to changing needs and demands and reflects a greater focus on transformation, strategy and policy development, as well as commissioning and monitoring, in line with government priorities.

See new structure below:



#### Contained within this report for 2018/19 is:

- An overview of the various programmes, initiatives and activities that the Partnership Team have been involved with
- The financial position of funding streams managed by the Partnership
- An update on how the Council's Business Growth Fund has been spent and impact
- Progress made through the B@Home Partnership and social value outcomes
- An update on the Building Resilience Programme funded by the Controlling Migration Fund
- How Grants to Voluntary Organisations have been impacting their local communities
- Progress on the LEADER programme which operates across Bolsover and North East Derbyshire
- Case studies demonstrating the impact of project activity to local people
- Statistical insight highlighting key statistics/trends for the district in respect of the Economy, Education and Skills, and Transport and Access.

### **Funding Overview**

The Partnership Strategy and Policy Team manage a range of different funding streams, and the following page outlines which projects were delivered between April 2018 and March 2019; this demonstrates how the Partnership uses resources to deliver against the priorities within the Sustainable Community Strategy. Further details of which are provided throughout this report.

**Partnership Strategy and Policy Team** 

#### Grants to **Residual Working DCC Public Health** Voluntary One Public Estate Neighbourhoods **Locality Funding** Fund **Organisations Business Growth** 5 Ways to Well-Raising Controlling **Aspirations** Fund Migration Fund Being

# Projects Funded in 2018/19

| Project Name                  | Residual<br>WNF | Balsover<br>District<br>Council | Health<br>& Well-<br>Being | DCLG<br>CMF | BIG<br>Lottery | Other   | Total     |
|-------------------------------|-----------------|---------------------------------|----------------------------|-------------|----------------|---------|-----------|
| BDC Apprenticeships           | 27,717          | 0                               | 0                          | 0           | 0              | 1000    | 28,717    |
| Eats and Treats               | 0               | 0                               | 14,612                     | 0           | 0              | 7,243   | 21,855    |
| Raising Aspirations           | 0               | 0                               | 20,387                     | 0           | 0              | 152,558 | 172,945   |
| New Bolsover Model Village    | 0               | 0                               | 2,094                      | 0           | 0              | 5,806   | 7,900     |
| Affordable Warmth Buddies     | 0               | 0                               | 2,254                      | 0           | 0              | 0       | 2,254     |
| Working Together              | 0               | 0                               | 21,448                     | 0           | 0              | 0       | 21,448    |
| Bolsover Countryside Ptnrship | 0               | 13,500                          | 13,000                     | 0           | 0              | 17,580  | 44,080    |
| I-Venture                     | 0               | 0                               | 21,414                     | 0           | 0              | 0       | 21,414    |
| Bolsover Wellness             | 0               | 15,000                          | 48,000                     | 0           | 0              | 66,000  | 129,000   |
| Active Confidence             | 0               | 0                               | 14,759                     | 0           | 0              | 0       | 14,759    |
| Active Lunchtimes             | 0               | 0                               | 17,000                     | 0           | 0              | 0       | 17,000    |
| Children's Wellness           | 0               | 0                               | 14,750                     | 0           | 0              | 0       | 14,750    |
| Extreme Sports Academy        | 0               | 0                               | 15,741                     | 0           | 0              | 0       | 15,741    |
| Five/60                       | 0               | 0                               | 4,328                      | 0           | 0              | 0       | 4,328     |
| Grants to Vol Organisations   | 0               | 0                               | 92,415                     | 0           | 0              | 0       | 92,415    |
| VCS Support                   | 0               | 19,800                          | 0                          | 0           | 0              | 0       | 19,800    |
| Talent Match                  | 0               | 0                               | 0                          | 0           | 31,500         | 0       | 31,500    |
| LEADER contribution           | 0               | 12,000                          | 0                          | 0           | 0              | 0       | 12,000    |
| 5 Ways to Well-Being grants   | 0               | 0                               | 19,800                     | 0           | 0              | 0       | 19,800    |
| Building Resilience Programme | 0               | 0                               | 0                          | 427,808     | 0              | 0       | 427,808   |
| TOTAL                         | 27,717          | 60,300                          | 322,002                    | 427,808     | 31,500         | 250,188 | 1,119,515 |

### **Programmes Updates**

### Transformational Programme

The district council has established a Transformational vision which aims to support the continuation of services, overcome functional barriers with central government financial restructuring, and identify opportunities to become more sustainable. As part of this, both BDC Directors, politicians and staff are involved and part of the change. A number of officer working sub groups has been established initially with governance structures to support this approach of everyone's involvement in the Transformational process. The plan has been broken into three phases:

- Sowing the seeds by promoting the concept and vision for the programme
- Cultivating the ideas by shaping the programme, putting the people and pieces together
- Harvesting the rewards by having a implementation plan and execution of the programme

Working groups are being established and broken into four themes:

- Digital
- Low carbon
- Organisation
- Investment

As part of this, a monitoring and performance frame work has been developed to capture the inputs, activity and value of return which is being managed by the new Partnership Strategy and Policy Team. The process is in its early stages and further details and progress will be provided as they develop.

#### One Public Estate

The North Midlands One Public Estate (OPE) programme is collaborative partnership focussing on public service transformation through co-location and co-delivery of services, using property and land assets as an enabler. Bolsover Partnership on behalf of the OPE Partnership submitted a funding bid, as part of the North Midlands OPE Submission and was successful in securing £50,000 from the Phase 6 funding round to undertake a feasibility study to consider the viability of developing a joint multi agency hub with key service providers in Shirebrook. Bolsover Partnership procured consultants, Gleeds, to undertake the feasibility study and their work commenced in August 2018.

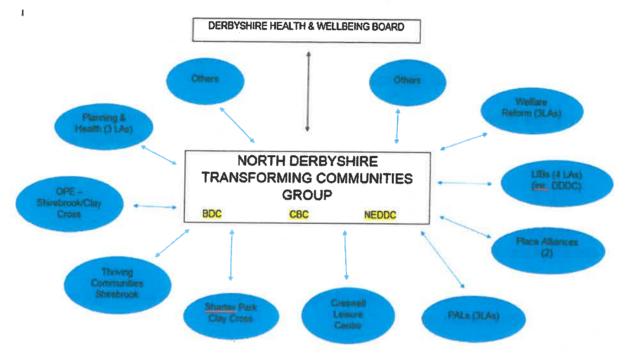
A series of engagements with service leads have taken place to establish the space/area requirements of the service, and an asset review of the existing properties at the three proposed sites – Carter Lane, Patchwork Row and Shirevale - has been completed to inform building condition and performance. A Project Officer Group meeting and Project Control Board meeting took place on 4<sup>th</sup> March 2019 to conduct a design/qualitative appraisal of the options developed on the proposed sites. The short-listed options have been costed and a commercial review of the proposed sites has been completed. Proposed submission date to DCC for approval is planned for the Full Cabinet Meeting on 11<sup>th</sup> July 2019.

# North Derbyshire Transforming Communities Group



The work undertaken to date with partners from all sectors continues to evolve and the work in particular across the Local

Authority areas of Bolsover, Chesterfield and North East Derbyshire becomes more embedded to consider improved ways of working to deliver services. The overarching group which will meet twice per year is the North Derbyshire Transforming Communities Group with a number of work streams (see below).



The work undertaken will be supported and monitored by the Partnership Strategy and Policy Team and will form part of the bi-annual reporting within this report in the future.

# Voluntary Community Sector Support

In January 2018, Bolsover Partnership and the Council were notified that the trustees of Community Voluntary Partners (CVP) had taken the decision to close the organisation. This left a huge gap in infrastructure support for the sector as well as the loss of a strategic partner.

Following a number of collaborative meetings with the VCS, approval was given by Bolsover District Council to utilise the allocation of funding from the Council's grants to voluntary organisations budget that had previously been allocated to CVP. The allocation of £23,000 for the 2018/19 financial year has been utilised to help with the more immediate, operational needs of the sector as well as planning ahead and looking at what future infrastructure for the district might look like.

Bassetlaw CVS are fulfilling the short term operational needs of the sector under a contract which currently runs to 30 June 2019 and includes:

- Advice service: Funding/Governance
- Signposting to other available support sources
- Volunteer development support
- Communication channels between members (e.g. ebulletins) and with strategic partners
- CVS representation on local authority boards/panels e.g. Place Alliance

BCVS have been proactively developing the number of active participants from a baseline of 45 contacts to a total of 213, all in receipt of weekly e-bulletins and circulated information. Individual and group sessions have also been provided, and new activity from individuals requiring support to access community groups, suggesting a need to investigate different models of support, for example, social prescribing. A total of 35 e-bulletins, 195 new articles and 5,032 website hits have been achieved during the period 2018 and March 2019.

In addition to the above, a procurement process was carried out which resulted in a charitable organisation called Locality being appointed to undertake a research and development project that included:

- Identification of capabilities/capacity already available within the district
- Consultation to establish members' needs
- Identification of good practice in other regions
- Development of possible models for future delivery
- An options analysis and development of next steps, with a view to launching a new service in the 2019/20 financial year.

After a period of consultation of sector needs, and evaluation of potential delivery models based on infrastructure support approaches across England, the preferred delivery model and approach has now been agreed; this reflects a blend of two delivery models, combining the benefits of a partnership with an existing CVS infrastructure organisation (track record, existing infrastructure, quick lead in time) whilst also recognising there is a vibrant, local network that could be utilised to bring in local delivery elements which makes best use of expertise and local intelligence to support the programme.

With support from the VCS steering group, a tender specification was developed and advertised on 15<sup>th</sup> April, with a closing date of 13<sup>th</sup> May 2019. The procurement is seeking to contract with an established and quality assured VCS infrastructure organisation with a good track record to provide a strategic voice for the Bolsover district sector as well as operational delivery to support individuals and groups. Tender evaluations and clarification interviews will take place with bidders on the 16<sup>th</sup> and 24<sup>th</sup> May.

The budget that is available for the first year of delivery commencing July 2019 is £48,000, this comprises £23,000 from Bolsover District Council and £23,000 from Bolsover Partnership. This budget, although not confirmed, is anticipated to be available for up to three years; in addition, other sources of funding may become available for example through statutory core funding, contract delivery and grant giving organisations.

# Innovation Fund and Controlling Migration Fund Phase 2

The MHCLG launched the second phase of the Controlling Migration Fund in August 2018, inviting local authorities to submit proposals against the remaining £26.4 million for 2018/19 and 2019/20. The aim of the fund is to ease local service pressures as a result of recent migration. Following consultation with partners via the Operational Group established to oversee the Building Resilience programme, funded through CMF Phase 1, the Partnership submitted a bid to the CMF in October 2018. The bid contained a number of different strands, aimed at:

- Encouraging cohesion and integration amongst communities through community events, the
  development of service information 'welcoming' packs, the development of an NG20 and
  further enhancements at Rainbow Park to reduce anti-social behaviour
- Reducing demands on primary schools through teaching assistant/family liaison at 3 schools with highest EAL numbers
- Improving housing and wider impacts through the development of a landlord's forum

The amount approved for 2018/19 was £57,571 and we are awaiting confirmation of funding for 2019/20 which, when approved, will be for £196,361. The intention is to allocate funding received for 2018/19 through the recruitment of a part time Business Forum Co-ordinator via an external procurement process, develop an information welcoming pack and website with relevant information for new migrants which will be of use both before and on arrival in the NG20 area and a further programme of community events.

### New Bolsover Model Village

As part of the programme to regenerate New Bolsover Model Village (NBMV) there have been, in addition to the physical redevelopment, a programme of interventions to help develop the local community. During 2018/19, Money Park CIC successful tendered to develop a business case and long term sustainable operational plan for the future use of 126 New Bolsover as a Community House, for use by residents as a hub for their activities.

There is plenty of evidence of enthusiastic support for the community house project amongst a core of local residents, known as the 'Friends of New Bolsover', however, the report identified where there are clear short and medium term needs to work towards the longer term aims of a sustainable community hub. To address these needs, it has been agreed that Monkey Park will provide one day a week further mentoring support to the FONB over a 12 month period commencing April 2019 with their growth into a sustainable community enterprise.

#### Social Connectedness

On 28<sup>th</sup> February 2019, Derbyshire County Council approved the Localities and Place based investment for 2019/20. Alongside the locality funding, a total of £431,000 was also approved for partnerships to establish and develop local approaches to social connectedness — this equates to around £54,000 per district over a two year period, starting from April 2019. Indicators of loneliness have been identified as widowed, living alone 65+, limited day to day activities, no car, pension credits, age 60+ and mobility.

The funding will enable the Health and Well-Being Partnership to include social connectedness as a priority within their action plan, and will allow further development of partnership approaches to reduce the burden of social isolation within local communities.

### **Public Health Locality Funding**

Derbyshire County Council's (DCC) Public Health Localities and Place-based work is seen as integral to addressing the wider determinants of health; in particular, employment and skills, financial inclusion, community cohesion and social isolation experienced by some of Derbyshire's most vulnerable communities.

Bolsover district receives an annual allocation of Public Health Locality Funding from Derbyshire County Council (DCC). The allocation to Bolsover district under this programme in 2018/19 is £168,097 – this is broken down as follows:

- £68,097 under the fair share formula
- £10,000 for a small grants fund
- £80,000 transitional funding (to take account of the significant reduction in funding)

The Bolsover Partnership Commissioning Group agrees how to allocate the Public Health locality funding based on evidence of need, impact and available funding. The following section provides an update and case study on all activities funded by Public Health.

Unless otherwise stated, social value measurements detailed throughout this report have been calculated using the HACT Social Value Bank and the work is attributed as follows:

Title: Community investment values from the Social Value Bank

Authors: HACT and Daniel Fujiwara (www.hact.org,uk / www.simetrica.co.uk)

Source: www.socialvaluebank.org

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### Bolsover Wellness Plus

Social impact measurement: £1,047,517

- Good overall health £398,339 (HACT)
- High confidence £73,288 (HACT)
- Frequent moderate exercise £428,257 (HACT)
- Frequent mild exercise £91,878 + £28,650 Active confidence = £120,528 (HACT)
- Regular volunteering £9,827
- Member of a social club £11,986
- Improvements in mental health £5,292 (Quality Adjusted Life Year for a person with mild mental health issue according to Sainsbury Centre for Medical Health, 2009, 80% deadweight)
- Investment: £79,759
- SROI £1 → £13.13

Bolsover Wellness is delivered by Bolsover District Council with Public Health Locality Funding. Outputs/outcomes achieved April 2018 to March 2019:

- Bolsover Wellness 336 patients referred; 142 completed the 12 week programme; 122 of these committed to continuing a healthier lifestyle (86%), and 124 reported improvements in health on completion (87%). Whilst improvements to health and commitment to a healthier lifestyle are encouraging, the number of referrals are lower than expected which has impacted on the number of programme completers (referrals 336 against target of 450, and completers 142 against a target of 247). This is expected to decrease further in 2019/20 as the number of referrals to the County wide Live Life Better programme is increasing.
- 493 chair based exercise sessions delivered and 3970 attendances
- Overall, the number of attendances at either the gym, swimming pool or thermal suite by referral clients over the past 12 months has been 19,402
- 2 Active Confidence programmes delivered benefiting 19 people
- 10 clients benefiting from specialist therapy equine sessions
- 50 self-help activity sessions benefiting 13 clients
- 1 Working Confidence programme benefiting 8 Talent Match clients
- Active Lunchtimes 39 schools participating, 75 supervisors were trained to Play Leaders so they are able to engage a wider number of pupils in physical education activities; and 31 schools achieved the Schools Games Marks. 608 structured lunchtime activities have taken place and 816 mini leaders trained
- 5/60 programme 7 schools involved, 106 sessions delivered and 354 children participating in a range of activities, resulting in increased levels of activity for 82% and improved diet and nutrition and weight management for 62%
- Children's Wellness 39 Extreme Wheels sessions with 1140 attendances; and 25 Pleasley Vale Outdoor Activity Saturday sessions with 156 attendances. A total of 758 physical activity contact hours were delivered with participants from Shirebrook and Whitwell.

### Case Study — Bolsover Wellness

My name is Mrs S and I am 84 years of age. I first attended the Bolsover Wellness programme Chair based activity to improve my mobility and reduce the pain in my knee. I haven't looked back since.

I now attend twice a week. It has become more than an exercise class giving me some respite from my husband who has Alzheimer's disease. Socially I have made new friends and really look forward to coming each week.

The instructors make the sessions fun, interactive and we get to have a chat as we exercise. I have recently been to see my GP who referred me to the knee specialist. He has said that due to my age if I can continue to exercise and keep the mobility good in my knee then a knee replacement operation will not be needed.



I believe that I have made a lifestyle change and I will continue to attend the leisure Centre for as long as physically possible. Thank you for providing such a great service on our doorstep. Mrs S.

### Case Study - Children's Wellness

R.M. (now 18yrs old) first took up canoeing at Pleasley Vale in 2007, and has gone on to take up paddling both competitively in Canoe Slalom and Coaching. As part of a 2 year College Course in Outdoor Sports, he has gained a level 1 Paddlesport Coach and is also an aspirational Climbing Instructor. As a volunteer, he has supported coaching canoeing and assisted with the climbing wall at Adventure Fest on July 22<sup>nd</sup>. He has also volunteered with the centre in delivering canoeing lessons to students of Chesterfield College, enhancing his coaching experience in preparation for undertaking a British Canoeing level 2 coaching Award. It is hoped that his experience and enthusiasm for the outdoor will encourage more young people to take up opportunities to participate in whatever activity interests them

### Case Study – Active Lunchtimes

4 children from each school in Bolsover District were invited to attend the Bronze ambassador award held at go active Clowne.

The main aim is that each person who is trained can go back to their school and be the voice for PE and school sport, promote positive values of sport, be a role model and champion for PE and school sport and increase participation opportunities and healthy lifestyles for everyone.

Child X said they could not wait to get back to school to put into practice what they had learnt on the day



### Eats and Treats

### Social impact measurement: £262113

- Able to obtain advice locally £174,027 (HACT)
- Regular volunteering £88,086 (HACT)
- Investment: £14,612
- SROI £1 → £17.93

Community Action Bolsover were commissioned by Bolsover Partnership to continue the successful delivery of Eats and Treats events following a re-tender earlier in 2018. Over the course of the past year, five events have been delivered:

- 1. Whitwell on 26th June 2018 attracting 86 beneficiaries
- 2. Shirebrook on 18th September 2019 attracting 72 beneficiaries.
- 3. Creswell on 27th November 2018 attracting 101 beneficiaries
- 4. Pinxton on 22 January 2019 attracting 87 beneficiaries
- 5. Hillstown on 28th February 2019 attracting 86 beneficiaries

These events have proved very popular with local people, and service providers, demonstrating that the Eats and Treats model works well.

The Eats and Treats contract involves ongoing monitoring and tracking of a small number of participants to see how they have engaged with service providers beyond the actual event itself. Below is a case study of a lady who first attended an Eats and Treats event back in 2016, and then again in 2018. This shows the number of agencies that have been involved in supporting and assisting this lady as a result of her attendance.

### **Case Study**

S is registered blind and has poor mobility. She was referred to Eats and Treats by Sight Support as she was struggling to maintain her independence and was not getting out of the house. She was feeling isolated, lonely and was at risk of falling. S lives alone in a house with stairs. In order to get down the stairs, to prevent herself from falling, she would sit on her bottom and bump down the stairs one by one, resting half way. She came down the stairs once in the morning and stayed downstairs until bedtime. This caused her problems if she had forgotten anything that was upstairs. Due to poor mobility she had to roll to get out of bed. She was nervous about falling both inside and outside of her home.

S attended the Clowne Eats and Treats event at Clowne in 2016. She visited many of the Stall Holders and used the free Community Transport, provided by the event.

"It was very nicely organised, and they told me what to do and where to go. The event was absolutely brilliant and there should have been one before. I talked to a lot of people, who were very helpful and said they would visit me at home afterwards."

S received an energy visit from BDC Home Improvements, a safety visit from Derbyshire Fire and Rescue, and a DFG Assessment. She subsequently received a funded stair lift and free energy saving lightbulbs from The Green Doctor.

S was also referred to the Shirebrook 2018 Eats and Treats event and subsequently she had a visit from the Occupational Therapist's (OT's) who walked S around her home, followed her upstairs and recommended that she had a multi position electric bed with grab rails to help her get in and out of bed more easily. The OT's referred S to an incontinence nurse who subsequently referred S to have a permanent catheter fitted. This helped S's confidence and resulted in her being able to go out more without the 'worry of embarrassing herself'. She also received a magnifier which helped her to see a little better. She received information about older people's social groups and now attends the Sight Support group at Fulley Love Court and goes out for a meal with them once a month. She also receives home visits from Sight Support. She has gained confidence and is going on a trip to Creswell with her friend and has planned trips to go to Victoria Hall and Ashgate café in Clowne. She also now visits a local social club where she chats and plays games with new friends.

"I feel much more independent now, I get out quite a bit and don't worry about falling and other things as much now. I would definitely go to an Eats and Treats event again and I would encourage anyone to go".

### Working Together for Older People

### Social impact measurement: £76,626

- Member of a Social Group £37,455 (HACT)
- Regular Volunteering £39,171 (HACT)
- Investment: £21,448
- SROI £1 → £3.57

Working Together for Older People is led by Age Concern to build local capacity and infrastructure to engage/involve older, more vulnerable and/or isolated adults in community and social activities and operates in the northern part of Bolsover district i.e. Barlborough, Bolsover, Clowne, Creswell, Elmton, Hodthorpe and Whitwell.

Outputs/outcomes achieved between April 2018 and March 2019:

- 252 beneficiaries
- 32 volunteers, with 19 of these being regular volunteers
- 4,262 volunteer hours
- 39 people as new members of a social group
- 5 partnerships established
- 62 individuals with increased levels of activity

Age Concern have been successful in securing funding from the National Lottery Community Fund for their ACTIVE AGE project which will provide for an appointment of an outreach worker to help older people to become less socially isolated. In instances where older people because of their illness or infirmity are unable to attend clubs and groups the new worker will encourage community clubs and groups to maintain contact. Some of the functionality of the WTFOP project could be integrated with this project providing a route for sustainability and ongoing impact.

### Case Study

Mary, 76, is a longstanding member of her local church, which is an organisational member of the Time Bank having joined following a presentation about the Working Together for Older Peoples project.

The old saying "ask a busy person" is certainly true of Mary. Mary, is a person who can be counted on and as such is involved with many of the groups that the church runs; a weekly Knit 'n' Natter session where Mary uses her crafting skills to both teach and advise the knitters and she also acts as a befriender at the session to many of her peers; a monthly church coffee morning, where Mary helps to serve teas and coffee's and again acts a befriender to anyone who attends alone.

Because both Mary and the church are Time Bank members; Mary as an individual member and the church as an organisational member, they have been able to trade time. In practice, this has meant that in a typical month, Mary has received 8 hours (4 x 2 hours) for the help that she gives to the church at their Knit'n'natter sessions and a further 3 hours for the help she gives at the monthly coffee mornings.

"I can't believe how many hours I've clocked up already!"

This has meant that the church has been able to reward Mary for work that she has done specifically for them. Mary had not asked for any help when the Time broker contacted her. She

was beginning to accumulate many hours through her work with the church but seemed reluctant to spend them. Through conversations between Mary and the time broker, the broker managed to tease out of Mary, two tasks which Mary could request help on, both concerning computer help.

Mary has a computer and uses it each week to check emails and looks forward to receiving communications from her niece who now lives in Spain. Her niece had sent her some photographs as an attachment to one of the emails and although Mary had managed to work out how to view them on the computer, what she really wanted was to get a copy printed out, but was unsure how to go about it. She was sure that her daughter would know how to, but as her daughter was still in full time employment, Mary did not like to impose additional tasks on her. Mary also wanted to learn how she too could send photos via email to her niece. Her grandson had shown her once, but Mary wasn't confident that she could remember what he had shown her.

The broker facilitated two exchanges where the same member went to Mary's house for an afternoon, each time spending several hours helping Mary with the computer tasks. The following month, Mary, unprompted, put in a request to the Time Bank for help, again with computers, but this time for help with Skype. Mary is gradually getting use to the idea of asking for help and after "dipping her toe in the water" with computer tasks, she has now ventured into other areas, specifically Help in the home — when she accepted help with ironing and Gardening.

"I'm self-sufficient and don't like to ask, don't like to put upon anyone, but with time banking it doesn't feel like charity, I've already paid — in hours".

Another lovely unexpected outcome from Mary's first time exchange was that the member offering the exchange (giving time) decided to also help out at the monthly coffee mornings after hearing from Mary that only two of the current volunteers could manage to put the large Voidable tables up and down at the beginning and end of the event, a task which required a fair degree of strength, especially in the hands and a certain amount of agility, particularly the need to kneel (and the ability to get back up!).

### Raising Aspirations

'Raising Aspirations' is Bolsover Partnership's flagship project. During 2009 – 2014 it achieved strong recognition for its role in increasing progressions at post 16 and raising aspirations of more vulnerable groups. Since 2015, Public Health Locality Funding has been invested in the programme and following a Derbyshire County Council Cabinet meeting in September 2018, it was agreed that £231,000 of the Localities and Place Based investment would be used to provide a two year extension to the Bolsover Partnership commissioned 'Raising Aspirations' programme delivered across the county by Derbyshire Education Business Partnership. This means that delivery in academic years 2018/19 and 2019/20 is now secure.

This was fantastic news and recognised the achievements and impact of the Raising Aspirations Project which provides targeted, bespoke and intensive interventions with small cohorts of young people that require additional support and motivation to achieve positive post-16 progressions. They are the young people identified by their respective schools that are vulnerable, having complex needs and/or at risk of becoming NEET (not in employment, education or training) when they leave school.

The past 12 months saw the end of the 17/18 academic year, and the start of the 18/19 academic year. In 2017/18, the two schools supported in Bolsover district were Frederick Gent and Heritage High. Outputs/outcomes reported in Q2 for the 17/18 academic year include a 100% positive progression for all Y11 students supported (9 at Frederick Gent School and 8 at Heritage High).

|                          |          |          | TAF                | RGET                                     |                     |          |          | ACT                | UAL                |                           |
|--------------------------|----------|----------|--------------------|------------------------------------------|---------------------|----------|----------|--------------------|--------------------|---------------------------|
| School                   | Yr<br>10 | Yr<br>11 | Universal delivery | Targeted programme                       | Total yp per school | Yr<br>10 | Yr<br>11 | Universal delivery | Targeted programme | Total<br>yp per<br>school |
| Frederick<br>Gent School | 8        | 12       | 0                  | 150x Yr6<br>Primary -<br>Futures<br>Week | 170                 | 11       | 9        | 0                  | 150                | 20                        |
| Heritage High<br>School  | 9        | 11       | 0                  | 12xYr 8<br>Developing<br>Resilience      | 23                  | 12       | 8        | 200                | 13                 | 233                       |

2018/19 academic year delivery commenced in three schools in Bolsover; these being Heritage High, Frederick Gent and Tibshelf Community Schools.

Heritage High School — eight Year 8 students have been involved in the Building Resilience programme (Shine), identified as having complex issues and low confidence. Students participated in all sessions which included drama, poetry, mental health and well-being awareness, and stress. Pupils were asked to complete the Shortened Warwick Edinburgh Mental Well-Being Survey at the start and end of the seven week programme. For an investment of £2500, the social return on impact (SROI) was £39,647, providing an outcome of £15.85 for every £1 invested.

Tibshelf Community School – the Employability Worker has been providing support to a Yr 10 cohort of 10 young people looking at the local labour market, and focussing on growth sectors within the D2N2 locality. Employers have attended school to speak to the group to talk about career paths. Group sessions have been delivered, resulting in two students gaining part time work. SROI data is being collected and results show far showing 3 students a positive change on the HACT social outcomes tool.

Frederick Gent School – Support has largely been driven towards helping 14 Yr11 students secure their chosen post-16 placement. 160 young people have also accessed universal delivery. The primary transition programme aims to build resilience of targeted Year 6 students to ease the transition to secondary school. 12 pupils from Glebe Junior School and 12 pupils from Pinxton Kirkstead Junior Academy have been involved, also supported by the Year 7 Pastoral Support Assistant from Frederick Gent School. SROI data is being collected and results show far showing 6 students a positive change on the HACT social outcomes tool.

A total of 215 young people from the above three schools have benefited from RA delivery in the current academic year to date.

### Case Study - Tibshelf Community College

Meg has been working with a Year 10 the cohort since October 2018 focussing on helping students decide what option they would like to take when they leave school and understanding how their results can impact these options. Meg works with students on alternate Monday's delivering both group work and one to one's. The group have varied academic ability, some predicted grades 4's/5's and some predicted 7's. The group work well supporting each other with subjects that they have strengths in. To help motivate students to look at their options for post 16, the Employability Worker arranged for an employer, Roger Loundsborough, to attend school and deliver an hour long motivational talk. During the talk Roger covered the following:

- His journey through employment
- Overcoming obstacles
- His different career choices
- Personal struggles he has faced
- Debt & money management
- Encouraging students to pursue their dreams
- Different sectors he has worked within
- His current job

Students fully engaged with the session and Roger was happy to answer all the questions that he group had for him.

Following the session, one student emailed the Employability Worker saying 'Thank you for everything you do for us all'.

The group has worked hard to identify their first choice post16 plan having researched the grades required and understanding the application process for these. This is in



readiness to apply next academic year. The next step is to support students on a 1:1 basis to look at these choices, various sectors available to them and at how their interests and goals can lead to various career paths.

Emma Dunn, Tibshelf School's contact regarding the work completed this year said 'the students have attended every single one of Meg's sessions since October 2018, I think this speaks for itself on how much they enjoy attending. We have had positive feedback from some of the students and we as a school enjoy having Meg working with the students'

### I-Venture

The 'I-Venture' project aims to offer opportunities for learning and personal growth to young people from Bolsover district. Delivered in partnership with local schools, the programme aims to raise the aspirations of young people and develop the following skills or attributes:

- Raised confidence and self-esteem
- Increased global and cultural awareness
- Raised aspirations for the future
- Improved communication and team working skills
- Greater planning, organisation and decision making skills
- Greater self-awareness

The team will spend ten days in South Africa under canvas (no hotels in sight) and travel (mostly on foot) to a variety of locations to undertake their international citizenship programme that will include:

- forming a choir
- delivering essential first aid training to the local communities
- working with two local schools
- working alongside lead ecologists to study the wildlife population
- conduct an environmental impact study
- learning about other cultures

Young people, all aged between 13-14 years, have been selected and are representing Frederick Gent School, Shirebrook Academy, Stubbin Wood Special Educational Needs School and Tibshelf Community School. A total of 21 young people are expected to travel to South Africa in October.

The next phase of the programme will include team building and preparation for the expedition, including a training weekend scheduled for May. The expedition provider, Africa Wild Trails, has been fantastic to date and, coupled with the excellent family liaison and project co-ordination provided by DEBP, we know that the expedition will truly be a once in

a lifetime opportunity for the young people involved.



To enable the programme to happen, schools, the young people and their families have been fundraising hard to meet their fundraising targets of £10,500 per school. In addition to this, Bolsover Partnership has contributed £25,000. The B@Home Partnership which is a collaboration between Bolsover District Council and Robert Woodheads have been organising a number of fundraising events, and the Chairman of Bolsover District Council, Councillor Tom Munro, has kindly donated £2,400 to I-Venture as his charity of choice.

A big thank you to everyone who has been involved!

### Extreme Sports Academy

Social impact measurement: £35,636

- Regular Volunteering £26,977 (HACT)
- Vocational Training £8,649 (HACT)
- Investment: £15,741
- SROI £1 → £2.63

Funding was secured in September 2018 from Bolsover Partnership and the Building Resilience programme for a 12 month extreme sports academy which aims to engage local people and provide opportunities to volunteer and undertake training.

A part time Academy Co-ordinator was appointed in September 2018, and is now working with 14 volunteers. All volunteers have been helping out at the Extreme Wheels sessions, and 10 have completed a Level 2 Community Sports Leader Award training and are now in the process of undertaking their voluntary hours to complete the course. This Award is an essential qualitification 9 of the volunteers have also been working on their Derbyshire Volunteer Passport Scheme which they completed on the 9<sup>th</sup> April 2019.

- Part time co-ordinator appointed
- 14 volunteers recruited (8 from the NG20 area)
- 13 regular volunteers
- 22 sessions attended, volunteering 431 hours

Bolsover District Council secured additional funding for the project which means that the academy will now run for 18 months until March 2020.

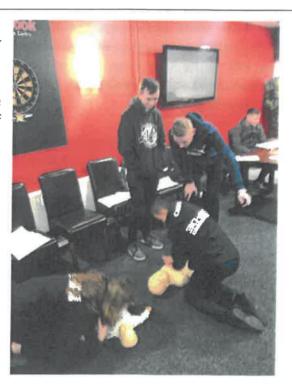
### Case Study

The Derbyshire Volunteer Passport is a 10 hour course run over 5 separate weekly sessions.

The young people participating from the Extreme Wheels Academy were guided through a number of subjects including:

- Equality
- Diversity and Inclusion
- Keeping Yourself and Others Safe
- Health and Safety
- First Aid and Person Centred Approach.

All these topics are very useful and form part of the induction to Volunteering training.



### Bolsover Countryside Partnership (BCP)

Social impact measurement: £10,363

Regular Volunteering £10,363 (HACT)

Investment: £13,000
 SROI £1 → £0.80

Using the HACT (Housing Associations' Charitable Trust) model to evaluate social return on investment, the BCP Archaeological Way Access Volunteers volunteering provision provided a return of £10,363. However this does not take account of any of the strategic, infrastructure or funding work, which is at the heart of BCP's delivery. Other useful information to put the social return on investment into context for the BCP includes information recently highlighted in the Land Trust study which identified:

- that for every £1 spent on site management of its greenspaces, another £30.30 was generated in health benefits and £23.30 in reduced crime and anti-social behaviour
- people valued greenspace at 2.5 times the cost of maintenance
- there was an average uplift of £8,670 in the value of house prices within 500m of well managed greenspace
- on average an additional £38,000 was generated by local small businesses.

During April 2018 and March 2019:

Visit. Sleep. Cycle. Repeat (VSCR) - BCP project manages the visitor economy programme focused on growing the local visitor economy. The project area extends from Chesterfield to Worksop and Mansfield. The programme is delivered by the North Derbyshire - North Nottinghamshire Visitor Economy Consortium. The project secured £30,000 from D2N2 to develop a Destination Plan, published in February 2018; it outlines the need to create a sense of destination by bringing together the areas world-class heritage and cycling offers. A copy of the plan is available at <a href="https://www.derbyshire.gov.uk/vscr">www.derbyshire.gov.uk/vscr</a>. BCP is now looking to attract further investment to the area through funding bids to the Rural Development Programme for England and Business Rates Pooling. These have a combined value of £625,000, and if successful, would deliver actions outlined within the Destination Plan.

Archaeological Way — BCP is developing an 18.5km multi-user trail between Pleasley Pit Country Park and Creswell Crags. The trail enhances local sustainable transport, it is part of the Key Cycle Network (KCN), and supports the development of the local visitor economy, including supporting VSCR. BCP has secured over £1m of funding to deliver the project and 85% of the trail is now complete. Further details are available at:

https://www.derbyshire.gov.uk/leisure/countryside/access/greenways/archaeological-way/the-archaeological-way.aspx

Volunteering - delivered a total of 276 hours of volunteering work by 4 volunteers

Funding - Secured £80,000 from the Local Transport Plan, £97,000 from the Business Rates Retention Programme and working on a second round bid to the Rural Development Programme for England for an estimated £541,000 which will be submitted in September 2019. Successful bid to the Innovation Fund to support a Cycling Officer to promote cycling throughout the district, as Bolsover has the lowest levels of cycling across the East Midlands.

### Case Study

# **Bolsover Walking and Cycling Coordinator** (BWCC)

The Bolsover Countryside Partnership (BCP) has been working alongside partners from the Active Bolsover District Group, (a sub-group of the Health and Wellbeing Thematic Theme Group - with the specific aim of increasing activity across the District), to establish a new post of a Bolsover Walking and Cycling Coordinator (BWCC).



This new BWCC role, will for the first time,

encourage communities to get more active on two-wheels through the development of community cycling groups, as well as continuing to promote walking, throughout the district.

Over many years, old railways lines have been reclaimed as off-road multi-user trails throughout the area, which now form a fantastic network of interconnected trails that are great for cycling and walking.

The new BWCC role will engage communities across the District and help them discover the trails and quiet lanes on their doorstep, and hopefully encourage more people to lead more active and healthier lives.

The new BWCC role is expected to start in April 2019.

# Traineeship and Apprenticeship Programme

The Council's Traineeship and Apprenticeship programme, aimed predominantly at 16-17 year olds, commenced in April 2014 as a legacy to the flagship Apprenticeship programme developed when the Council was in receipt of Working Neighbourhoods Fund.

As at the end of September 2018, the scheme has successfully recruited 30 trainees and employed 23 apprentices within the Council. There are some excellent examples of progression as a result of this programme. For example, Jordan Coates started on a traineeship with the council in October 2016. His work experience was within the Sports Development Team; he progressed onto an Apprenticeship in May 2017 where he completed his Level 2 in Activity Leadership. In May 2018 his contract was extended and he is currently working towards a Level 3 certificate in Supporting Delivery of PE and Sports in Schools.

Josh Plummer also started a traineeship with the Council in October 2016. His work experience was within Streetscene. He successfully gained an apprenticeship in May 2018 where he was working towards his NGQ Level 2 in Horticulture. Following on from this he applied for a permanent post of Street Scene Operative in September 2018 and was again successful.

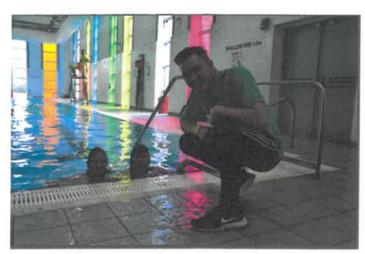
Connor Field started a traineeship with the Council in November 2016 within the ICT Support Services Team. He successfully progressed onto an apprenticeship in June 2018 where he is working towards an NVQ L3 in IT, Software, Web, Telecoms and Professionals. He is due to

complete in October 2018 and will then continue his employment with NEDDC as a Service Desk Technician.

Four apprentices funded through residual Working Neighbourhoods Funding are currently in post; two in Street Services and two in Leisure. Lifeguard training has also been funded through residual WNF for the two leisure apprentices. There is a possibility of a partnership with Coach Core to recruit a further 1 or 2 apprentices within Leisure later this year, with some good opportunities for training and accessing funding; this is considered a good ending for the residual WNF investment into the Council's apprenticeship programme and a video highlighting the successes is also under development.

### **Case Study**

Ryan is 17 years old and has always known that he wanted to pursue a career within the Leisure sector partaking in a range of sports including football, rugby, cricket and boxing. Ryan is still an active member of his local boxing club and is currently working towards his Level 1 Boxing Coaching Qualification and coaches the younger members of the club. He wasn't keen on the classroom aspects of school even though he



achieved good GCSE results and was keen to find an apprenticeship to enable him to continue his studying whilst working and gaining practical work experience in the sector.

Ryan successfully gained an apprenticeship at the Councils Go Active Leisure Facility where he is employed as an Apprentice Leisure Attendant. He is currently working towards his NQV Level 2 Exercise and Fitness and has recently passed his Lifeguard Qualification. He has two mentors within the team who are always on hand to support with both study and day to day aspects of the job. He is undertaking and supporting classes such as RPM Spinning, Body Combat, Kettle Bells, Yoga, Pilates and Circuits. Both colleagues and customers have commented that he is growing in confidence and is an asset to the team.

Ryan said "Everyone in the team gets on really well and I'm enjoying all aspects of the job. It doesn't feel like work and I can't wait to come every day."

### Talent Match

Bolsover District Council has provided local co-ordination for the BIG Lottery Sheffield City Region Talent Match programme across Bassetlaw, Bolsover, Chesterfield and North East Derbyshire (BBCNED) for the past 5 years. The programme, targeted at young people aged 18-24 who have been unemployed for 12 months or more, commenced in July 2013 and sadly finished in December 2018.

The focus for the last six months has been to work with clients on their exit plans, moving as many as possible into positive destinations. Talent Match has been a fantastic programme, impacting

positively on many lives through the intensive 1 to 1 support that is possible with Coaches having relatively small caseloads.

Outcomes achieved between April and December 2018 (figures in brackets are outcomes since programme start in July 2014):

- 8 young people engaged (148)
- 3 undertaking work experience (41)
- 16 job starts (66)
- 10 jobs sustained at 26 weeks (43)
- 1 into apprenticeships (12)

57% of clients that accessed the programme experienced mental health issues, and 62% were in receipt of benefits.

### Legacy 6

Although the Talent Match programme finished in December 2018, the BIG Lottery approved a proposal from Sheffield Futures to utilise underspend from years 1-4 for a 12 month targeted programme which commenced January 2019. Although this extension will be for a much smaller and more targeted programme, clients that are still on the Talent Match programme and have potential to progress into employment will continue to be provided with intensive support.

### Case Study – Wage Fund

The Wage Fund was an integral component of the Talent Match programme. It was in operation for the period 2013 – 2018 and provided subsidised employment for between 6-12 months. The maximum subsidy available was £7,099.56 (based on a 37hr week for six months at 18-24 NMW rate of £5.90-£7.83). Financial incentives were also available for the employer, up to £600, as well as barrier busting spend for the participants. The scheme worked by sourcing an appropriate 4 week work placement, led by the young person's aspirations, which would then be converted into a subsidised wage fund if the placement met certain criteria.

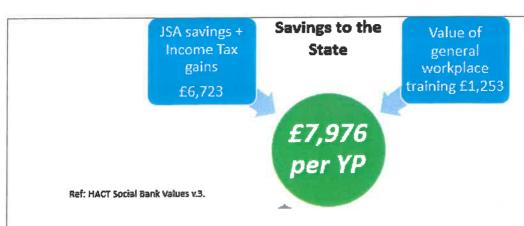
A social return on investment exercise was undertaken for the period January to December 2017.

Changes for the young people on programme:

- 83% felt more confident in themselves, capable, and better about the future
- 78% said employment meant they felt they were **doing something good** with their life, and as a result felt **more worthwhile**
- 73% felt more financially stable and more independent
- 43% said being out of the house, making friends at work made them feel less isolated

Changes for the young people's families:

- 63% reported improved relationships with the young people
- 54% worried less about the young people, and as a result they felt relieved
- 9% said they felt lonelier due to the young people not being in the house







£3.34

for every £1 invested in Wage Fund activity

### What does this show:

- Highlighted financial case for inclusion (by undertaking a cost-benefit analysis of an antipoverty initiative and the public expenditure savings that can be accrued)
- In-work experience improves YP awareness of the labour market and allows them to compete more fairly
- Difference of perceptions in comparison to other models e.g. the Work Programme
- Perceptual shift of Employers (Talent Match glasses!)
- The greater reach of activity to impact family

### Ambition

Ambition started in December 2014 and works with 18-24 year olds with the aim of moving them into sustainable work. North East Derbyshire District Council (NEDDC) has led on delivery locally across Bassetlaw, Bolsover, Chesterfield, Derbyshire Dales and North East Derbyshire.

The programme is aimed at young people who are on Jobs Seekers Allowance (JSA) and provides intensive support including work placements over a period of between 12-18 weeks. The programme also involves in-work support for a further 26 weeks to secure progression opportunities and sustainable employment for participants.

Outcomes achieved in Bolsover during April and September 2018 (outcomes from programme start in January 2015 are shown in brackets):

- 31 young people engaged (114)
- 3 undertaking work experience (17)
- 5 into work (28)
- 2 sustaining employment at 26 weeks (12)

Some additional funding has been secured through the contract due to job start outcomes being achieved in excess of contractual targets; this means that the programme manager will continue to in post until September 2019. Whilst the focus has moved away from 1-2-1 support for clients on programme, support with securing work placements and access to employment opportunities has continued.

### Case Study

Client A engaged with the programme after speaking with his work Coach at the Jobcentre. The client was seeking employment opportunities within construction, and was very enthusiastic about his experience of working in construction. He had put a lot of effort in to finding employment but was needing his CSCS card as he didn't have the funds available to purchase it himself. We looked at suitable training providers near to his address and booked him in and purchased it for him. He only had to wait a few days before his test so we did a little preparatory work with him to make sure he was prepared.

The client passed the test and received his CSCS card, we updated his CV and we started to look for suitable vacancies. The client had a friend who worked with a construction company and told him to send his details so they had him on record. We sent them over a CV and covering letter and within a few days he was given an interview. The client was successful and started full time employment soon after, full of confidence and needing very little support after and during employment.

### **Business Growth Fund**

In March 2015 Bolsover District Council Executive took the decision to establish a Bolsover Business Growth Fund (BGF) and allocated £200,000 from Transformational Reserves to pilot a scheme over 24 months for areas ineligible for BNED LEADER funding.

The BGF was officially launched in 2016 and initially targeted businesses in areas that were not eligible for LEADER funding, i.e. Shirebrook, South Normanton and Bolsover. However, following Executive approval in September 2017, eligibility for the fund was widened to include businesses from across the whole of the district.

BGF provides grants of between £1,000 and £10,000 and funds up to 90% of the total project cost. Funding can be used for a variety of projects including:

- Extending and improving premises
- Apprentice costs directly related to business development/diversification
- Marketing and website developments to boost trade.
- Business Growth expenditure (equipment, machinery)
- Business start-up costs

Grants are awarded to businesses based upon their ability to achieve economic growth in terms of job creation and/or increases in turnover, and their overall contribution to the priorities of the Council.

### **Current Position**

To date 22 businesses have been supported to generate 34.75 additional jobs (73% of target already achieved), and contribute to GVA growth by generating £3.5m increased turnover. The current cost per job achieved to date equates to £7,276, and this will reduce further as more jobs are created bearing in mind that some applications have only recently been approved and have therefore not achieved their job outcomes targets yet. These unit costs per job outcomes are significantly lower than the European funded LEADER programme benchmark of £25,000 per job created, thus demonstrating good value for money.

The table below highlights the growth sectors identified by both D2N2 and Sheffield City Region LEPS and the business sectors which have been supported by the BGF; this demonstrates the wider strategic impact to overall growth that the scheme is having.

| LEP Priority Sectors       | Manufacture                                    | 5  |
|----------------------------|------------------------------------------------|----|
| (Sheffield City Region and | Wholesale & Retail Trade                       | 2  |
| D2N2)                      | Repair of motor vehicles & motor cycles        |    |
|                            | Professional Scientific & Technical Activities | 3  |
|                            | Construction                                   | 2  |
|                            | Transport/ Storage                             |    |
|                            | Food & Drink                                   | 4  |
|                            | Tourism                                        | 1  |
|                            | Creative Industries                            | 7  |
| Total                      |                                                | 24 |

Below are some quotes from business owners who have benefited from the scheme.

"Nicola and myself are really keen to grow our business and we spotted there was demand locally for MOT's. The Bolsover Business Growth Fund has allowed us to bring forward our plans sooner and to recruit a new job to help the business grow".

Robert Wain, Prospect Bodyshop, Clowne

"It's been fantastic for the business — we've gone from just an outbuilding, an empty shell, to a fully valid business, and all on a small budget helped by the Bolsover Business Growth Fund. I now employ 2 local people part time, and this is just the beginning! I would advise other businesses to grab the money and go for it! I am so grateful to the Council for this opportunity."

### Sue Beswick, The Flower Bee, Creswell

"The Bolsover Growth Fund has given me a better work environment and tools, so I can make more and be more pro-active. Many Bolsover residents are calling into the courtyard and saying they didn't know we were here, but now they do, they are calling back again. We are now putting together a summer programme of events with bands and food in the courtyard. I'm so thankful for the help – it's helped my business make a good start"

### **Damian Smith, Ethos Upcycling, Bolsover**

The table below provides details of the businesses that have been supported through the BGF scheme, what the funding has been used for and job outcomes to date.

In February 2019, Bolsover District Council agreed to a further Bolsover Business Growth Fund and will receive a report in June/July 2019 detailing the proposed criteria, cost, forecast outcomes and timescales to ensure continuity from the existing scheme.

# Summary of Projects Supported through the Bolsover Business Growth Fund

| Business                     | Location   | Grant   | Approval | Purpose                                                               | Target     | Jobs              | Jobs Target                       | Status    |
|------------------------------|------------|---------|----------|-----------------------------------------------------------------------|------------|-------------------|-----------------------------------|-----------|
|                              |            |         | Date     |                                                                       |            | Created (to date) |                                   |           |
| Reality 3<br>Communications  | Pleasley   | £5,400  | Apr-16   | Website and software developments                                     | m          | 1.5               | Partially achieved                | Completed |
| Bladen Box                   | Pleasley   | £10,000 | May-16   | Exhibition stands/signage                                             | 2          | 2                 | Achieved                          | Completed |
| JM Hill Building<br>Services | Shirebrook | £9,213  | Jun-16   | ICT software                                                          | 2          | 2                 | Achieved                          | Completed |
| John McMahon                 | Pleasley   | £9,985  | Jun-16   | Expand and re-equip workshops                                         | 2          | 1.1               | Partially achieved                | Completed |
| Jaquest Redwood              | Bolsover   | £2,582  | Sep-16   | Water meter and website                                               | 0.5        | 0                 | Ceased                            | Completed |
| Cards and Things             | Shirebrook | £9,000  | Oct-16   | Premises improvements & shop frontage                                 | 0.5        | 0                 | Created new job but not sustained | Completed |
| Sylvan Enterprises Ltd       | Pleasley   | £9,311  | Dec-16   | Spray booth                                                           | 1          | 1                 | Achieved                          | Completed |
| Tiny Tots Day Nursery        | Bolsover   | £3,989  | Feb-17   | Equipment/refurbishment to expand and provide 25 extra nursery planes | 5          | 6.6               | Achieved                          | Completed |
| Creative Five Ltd            | Shirebrook | £9,225  | Mar-17   | Cut work table                                                        | 1          | H                 | Achieved                          | Completed |
| Carlton Wood Mill            | Creswell   | £9,000  | Jan-18   | Planer moulder                                                        | 2          | ₽                 | Partially<br>achieved             | Ongoing   |
| Ohh Bee Hive                 | Clowne     | £9,752  | Mar-18   | Beehive and colonies                                                  | 4          | 0.5               | Partially<br>achieved             | Ongoing   |
| Heist Craft Ltd              | Clowne     | £10,000 | Apr-18   | Brewery equipment and installation                                    | Н          | <del></del>       | Achieved                          | Ongoing   |
| Darwood House                | Pleasley   | £8,681  | May-18   | Sewing Equipment/machinery                                            | П          | П                 | Achieved                          | Ongoing   |
| Wildsmith<br>Photography     | Clowne     | £10,000 | Jun-18   | Studio build and photography equipment                                | <b>←</b> i | 0.5               | Partially achieved                | Ongoing   |
|                              |            |         |          |                                                                       |            |                   | 5                                 |           |

| Chameleon School of   South | South      | £9,712   | Jun-18 | Learner online career           | 2     | 2    | Achieved  | Completed |
|-----------------------------|------------|----------|--------|---------------------------------|-------|------|-----------|-----------|
| Construction                | Normanton  |          |        | playform, signage and equipment |       | ı    |           |           |
| Flowerbee                   | Creswell   | £9,288   | Jun-18 | Building works to shop          | 0.5   | 7.0  | Achiovod  | Completed |
| Prospect Body Shop          | Clowne     | £10,000  | Jun-18 | Installation of a MOT bay in    | -     | 3 ~  | Achieved  | Completed |
|                             |            |          |        | the existing garage             |       |      |           |           |
| Penny Hydraulics            | Clowne     | £8,496   | Jun-18 | ICT software                    | 1     |      | Achieved  | Completed |
| Ethos Upcycling             | Bolsover   | £2,178   | Jul-18 | Equipment and electrical        | 0.7   | 0.7  | Achieved  | Ongoing   |
|                             |            |          |        | works for unit                  |       |      |           | )<br>)    |
| Real Doors Ltd              | Shirebrook | £10,000  | Jul-18 | Website development and         | 1.5   | -    | Partially | Ongoing   |
|                             |            |          |        | spindle moulder                 |       |      | achieved  | )<br>)    |
| Motion 5 Exhibitions        | Shirebrook | £9,004   | Dec-18 | Purchase of equipment           |       |      | 3         | Ongoing   |
| The Woodworker              | Pleasley   | £10,000  | Dec-18 | Website and purchase of         | -     |      |           | Ongoing   |
|                             |            |          |        | equipment                       |       |      |           | 0         |
| Total                       |            | £184,816 |        |                                 | 34.75 | 25.4 |           |           |

# Controlling Migration Fund Building Resilience Programme

### Understanding the issues

During the lifetime of the 'Building Resilience Programme', the pace of Eastern European migration to the NG20 area has seen some levelling off. However, due to ongoing requirements from Sports Direct for workers to maintain an average workforce of 3,000, and with permanent rotation



within this workforce, just over 8% of the population are of Eastern European origin (16,000 residents registered with local surgery, 1,300 of those are Eastern Europeans as at November 2018).

Over the past year, there has been a noticeable trend in migration to the NG20 area; with a reduction in Polish migrants are arriving, and an increase in Romanian migrants. This is in last with the national trend seen in recent years. Anxieties around Brexit and lack of confidence about the future are resulting in migrant communities expressing plans to return to their home countries.

There are different reasons for migration, however the main one for Eastern Europeans is related to employment. People come here to work, to find work, or to join (working) family members. Sports Direct, the major retailer in the area, is perceived as a solid employer, which guarantees employment even for those with low English language skills.

The recent pattern of migration has presented ongoing challenges for integration and community cohesion in Shirebrook and the surrounding NG20 postcode area. The following issues are still ongoing:

- Language barriers;
- Homelessness;
- Double appointments at the GP surgery (owing to language difficulties);

The results and impact of the 'Building Resilience Programme' can already be seen – previous issues including hate crimes, HMO's (houses of multiple occupation), and lack of integration within migrant communities are now either minimalised or under permanent control.

Originally the 'Building Resilience Programme' was scheduled to complete at the end of March 2019. Due to the late start of several interventions it was agreed with the Ministry of Housing, Communities and Local Government (MHCLG) to extend the project to the end of September 2019. Since then, we have had approval to extend some elements of the programme to the end of March 2020 to maximise impact, using project underspend.

| September 2019                                 | March 2020                     |
|------------------------------------------------|--------------------------------|
| A1. Community Resilience - School              |                                |
| A2. Community Resilience - Community           |                                |
|                                                | B1. Market Square Enlivenment. |
|                                                | C1. Migrant Community Access   |
| D1. Access & Quality of Private Sector Housing |                                |
| E1. Social Norms & UK Laws – Street Scene      |                                |
| E2. Social Norms & UK Laws – Vehicles          |                                |
|                                                | F1. Additional GP Resources    |
| G1. Healthy Workforce Programme.               |                                |

A new commission took place earlier this year — the appointment of an independent NG20 Multicultural Adviser - to ensure the Council and NG20 partners develop an understanding of the issues in the Shirebrook NG20 community. This includes understanding the cause and scale of any problems, and working with the community and strategic partners to develop solutions to any real or perceived issues. The Adviser will work closely with community groups to determine existing needs, and with local authorities and partners to facilitate dialogue with migrant communities, which should lead to improved relationships.

During the last six months, the Project Team was successful in securing some external funds:

- Travis Perkins Community Legacy Fund re-planting of damaged trees at Rainbow Park;
- EU Commission 'EU Citizens' Rights after Brexit' workshops.

### **Project Delivery Progress**

The Programme covers interventions organised into seven strands. The key approach is a multiagency collaboration, executed by multiple complementary projects. Below is an update on each strands' goals and progress to March 2019.

Community Resilience-Shirebrook Academy (A1).

### Planned:

 Additional English language capacity to improve educational outcomes and to improve youth activities to foster cohesion.

### Actual:

- New set of English classes for adults started in September 2018:
  - o 27 new starters;
  - o 13 EAL learners regularly attend weekly classes
- Teaching Assistant (new appointment) supporting in lessons, small groups and helping with home-school communication for EAL students.
- 0.2 FTE Citizenship Coordinator appointed.
- Summary of relevant work below:

The Shirebrook Shutter Project - part of the 'Market Square Enlivenment' Project's strand. A group of students worked with Junction Arts and local artist Peter Massey to create designs for shop shutters as part of the regeneration of Shirebrook Market Place. A display of the artwork and a short summary of the project is being displayed in Art department at the Academy and work is currently being exhibited in Shirebrook. Y10 students took part in print making during a Professional Development day and a selected group of students continued to work with the project during after school sessions.

**The Shirebrook App** - through the Derbyshire County Council Thriving Communities project - last year a student suggested an App



to inform local people of things to do in Shirebrook, and to link with community safety and support services. The App is currently being developed, and James McDonnell and colleagues have been consulting Y10 students about the format and content, to ensure it is used effectively. The app developer Mariusz Linkiewicz was impressed by student ideas and would like to involve them in coding and further development of the app.



Y10 students at Shirerook Academy learnt more about the Shirebrook Shutter Project and the Shirebrook App, and had the chance to put forward their own ideas for the local community with an Enterprise Challenge. Students were tasked to work in teams to develop ideas, and presented them to representatives from local councils at the end of the day. Visitors were impressed with the creativity and enthusiasm shown, and felt that many of the ideas could have a practical application. Ideas included 'Shirefest' (family music festival), a Boxing event, a Mental Health awareness event, a youth club run by services veterans to enable them to share their experiences with young people, after school clubs, and social events for different groups to get together. We hope that Academy students will be able to get involved in the planning for some of these events for real over the coming year (picture shows Cyprian Horbal explaining his

team idea 'Tea and Talk', which was the winning idea from that tutor group).

Community Resilience - Bolsover Partnership Team (A2).

### Planned:

Volunteering opportunities and development capacity to enable local groups to integrate.

### **Actual:**

 Two community engagement events had been delivered between September2018 and March 2019 (Santa Claus Day and Christmas Carols);

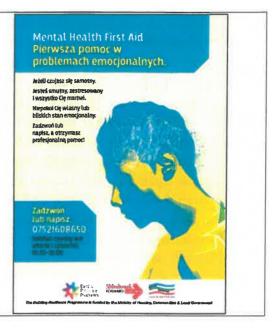




- Two workshops have been delivered Modern Day Slavery & Exploitation training session organised at Sports Direct for local service providers and community members, and Brexit and The Settled Status Scheme to inform local people from the community.
- Project Officer continues to support creation and development of community groups in the NG20 area. Recently she has helped to set up The Polish Community Group (this is the second community group launched within project's lifetime). She also has been attending various training and workshops around community development to enable her to provide better support to our local communities.
- A Mental Health Helpline had been arranged for people from the Polish community in Shirebrook to help to tackle the language barrier in finding adequate support. To date, 32 people have accessed the service, of which 21 are female and 11 are male. Problems have included depression, low self-esteem, debt, struggling to accept disability, carers, and partners of people addicted to alcohol or drugs. However, the biggest issue amongst the Polish community is loneliness. The project has tried to help all service users by signposting them to appropriate services and when necessary to help with the language barrier.
- A "Let's sing along club" has been established in Shirebrook to address the issue of loneliness and improve wellbeing. It meets monthly and was organised in conjunction with The Polish Community Group and Polski Link. Month by month the Club is becoming more popular amongst host and migrant community, with 30-50 people attending each session.
- For the past six months we have been facilitating Oz Box which is fitness training based around boxing. These sessions have been very popular amongst both Polish and British members of the community. Although the instructor was an English speaker, sessions were tailored in such a way that lack of English proficiency would not be a barrier. Over the last 6 months, 21 sessions took place with an average of 15 participants per session. It was very positive to see equal numbers of participants from Polish and British communities.
- The Project Development Worker continues to work as part of the Thriving Communities Connected Team to allow the community to thrive and aspire to help design a better and different way of working. The team offer a weekly community drop-in and try to address any challenges that arise in the community e.g. to try and alleviate ASB we came together to coordinate a range of activities over the holidays. The Project Worker also worked with the Multi Agency Team to help set up a European Youth Club utilising Polish volunteers.
- Opportunities are continually created for volunteers e.g. a WWII presentation to young learners at the Adult Education Centre; providing Art Sessions at Mayflower Court supported living. By the end of March'19 we have registered 37 local volunteers.
- Project Worker co-ordinated Derbyshire County Council's Volunteer Passport Training to give volunteers (English & Polish) the opportunity to attend sessions in the local area.
- Project Show Room (called 'Building Resilience Hub') had been utilised to have a 'World Kindness Day' and a 'Time to Talk Day' - events created to attract volunteers.
- The NG20 Multicultural Advisor post was established in February. Tomasz has been working
  with different agencies including Sports Direct, GP surgery, Unemployed Workers Centre,
  local primary schools, Police, Job Centre, and the Freedom Project. Support he has provided
  includes home visits to assist liaison with NHS staff; language support at the Hub on matters
  such as Child Tax Credit, Child Benefit and insurance; Universal Credit and settled status
  applications; the Derbyshire Health Workplaces initiative at Sports Direct; and translations.

### Case study 1: Polish Mental Health Helpline.

A Polish lady, mother of 3, age 30 accessed the Mental Health Helpline. She spoke to our advisor and as a result she was referred for talking therapy sessions. She was also accompanied to a GP visit, where she was diagnosed with depression and was prescribed antidepressants. However that was not the end of the support she has received from the Building Resilience Programme team, as the lady had debts that she could not resolve. Again she was referred to the Citizen Advice Bureau and accompanied by the Project Officer to help with interpreting. She has received appropriate help and is now recovering from her debts and depression.



### Market Square Enlivenment (B1)

### Planned:

Upgrade shop fronts and create an inviting social space

### **Actual:**

- Junction Arts have been working closely with Shirebrook Academy between October 2018 and February 2019 to engage year 10 students to co-design artwork for the shutters.
- November 8<sup>th</sup> introduction to the demonstrator property; face to face consultation; and interviewing shop keepers.
- In October 2018 a procurement exercise was carried out to appoint a company to install the
  artworks on the shutters and deliver other aesthetic improvements to the shop fronts. This
  was concluded in January 2019 and Shutter Media were successfully awarded the contract.
  An inception meeting was held on 24<sup>th</sup> January with Shutter Media, BDC, Junction Arts, and
  Thread Architects to agree roles and responsibilities.
- 7 Virtual Reality demonstrations delivered (1 demo at each of the 6 sessions)
- Final designs are due to be received by end April 2019, and need to be signed off by BDC (process for signing off designs to be agreed). A minimum of 12 final designs are expected along with a complimentary colour palette; each design can be reproduced in a number of different colourways to allow for variation.
- 20 shops have requested application packs for the Shop Front Repairs Grants Scheme 6 applications have been received and processed to date. 4 grants were approved in principle on 18<sup>th</sup> February 2019. The value of the grants approved is £30,184.58. These projects were submitted to BDC Planning on 3<sup>rd</sup> April 2019. The other 2 projects were deemed ineligible for funding. 1 other application is in the pipeline.
- BDC Property and Estates will be managing the procurement of contractors and delivery of works to the demonstrator property. Estimated timescale for completion of works (subject to successful procurement of a suitable contractor) is July 2019.

### Planned:

 Additional Contact Centre resource capacity and migrant community communication needs to meet demands and prevent issues escalating.

### Actual:

- The drop in sessions continue to prove popular with attendance levels on the increase throughout the NG20 area. The specialist customer advisor role has continued to network with local agencies in and around the community which has helped with gaining the migrant communities trust and confidence in accessing the Councils various services.
- Since the roll out of Universal Credit within the NG20 the specialist customer advisor has found a demand in providing additional support and joint working with the Job Centre and Unemployed Workers Centre located in the Shirebrook.
- The Contact Centre is relocating in April 2019 to a more prominent position within Shirebrook town centre which is within the Shirebrook Town Council. The drop in sessions will continue on a fortnightly basis at this new location. It is envisaged an increase of attendance to the drop in sessions. Improved joint working with the Town Council is expected also following the relocation.
- Preparation is taking place for the potential impact on increased demand for information in relation to Brexit and the migrant community. The specialist customer advisor has attended an information session to gain better understanding of issues relating to EU Exit.

### Case study 2: Customer Advisor, benefits from Modern Day Slavery training.

Below is a statement from the Customer Advisor who attended the Slavery and Trafficking Awareness training session delivered on the 15th February. Using the information and having a better awareness as a result of the training, the Customer Advisor was able to recognise inconsistencies and reported this incident:

"A lady came into the Contact Centre together with another lady who was interpreting for her. The lady's husband had received a letter from Benefits Dept. asking for further information one of which was the ID card or passport for his wife. I asked the lady via the interpreter if she had her ID card or passport and was told by the interpreter that it had been lost. She said that the lady would be able to provide a photocopy of the ID card or passport but I advised her that I would need to see the originals. I then remembered that a few weeks earlier this lady had come into the Contact Centre with a benefits claim form and I had asked her then for 2 proofs of ID and she had told me then that she had lost it. She did not say that she had done anything about getting a replacement. Due to modern slavery training that I had attended a few weeks earlier this rang alarm bells as I was concerned that perhaps somebody else was holding her passport or ID card."

Karen Harvey
Customer Advisor – Shirebrook Contact Centre
February 2019

### Planned:

 Resource to tackle immediate safety and environmental issues, take enforcement action and raise awareness of standards amongst migrant community.

### Actual:

- Joint property inspections have been carried out with the Gangmasters/Police which has uncovered a number of issues in the Shirebrook area, particularly in relation to Romanian families.
- 572 properties have been inspected:
  - o 119 were either no access, empty or owner occupied
  - Fully inspected 452.
- Surveyed 69 streets.
- Sent nearly 500 informal letters to landlords/Estate Agents.
- Referred 2 properties to HSE Trading Standards.
- An advertisement had been placed for an additional Housing Officer to deal with the issues that have arisen from the inspections.

Social Norms & UK Laws - Street Scene (E1)

### Planned:

• Public realm improvements, nudge theory and enforcement action.

### **Actual:**

• Litter bins have been delivered and installation has commenced on the Shirebrook Market Place.







- The prototype of new HMO recycling signage had been approved and first 10 signs had been ordered.
- Replacement of 25 trees that had been vandalised on Rainbow Park took place with a participation of local residents and volunteers.



### Social Norms & UK Laws – Vehicles (E2)

### Planned:

• Vehicle checks, driving law awareness raising and migrant recruitment within the Police.

### Actual:

- A member of the Polish Community, who joined the Shirebrook Safer Neighbourhood Team as a PCSO, had now started as a Police Officer.
- Another member of Polish Community Zaneta Pieprzak became a PCSO based at Shirebrook and a member of the Romanian Community - Georgiana Nutt had joined as a Police Support Volunteer.
- As a result of very successful use of 4 ANPR cameras funded from Programme, project underspend has been allocated for a mobile ANPR camera; this will really assist in fighting crime as well as assisting with missing persons etc.

### Additional GP Resources (F1)

### Planned:

 Resource to increase capacity and proactively register new patients, limiting emergencies and double-appointments.

### Actual:

- Triage Nurse resigned in December 2018, and a new Triage Nurse was appointed in March 2019.
- An increase in the number of Romanian patients registered with surgery has been reported.
- NG20 Multicultural Adviser had been providing support to reduce number of double appointments.

| Healthy | Workforce | <b>Programme</b> | (G1) |
|---------|-----------|------------------|------|
|         |           |                  |      |

### Planned:

• Major employer engaged with the Healthy Workforce Programme.

### Actual:

- Existing organisations being supported under this strand include: Derbyshire Unemployed Workers Centre; Shirebrook Academy; Sports Direct; Stubbin Wood School; Whaley Thorns SSSEN.
- New organisations supported within the last six months include: Fitted Home, Lighthouse Homes, Rhubarb Farm CIC, Shirevale Resource Centre, Shirebrook Town Council, Sports Direct Language School, Stubbin Wood Nursery School, The Tangent Business Hub, Westville Ltd.

### Case study 3: Healthy Workforce Programme engaging event

An engagement event was held at The Tangent Business Hub, Brook Park Estate, Shirebrook on 7.11.18. The Tangent Business Hub contains 34 small businesses/sole traders within a mix of offices, workshops and industrial units.

During the event the Workplaces Team engaged with 15 businesses. Staff from Live Life Better Derbyshire service were in attendance throughout the day to offer Body MOTs/Lifestyle Assessments and health improvement advice/support and 28 members of staff took advantage of the service. Representatives from the Everlast Fitness Centre were in also attendance, and they handed out free gym passes to interested parties.

Staff have subsequently been offered a Weight Management Course. A complimentary copy of the Healthy Workplaces e-newsletter was distributed to all of the businesses. A staff member has received Workplace Health Champion training, who will be able to promote key health messages and campaigns on site in the future.



### **Contact information:**

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# **B@Home Employment and Skills Report**

In July 2015, Bolsover District Council and Robert Woodheads Limited signed a partnership agreement to work collaboratively and maximise social value outcomes following Woodhead's successful tender for a 4 year framework agreement to build a minimum of 100 new houses. The update below has been provided by Woodheads and covers the period April 2018 to May 2019.







10 Work Experience Placements

COLLEGE





# YOUNG PEOPLE ENGAGED

### **NOVEMBER 2018**

On 28<sup>th</sup> November 2018, Shirebrook Academy invited us to support their Mock Interview Day for their Year 10 students. Mock Interview Days are a great way of giving students first-hand experience of what to expect in either a job or college/university interview.

In total 160 students were supported.



### **DECEMBER 2018**

### **BIG Careers Event**

On 11<sup>th</sup> December 2018 we attended the BIG careers Event in Swanwick, Derbyshire to promote careers in construction. A number of local schools attended the event including, Tibshelf Community school and Shirebrook Academy.

There were over **500 students** in attendance in which a number of activities were taking place throughout the day on stands.

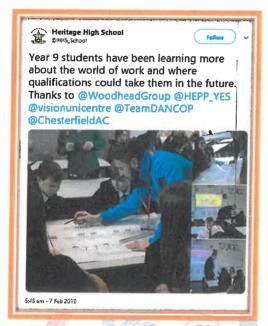






### FEBRUARY 2019

### Heritage School, Clowne



On 6<sup>th</sup> February 2019 we supported Heritage High school in Clowne with their Work of Work day. We set groups of students a maths challenge, to help them understand why maths is an important skill to learn for a career in construction.

The activity involved taking plans of Recreation Close in Clowne, and setting the students the task of measuring the area of one of the houses and then working out the number of bricks and blocks it would require to build the house.

This activity helped the students to understand the different types of maths and techniques used in the construction industry.

### **Chameleon School of Construction**





On 11th February 2019 Bricklaying students from Chameleon School of Construction visited Recreation Close in Clowne for

a site visit and to talk to the site manager about the project. In total 6 students attended the site visit.

Woodhead's also donated some bricks and blocks to Chameleon School of Construction from Recreation Close, to support them with their qualification.





### **Shirebrook Academy**

On 12<sup>th</sup> February 2019 we returned to Shirebrook Academy to support 8 students who did not attend the November Mock Interview Day, due to anxiety and a lack of confidence which prevented them from attending as part of a large event.

In response to this, we developed a bespoke session to support these students in order to give them the same opportunities as all of the other students by have a mock interview but in an environment suited to their needs.

### May 2019

### I Construction Careers Event

On **2<sup>nd</sup> May 2019** Woodhead's supported the I-Construction Event at Derby Roundhouse. A number of schools attended including The Bolsover school and Tibshelf Community School.

The aim of the IConstruction event was to break down barriers, stereotypes and unfounded beliefs that surround careers in construction.

The students engaged in a number of different activities including:

- Programme of Works Challenge
- Build a Bridge
- Maths of A brick
- Tetrahedron

The schools were scored and prizes were awarded based on the following criteria's:

- Most Self-Motivated
- Most Persevering
- Best Communication
- Most Professional
- Best Overall Team



The Bolsover School and Tibshelf Community School picked up the awards for Best Communicators and Best Overall Team.





# **WORK EXPERIENCE**



Brandon Long – Joinery work experience student from Chesterfield College at Recreation Close, Clowne



Jimmie Vaughan – Joinery work experience student from Chesterfield College at Recreation Close, Clowne

Whilst working at both Pinxton and Recreation Close in Clowne, we have worked closely with both West Notts College for the Pinxton Site and Chesterfield College for Recreation Close, to offer work experience opportunities for student.

A total of **5 students** from West Notts College attend work experience at Pinxton and **3 students** from chesterfield College attended Recreation Close. The students were studying different trades including Plumbing and Joinery.





### TRAINING EVENTS

21 individuals have received training through the B@HOME Framework from November 2018 – May 2019:



### **Toolbox Talks**

### 14 individuals

A number of individuals working on B@HOME sites have received training on a number of subjects focusing on Health & Safety.



### **Mock CSCS Testing**

### 6 individuals

**6 students** from both Chesterfield And West Notts Colleges undertook Mock CSCS training and testing prior to them attend their work experience placements.



### **Mental Health First Aid**

### 1 individual

A number of Woodhead staff including staff working on the B@HOME framework have undertaken a 2 day Mental Health First Aid training course and are now qualified Mental Health First Aiders. In total 15 individuals attended the course which is 10% of Woodhead's workforce.

# CONSIDERATE CONSTRUCTORS SCHEME

### **RECREATION CLOSE**

### **PINXTON CLUSTER**



39/50

Value their Workforce

Care about **Appearance** 7/10
Respect the **Community** 9/10
Protect the **Environment** 7/10
Secure Everyone's **Safety** 7/10

38/50

Care about Appearance 7/10
Respect the Community 8/10
Protect the Environment 8/10
Secure Everyone's Safety 8/10
Value their Workforce 7/10

B@HOME Average CCS Score 38.44 Industry Average CCS Score 36.76

8/10





# TOTAL OUTPUTS TO DATE

| Output                                                                   | Target Based on 100 Completed Units | Outputs Achieved to Date | Target Achieved |
|--------------------------------------------------------------------------|-------------------------------------|--------------------------|-----------------|
| Young People Engaged                                                     | 3000                                | 4094                     | Bronze Achieved |
| Training Events/Courses                                                  | 200                                 | 175                      | 88%             |
| Adult Employment Opportunities                                           | 4                                   | 8                        | Gold Achieved   |
| Careers Fairs                                                            | 3                                   | 14                       | Gold Achieved   |
| <b>Work Experience Opportunities Pre 16</b>                              | 6                                   | 20                       | Gold Achieved   |
| Work Experience Opportunities Post 16                                    | 50                                  | 23                       | 46%             |
| Meet the Buyer Events (1 per Year)                                       | 4                                   | 2                        | 50%             |
| Number of Upskilling Opportunities to<br>BDC Housing Maintenance Section | 5                                   | 5                        | Gold Achieved   |
| Number of Traineeships                                                   | 5                                   | 1                        | 20%             |
| Apprenticeship Starts                                                    | 4                                   | 8                        | Gold Achieved   |
| Apprentice Completions                                                   | 4                                   | 2                        | 50%             |
| Apprentice Weeks on Site                                                 | 552                                 | 124.3                    | 23%             |
|                                                                          |                                     | 71                       |                 |

## **Grants to Voluntary Organisations Programme**

Bolsover District Council has awarded grants to third sector/voluntary organisations over a number of years, each receiving an agreed amount annually to support the objectives of that organisation. The table below identifies the annual financial contribution made by the Council this financial year to date.

| Organisation                                          | Grant Awarded<br>2018-19 |
|-------------------------------------------------------|--------------------------|
| Groundwork Creswell                                   | £13,600                  |
| Derbyshire Law Centre (DLC)                           | £18,000                  |
| Derbyshire Unemployed Workers Centre (DUWC)           | £19,900                  |
| Junction Arts                                         | £16,000                  |
| North East Derbyshire Citizens Advice Bureau (NEDCAB) | £19,000                  |
| TRUST                                                 | £3,650                   |
| Rural Action Derbyshire                               | £2,265                   |
| TOTAL                                                 | £92,415                  |

The table below shows, for the period April 2018 to March 2019, the estimated value of outcomes by individual organisations achieved through the services provided (NB other funding has contributed to the outcomes achieved; the Council's investment is not therefore 100% attributable).

| Organisation                                          | Value of   |
|-------------------------------------------------------|------------|
|                                                       | Outcomes   |
| Groundwork Creswell                                   | £57,492    |
| Derbyshire Law Centre (DLC)                           | £496,165   |
| Derbyshire Unemployed Workers Centre (DUWC)           | £730,608   |
| Junction Arts                                         | £172,116   |
| North East Derbyshire Citizens Advice Bureau (NEDCAB) | £593,562   |
| TRUST                                                 | £242,537   |
| Rural Action Derbyshire                               | £165,483   |
| TOTAL                                                 | £2,457,963 |

## Derbyshire Law Centre (DLC)

## **Outputs achieved April 2018 to March 2019**

- 532 Derbyshire Law Centre enquiries
- 162 Derbyshire Law Centre cases

## Case Study

Mr G contacted the law centre due to problems with debt and rent. He had arrears of over £5,000. Mr G was not eligible for legal aid because he was working full time and his wife had started working part time.

Mr G lived in a 3 bed property with his three children aged 15, 13 and 6 years old. He suffers from depression and struggled to cope with his finances. The rent arrears escalated and he did not discuss the issue with his wife. He felt a responsibility to sort the finances out himself.

Derbyshire Law Centre assisted him with budgeting advice and specialist debt support. The focus from the debt team was to priorities the rent and manage the remainder. A referral was made to the housing team who worked with the landlord and attempted to negotiate with them. A referral was made for him to receive additional support for his health and to work within the family unit.

The landlord insisted on seeking an eviction because of the level of the arrears. Our housing solicitor wrote to the court outlining the issues and demonstrating that Mr G is now seeking support and can make payments towards the rent. The judge decided to give Mr G one final chance to stay in his home.

The law centre was able to provide a holistic service and the new funding for homeless prevention allowed us to act on Mr G's behalf despite the limitations of legal aid.

## Derbyshire Unemployed Workers Centre (DUWC)

**Outputs achieved April 2018 to March 2019** 

- £512,348 recovered from appeals tribunals
- £801,091 of additional benefits claimed
- 4 volunteers recruited/retained

## Case Study

A single parent from Shirebrook came to see us at our advice venue on Patchwork Row. She is receiving Universal Credit (UC) and her entitlement was being reduced to pay back a hardship payment (following a sanction) and an advanced payment which she received at the start of her UC claim – this amounted to £100.00 a month.

The woman was also told that further deductions were due to be made from her benefit within the next month or so to pay back incurred rent arrears. Her efforts to have the deductions reduced were refused by UC helpline staff—who informed her that there was nothing they could do—their quote was, "it's the law".

The woman came to us in some distress – she could not see how she would manage and faced the prospect of having to rob Peter to pay Paul and end up in even more financial difficulty. We put an official complaint with UC Team Leaders locally, explaining how unreasonable and unfair the levels of deductions from the woman's benefit were. We soon received a phone call from an Officer from the North and Midlands Complaints Resolution Team. He informed us that the woman's hardship payment debt had been deferred for 6 months and the repayments of her advanced payments debt would be reduced to £30.00 a month.

This change to the rate of deductions from benefit was a huge help to the woman who thanked us for our efforts.

## Groundwork Creswell, Ashfield and Mansfield

## **Outputs achieved April 2018 to March 2019**

- 24 regular volunteers working on the Clowne Branch Line and Archaeological Way
- 40 accredited qualifications to pupils who are on the verge of exclusion
- 260,000 sum of land at Brook Park maintained

## Case Study

Work on the Clowne Branch Line and surrounding Rights of Way - The group meets on Mondays for half a day. Most of the work recently has concentrated on the central section in Clowne; this has been a mixture of woodland work, felling, coppicing and litter picking.

In October a mature ash tree had fallen and was blocking the line in the area between Station Road and North Road Bridges. This was removed and processed. Further trees — willow (1) and sycamore (2) which were blocking the line were also felled plus 3 bags of litter. Work has started again to continue to cut back scrub, on the "shelf" by Boughton Lane (50m) and litter picking (2 bags).

Litter was also picked from Station Road eastwards to the Grips (6 bags). In November and December litter was picked from Station Road to Slayley Lane a total of 15 bags plus heavy cutbacks of vegetation to the shelves under Boughton Lane Bridge. Coppicing was carried out to several Hazel trees opposite the golf course just before Slayley Lane. This was a chance for the volunteers to learn how and why coppicing is carried out and the value of this traditional woodland management for wildlife.

Marion has helped to keep the group informed of the progress of the Greenway by ensuring information received from Anna Chapman is distributed to the group. This has also included helping to promote the public information event in Clowne on 15 November 2018. Unfortunately due to the late notice of this event Marion was only able to attend for a few hours as she was engaged elsewhere. However it was useful consultation as contact with Steve Crapper (Ride Bolsover) was renewed. He with DCC's support is putting forward a new link from Barlborough to Clowne Branch Line. He will be contacting Barlborough Parish Council and if they support the project he will try to progress it. Groundwork staff are able to support any initial small scale work.

Richard has met with Joe from Pugh Lewis (contractors on site who have won the tender for the Green Way work) to ensure that the work with the volunteers is not wasted – in fact by working together his has given the volunteers a good insight to how the work will be carried out for the Green Way.

We continue to get the support and commitment from the loyal long term volunteers. Attendance has ranged from 3 to 8 people at an action morning with 8 individuals taking part over the quarter.

Action days carried out in 2018/19 = 30 Number of individuals taken part in action days = 11 Volunteer days = 73 Bags of litter picked off Clowne Branch Line = 104

Total number of buckets of glass picked and recycled during the year = 8

## Junction Arts

## **Outputs achieved April 2018 to March 2019**

- 6,898 people have attended events and exhibitions in the district
- £88,393 member of a social group
- £167,446 Good neighbourhood

## **Case Study**

## Bright Winter Nights Festival, Bolsover Lantern Parade 25th Anniversary

The Bolsover Lantern Parade began its journey on 26th November 1994. The event has now celebrated its 25th birthday, bringing a spectacular display of light, creativity and energy to Bolsover's streets and Castle for the past quarter of a century.

In 2018 the following elements were scheduled as part of the event:

- 25 Years of Bolsover Lantern Parade exhibition at Bolsover Library (October-December 2018)
- 2 x Presentation/talks about the history of Bolsover Lantern Parade with Bolsover Rotary Club and Bolsover U3A
- 1 x Lantern Making Master class for 10 pro lantern making teams
- 6 x days of Community Lantern Making Workshops
- 6 x days of School Lantern Making Workshops (with 5 local schools including one new school engaged in 2018)
- Pendulum Wave Machine by Travelling Light Circus
- Bolsover Town Crier to help lead the parade
- 20 piece Samba Band to walk the parade
- 2 x stilt walkers as part of the samba band
- Best lantern competition
- Santa and his Sleigh float provided by Bolsover Rotary Club
- Xenium Studios to record the event using aerial and ground cinematography techniques
- Free entry into Bolsover Castle for S44 postcode residents
- The Lantern Parade 5pm-6pm
- Fireworks and Whitwell Brass Band in Market Place after the parade (organised and funded by Old Bolsover Town Council)

We encourage people of all abilities to get involved and make a lantern; we provide starter kits for those who want to make something small or are making a lantern for the first time. On the other end of the scale we have two lantern artists and a team of experienced volunteers to help people envisage and build their large, imaginative lanterns.

On event day we brought in Travelling Light Circus and their Pendulum Wave Machine with performances throughout the day at Bolsover Castle. This was really effective as the light dropped and the pendulum lit up creating fantastic patterns with light.

### Statistics:

- 338 workshop attendances (184 adults and 154 young people)
- 182 KS2 pupils took part in school workshops
- 643 parade participants with an estimated 3000 audience
- 363 S44 residents visited Bolsover Castle for free on event day
- 24 volunteers

## Watch the film of the 25th Bolsover Lantern Parade:

https://www.youtube.com/watch?v=GuW9DGyojBs

"This is my favourite part of year at school!" – school pupil at Palterton Primary

"Bolsover Lantern Parade last night, we had a brilliant time. 25th Anniversary and it just gets better every year... well done to everyone for their amazing creations." — Mat Troke

"Well done Bolsover, it was nice to see the town alive!" – audience member

## North East Derbyshire Citizens Advice Bureau (NEDCAB)

## **Outputs achieved April 2018 to March 2019**

- 5,440 debt/benefits enquiries received
- 710 housing specific (including homelessness) enquiries received
- 450 volunteer hours

## Case Study

NEDCAB were referred a client by the Head of Pastoral Care for advice regarding benefits and financial difficulties.

Their client is a lone parent with a child under 5 that has health issues. DLA had been awarded but had been stopped when it was up for renewal. This then had an impact on the rest of the benefits, and carers allowance stopped. An overpayment occurred on the child tax credit and this benefit also stopped. The income reduction had a huge impact on the client's ability to service the household bills, and the situation had become very stressful, causing anxiety and depression.

This client had turned to Bright House for household goods as there weren't the funds to purchase goods outright. Due to the income shock arrears started to accrue and Bright House were threatening to take the goods back by phoning and making cold calls to the house. The goods being a mattress, television and washing machine. The fear of being hounded for payment resulted in the curtains being constantly closed, not feeling able to answer the door and reluctance to open mail.

Their client had also fallen into arrears on water. Food parcels became normal as there wasn't any money for food. Gas and electric are on meters. During the day the heating would be switched off, likewise with the electric, so that it could be used when the child returned home from school. Being the middle of winter this also impacted on the client's mental health and motivation.

### NEDCAB supported their client with -

- A letter to HMRC to ask that the Child Tax Credits be reinstated on the basis that this family were in severe financial hardship – this is being considered by HMRC.
- They discussed some of the free cycle websites their client has been successful with a gift of a mattress and television HP goods have been returned.
- They helped client make a Big Difference Application, an award was given of a 90% reduction in the annual charge resulting in a saving of £350 for the year.

- They helped with an application to the Severn Trent Trust fund and asked for assistance with the arrears and white goods. The application has been successful and a grant has been awarded for a Washing Machine and the water arrears have been written off.
- NEDCAB are in the process of looking at a new claim for DLA for the child.
- The client had worked in the retail trade and NEDCAB were to give their client contact details of two charities — The Retail Trust and Grocery Aid — applications have been submitted to gain an ongoing grant until Child Tax credit is reinstated.

In summary – NEDCAB's client is now in a position to service household bills and will no longer have to rely on food parcels. The situation with gas and electric will remain the same with increasing fuel prices.

### TRUST

## **Outputs achieved April 2018 to March 2019**

- 90 enquiries from people experiencing ill health or health and safety issues
- 80 people supported with Tinnitus
- £108,761 recovered in benefits and compensation

## Case Study

We were contacted by another agency because Ian had been diagnosed with nasal cancer. We were asked to investigate whether this could have been caused by work. Ian was also struggling financially because he worked for an agency and if he had days off sick for hospital appointments, he didn't get paid. This was causing him additional stress and anxiety.

We contacted lan and invited him into the office. He was only 44 years of age, having being diagnosed at the age of 43. We chatted at length to lan, who had worked in numerous jobs and for agencies in the building trade. We determined that had been exposed to considerable wood dust, which can cause nasal carcinoma. He had worked for an organisations which manufactured wooden sheds, this involved cutting wood and fixing the sides together with a nail gun, sweeping and clearing the wood dust as well as working alongside others cutting wood. In other jobs in the building trade, lan had worked alongside joiners who were cutting wood as well as sweeping and clearing up wooden debris. We applied for Industrial Injuries Disablement Benefit for lan; the application was successful and he was awarded 45%.

The additional money meant that Ian wasn't so stressed and anxious about his financial situation, hence contributing to a healthier community. It also meant relationships with his partner improved as his illness and the financial situation was putting strain on his relationship.

## Rural Action Derbyshire

### Outputs achieved April 2018 to March 2019

- 37 residents assisted with transport through 'Ways to Work'
- 21 Community / Neighbourhood Planning support promoted to Parish Councils
- 18 households benefitting from a community oil buying scheme
- 18 residents benefited from suicide awareness training

## Case Study

CS came to the W2W scheme after securing an apprenticeship. CS has significant mental health problems including paranoid schizophrenia. CS came to his apprenticeship slightly later in life due to his health condition not being under control. Since having the moped his mum said "it's made the world of difference to his mental health, a real life line" she also said since having the moped "he's been doing so well, it's the first time since his illness took hold that he's been coping on his own".

CS has progressed hugely within his role and is now doing a level 4 apprenticeship with the same organisation. After a year on the scheme, CS has recently taken out a loan with the Credit Union and is purchasing his moped from us. It has been a joy to see how CS has grown in confidence over his time with W2W&W, previously all communication was done through his mum and he now contacts us happily and even pops into the office at times.

## **BNED LEADER Update**

### Introduction

Bolsover North East Derbyshire (BNED) LEADER is a European Funded Programme which aims to develop a vibrant, dynamic and diverse rural economy and increase economic productivity and growth. Following a



change in the exchange rate the Rural payments Agency (RPA) has advised that the programme funding allocation is £1,237,704.00. The current Programme commenced in 2015 and the deadline for approving and contracting projects is expected to be March 2019 (subject to review by the Rural Payments Agency). All applications must be approved and contracted by June 2019.

The primary objectives of the Programme are job creation and economic growth within the rural economy, with projects meeting one of the six priorities:

- Support for increased farming productivity
- Support for micro/small enterprises and farm diversification
- Support for tourism activities
- Provision of rural services
- Support for culture and heritage activities
- Support for increased forestry productivity

## **Programme Progress**

The programme has approved 31 projects totaling £1,142,050.10, with 29 contracted and 2 bids in the process of returning their signed contract offers. These projects are committed to creating 68.82FTE jobs, which is a unit cost of £16,585 per job, significantly lower than the national £25,000 per job target used by the LEPs.

The RPA has approved an extension up to 30<sup>th</sup> June 2019 for BNED LEADER to contract with applications up to the remaining £95,653.90. Based on current forecasts of projects in the pipeline it is expected that this will be achieved.

In its February Operational Note the RPA advised that any further allocation of unspent programme monies will not be allocated to LAGs until after May 2019. This will be monitored to inform future opportunities.

Work is to shortly commence for the Annual Attestation covering the delivery year 2018-19, which will require each accountable body to produce one annual attestation report and declaration by 30<sup>th</sup> April 2019. Once received, RPA Relationship Managers will check them and arrange for their annual monitoring visit.

Local elections will be held across England on Thursday 2 May 2018. As NEDBD Ltd. is the accountable body for BNED LEADER the RPA advises that in general, there is no reason why purdah rules should disrupt business as usual.

**Table 1: Current Programme Position** 

| Council area             | <b>Total Queries</b> | EOI Endorsed | Awaiting FA | In Appraisal | Approved      |
|--------------------------|----------------------|--------------|-------------|--------------|---------------|
| Total                    | 275                  | 92           | 5           | 1            | 31            |
| Bolsover DC              | 70                   | 26           | 2           | 1            | 11            |
| NEDDC                    | 162                  | 66           | 3           | 0            | 20            |
| Out of BNED Area Queries | 43                   | -            | -           | -            | -             |
| <b>Grant Involved</b>    |                      |              | £262,200.00 | £23,198.40   | £1,142,050.10 |

Sharon Stevenson
BNED LEADER Programme Officer
25 March 2019

## **Bolsover District Statistical Insight**

This section of the Bolsover Partnership bi-annual report aims to give the reader an insight into some of the key statistical data available for Bolsover district. Data is this Statistical Insight report focuses on the Economy, Education and Skills and Access and Transport.

The Talent Scorecards on the following pages are taken from Emsi, a company that provides labour market data which can be used to understand economic and workforce activity and align programmes with regional needs. The following pages provide a snapshot of Bolsover, Chesterfield and North East Derbyshire.

Information has also been extracted from the Local Insight Profile for Bolsover district and uses data from government agencies, collected and updated by OCSI. Further information can be found at http://local.communityinsight.org/.

Future bi-annual reports will focus on different thematic areas.

Qualified workers growth **FOCUS ON BOLSOVER** 

Job growth Skilled job growth Job openings per capita Net migration Skilled job competitive effect



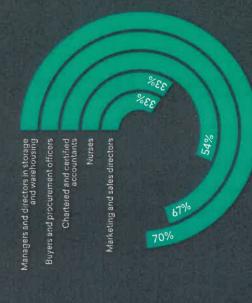
## Talent Attraction Index Rating



262

Bolsover is ranked no.262 for talent attraction, having moved up 17 places market, jobs for managers and directors in storage and warehousing are openings per capita, where it ranked at no.45 on data from 2012 to 2017, weakest in the growth of skilled jobs, ranking no.329 overall. From 2012 no.144 among its peers. The area's highest rating is the number of job to 2017 Bolsover added 1,900 jobs, with logistics and ecommerce the with openings equal to 9 per cent of the resident population; it was since last year. Sitting within the town and rural category, it ranks at largest net contributor of new jobs, adding 1,950 jobs; in the labour growing in demand.

## **5 FASTEST GROWING** SKILLED JOBS



## INDUSTRY CLUSTER FOCUS

LOGISTICS AND ECOMMERCE

PROFESSIONAL SERVICES

LQ change HEALTH AND CARE Extra jobs

0.8 to 1



## FOCUS ON CHESTERFIELD



Job growth Skilled job growth

Job openings per capita Net migration



## Talent Attraction Index Rating



376

Chesterfield is ranked no 376 for talent attraction, having moved down 12. of job openings per capita, where it ranked at no.181 on data from 2012 to 2017, with openings equal to 7 per cent of the resident population; it was weakest in the growth of qualified workers, ranking no.370 overall. From ranks at no.222 among its peers. The area's highest rating is the number 2012 to 2017 Chesterfield added 200 jobs, with business services the market, jobs for call and contact centre occupations are growing in places since last year. Sitting within the town and rural category, it largest net contributor of new jobs, adding 610 jobs; in the labour l

## 5 FASTEST GROWING SKILLED JOBS



## INDUSTRY CLUSTER FOCUS

**BUSINESS SERVICES** 

HEALTH AND CARE

LQ change 400

FOOD AND BEVERAGE

0.9 to 1

Note: Location Quotient (LQ) is the cluster's local share of jobs divided by the national share; an LQ over 12 is a signit White dolted line on the top-right plot indicates performance by the top-performing area for each of



## **FOCUS ON NORTH EAST DERBYSHIRE**



Job growth

Skilled job competitive effect

Job openings per capita





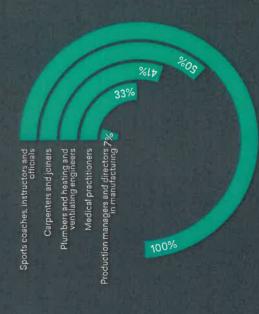
## Talent Attraction Index Rating





North East Derbyshire is ranked no.367 for talent attraction, having moved 2.400 net arrivals from the UK and overseas; it was weakest in job growth, ranking no.373 overall. From 2012 to 2017 North East Derbyshire lost 900 category, it ranks at no.216 among its peers. The area's highest rating is net migration, where it ranked at no.217 on data from 2012 to 2017, with jobs, with civil engineering the largest net contributor of new jobs, down 35 places since last year. Sitting within the town and rural adding 370 jobs; in the labour market, jobs for sports coaches, instructors and officials are growing in demand.

## **5 FASTEST GROWING** SKILLED JOBS



## INDUSTRY CLUSTER FOCUS

CIVIL ENGINEERING



FOOD AND DRINK PRODUCTION

63%

200

0.5 to 0.9

LQ change

VISITOR ECONOMY

share; an LQ over 12 is a signif Note: Lepation Quotient (L.O.) is the cluster's local share of judges. Vinte dotted line on the top-right aid; indicating the contraction of the c

## Economy: Economic activity

## What information is shown here?

The information on this page shows economic activity breakdowns for adults aged 16-74 in Bolsover district.

The data in the information boxes shows the number and proportion of residents who are economically active, with breakdowns for those working part time, full time or are self-employed (note, these figures do not add up to all those economically active as it excludes those economically active who are unemployed or full-time students).

Figure: Economic Activity

| emplo                             | employees                          | employees                       | people beoble                 | inactive       |
|-----------------------------------|------------------------------------|---------------------------------|-------------------------------|----------------|
| 37,442 21,5                       | 21,542                             | 7,986                           | 4,050                         | 18,503         |
| 66.9% (England 38.5% (E average = | 38.5% (England<br>iverage = 38.6%) | 14.3% (England average = 13.7%) | 7.2% (England average = 9.8%) | 33.1% (England |

Seif-employed people 7.2 9.3 9.8 England 14.3 15.3 13.7 Part-time employees 38.5 39.1 38.6 Full-time employees Derbyshire 33.1 30.1 30.1 Economically inactive 6.69 6.99 69.9 Economically Source: Census 2011 Bolsover active 2 8 30 40 20 20 47-81 bege ni aldoad 10 %

## Economy: Job type

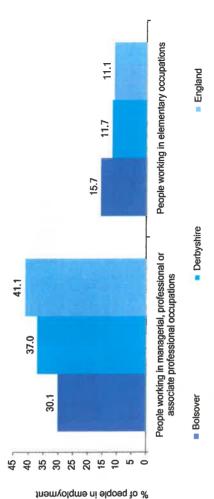
## What information is shown here?

The information on this page shows breakdowns of the main industry sectors people in Bolsover district are working in, and their occupational status.

The data in the top information boxes shows the three largest employment sectors for residents in the local area, also the number and percentage of employed people working in each of these sectors. The lower information boxes and the chart on the right show the numbers of residents in Bolsover district by type of occupation (e.g., managers, professional, administrative).

| Retail       Manufacturing       Health & social work         6,680 employees (19% of 34,505 of people in employment)       5,250 employees (15% of 34,505 of people in employment)       4,845 employees (14% of 34,505 of people in employment)         Managerial occupations occupations occupations people in employment (England = 10,9%)       Administrative or secretarial occupations       Skilled trades occupations       Elementary occupations         3,310       7,085       3,550       4,610       5,410         9,6% of 34,505 people in employment (England = 10,9%)       10,3% of 34,505 people in employment (England = 11,5%)       11,4%)       11,4%)         9,001 ce: Census 2011       Source: Census 2011       11,1%)       11,1%) | Largest employment sector                      | nent sector                                | Sec                        | Second largest employment sector                                | Third large                                                        | Third largest employment sector                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|--------------------------------------------|----------------------------|-----------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------|
| 5,250 employees (15% of 34,505 of people in employment)  secretarial occupations and secretarial occupations  Occupations  3,550  13.4% of 34,505 people in employment employment (England = 11,5%)  11.4% of 34,505 people in employment (England = 11,5%)  11.4%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Retai                                          |                                            |                            | Manufacturing                                                   | Health 8                                                           | social work                                            |
| Professional (or associate) occupations 7,085 7,085 7,085 7,085 7,085 10.3% of 34,505 people in employment (England = 30.3%) (England = 30.3%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6,680 employees (19<br>of people in emp        | 9% of 34,505<br>doyment)                   | 5,250                      | employees (15% of 34,505 of people in employment)               | 4,845 employ<br>of people                                          | ees (14% of 34,505<br>in employment)                   |
| 7,085 20.5% of 34,505 people in employment employment (England = 11.5%)  7,085 10.3% of 34,505 10.3% of 34,505 people in employment (England = 11.5%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Managerial occupations                         | Profession associat occupatic              | at (or lee)                | Administrative or secretarial occupations                       | Skilled trades occupations                                         | Elementary occupations                                 |
| 20.5% of 34,505                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 3,310                                          | 7,08                                       | ľ                          | 3,550                                                           | 4,610                                                              | 5,410                                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 9.6% of 34,505 people in employment (England = | 20.5% of 34 people i employme (England = 3 | 1,505<br>n<br>ent<br>0.3%) | 10.3% of 34,505<br>people in<br>employment<br>(England = 11.5%) | 13.4% of 34,505<br>people in<br>employment<br>(England =<br>11.4%) | 15.7% of 34,505 people in employment (England = 11.1%) |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Source: Census 2                               | 2011                                       |                            |                                                                 |                                                                    |                                                        |

Figure: People in professional and elementary occupations Source: Census 2011



## Economy: Job opportunities

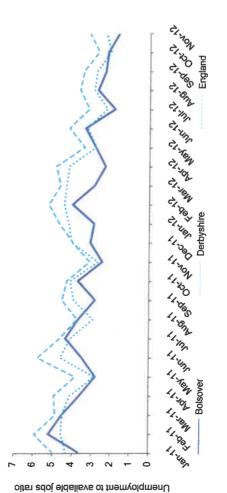
## What information is shown here?

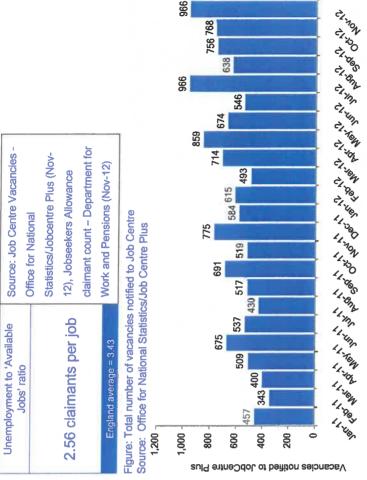
The information on this page shows the number of vacant jobs in Bolsover district compared against the overall unemployment levels in the area.

The 'Unemployment to 'Available Jobs' ratio, shown in the information box on the right and the line chart below is the total number of people claiming unemployment benefit (Jobseekers Allowance) divided by the total number of job vacancies notified to Jobcentre Plus expressed as a ratio.

The bar chart on the bottom right shows month-on-month changes in the number of job vacancies notified to Jobcentre Plus, that are located in the area covering Bolsover district (based on postcode location of the job). *Note, this data was last updated by Jobcentre Plus for November 2012.* 

Figure: Ratio of unemployment (JSA claimants) to jobs (vacancies notified to Jobcentre Plus Source: Office for National Statistics/Job Centre Plus, Department for Work and Pensions



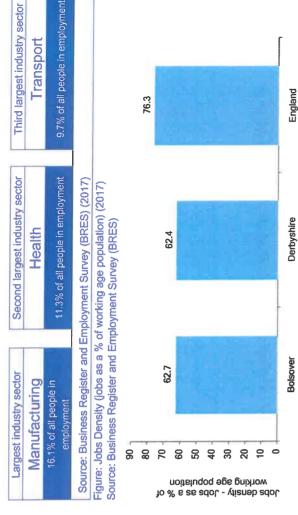


## Economy: Local jobs

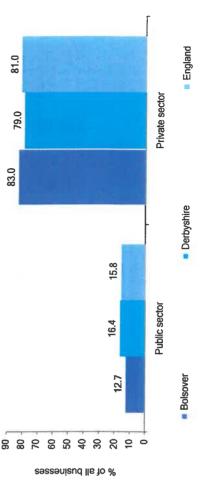
## What information is shown here?

The information in this section shows the concentration of workforce jobs in Bolsover district. Workforce jobs are taken from the Business Register and Employment Survey (BRES) which publishes employee and employment estimates based on a survey of approximately 80,000 businesses and weighted to represent all sectors of the UK economy.

The information boxes show the three largest industry groups for workforce jobs based in Bolsover district. The bar chart on the top right shows the change in 'Jobs Density' (the number of jobs as a % of working age population) across Bolsover over time. The bar chart on the bottom right shows the share of jobs broken down by public and private







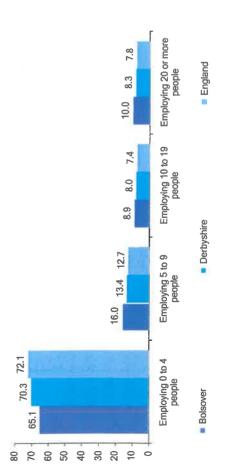
## Economy: Local businesses

## What information is shown here?

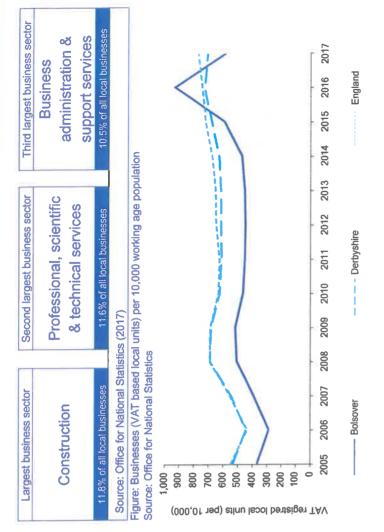
The information in this section shows the concentration of 'local business units' in Bolsover district. 'Local business units' are counts of businesses based on the location of an operational unit. Though larger businesses such as supermarket chains may have their head office in a large city, these figures measure all subsidiaries of that larger enterprise based on where subsidiaries are located. The figures cover all business eligible for VAT (1.7 million businesses in the UK are registered for VAT). These businesses are categorised into 16 broad industry groups derived from the Standard Industrial Classification (UKSIC (2003)).

The information boxes show the three largest industry groups for businesses based in Bolsover district. The line chart shows the change in the number of businesses per head of the population across Bolsover district over time. The bar chart shows the count of local business broken down by size of business. Businesses are broken down into four employment size bands based on the number of paid employees (0-4, 5-9, 10-19 and 20+ paid employees).

Figure: Businesses (VAT based local units) by employment size band (2017) Source: Office for National Statistics



% of all businesses



## Economy: Income and fuel poverty

## What information is shown here?

The information on this page looks at four types of income category: average household income; average equivalised household income after housing costs; households living in fuel poverty and median net equivalised household PAYE and benefits income. Fuel poverty is said to occur when in order to heat its home to an adequate standard of warmth a household needs to spend more than 10% of its income on total fuel use.

The information boxes on the top right provide an estimate of the number of households in Bolsover district below the poverty line and an estimate for the number of households in fuel poverty.

The chart on the right shows the average annual household income estimate (equivalised to take into account variations in household size) across Bolsover district and comparator areas before and after housing costs.

Annual household income (Office for National Statistics 2015/16)

£35,464

costs (Office for National Statistics 2015/16)
£23,770

Annual household income, after housing

Households living in 'Fuel Poverty'
Department for Energy and Climate
Change (2016)

3,950

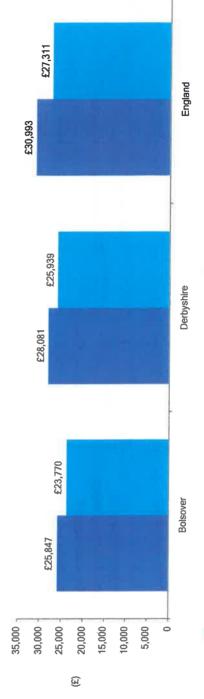
11.7% of households (England = 11.1%)

Median net equivalised household PAYE and benefits income (Office for National Statistics 2015/16)

£23,319

England Average = £24,577

Figure: Annual household earnings (£) Source: Office for National Statistics (2015/16)



Net weekly household income estimate before housing costs

Net weekly household income estimate after housing costs

Local Insight profile for Bolsover District

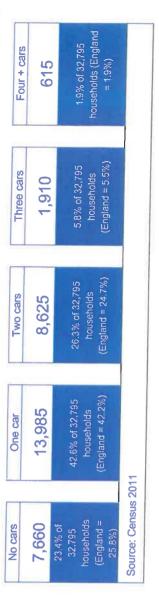
© OCSI 2019.

## What information is shown here?

The information on the right shows details of the number of cars and vans in each household in Bolsover district. The count of cars or vans in an area is based on details for private households only. Cars or vans used by residents of communal establishments are not counted.

The information boxes show the number of households by number of cars owned across Bolsover district, while the charts show the same information (expressed as a percentage) against comparator areas.

Figure: Car ownership



35 24.7 9 25.8 23.4 25 20.1 Derbyshire 15 20 % of households 9 5.0 5.0 5.0 5.0 2.2 1.9 1.9 Source: Census 2011 Bolsover No cars Four+ cars Three cars Two cars One car

42.6 42.4 42.2 45

40

England



# Access and transport: Distance and travel times to key services

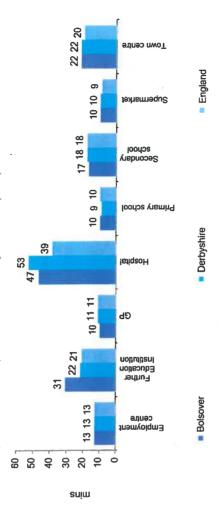
## What information is shown here?

The information on this page shows the accessibility of key services and amenities to people living in Bolsover district. Accessibility is measured both in terms of distance and travel times to key services.

The information boxes on the right show average distances (in kilometres) to five key services. The chart on the right shows average travel times in minutes to key services when walking or taking public transport.

| oad<br>ce                                   | _     | = əбe                      |                                                                                               |
|---------------------------------------------|-------|----------------------------|-----------------------------------------------------------------------------------------------|
| Average road distance from Post Office      | 0.9km | England average = 1.0km    | 2010)                                                                                         |
| Average road distance from Pub              | 0.7km | England average<br>= 0.7km | e to Service dataset (2                                                                       |
| Average road distance from GP               | 1.0km | England average<br>= 1.2km | Communities: Distance                                                                         |
| Average road distance from Secondary School | 3.0km | England average = 2.1km    | Source: Road distances - Commission for Rural Communities: Distance to Service dataset (2010) |
| Average road distance from Job              | 4.4km | England average =<br>4.6km | Source: Road distanc                                                                          |

Figure: Average travel time (mins) by walking or public transport to the nearest key service Source: Department for Transport: Core Accessibility Indicators (2016)





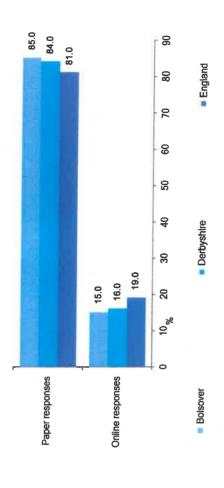
## What information is shown here?

The information on this page shows two measures of access to the internet. The first measure shows information on broadband take-up, speeds and availability. It has been produced by Ofcom and contains data provided by communications providers. The data shows the average broadband line speed in Bolsover and the proportion of broadband connections in Bolsover district which with low broadband speeds (less than 2 Mbit/s).

The chart on the right shows the proportion of people who responded to the 2011 Census online, compared with the proportion that filled in the Census form on paper in Bolsover. This is a proxy measure of digital engagement as areas with a high proportion of online Census responses are more likely to be digitally engaged than those in areas with low levels of online responses.



Figure: Census online and paper responses Source: Census 2011





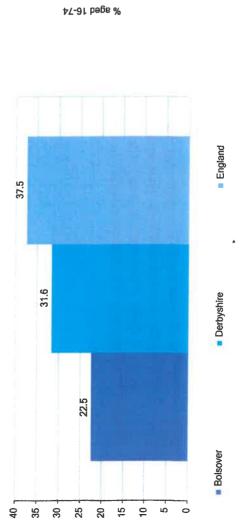
# Education and skills: Qualifications and participation in higher education

## What information is shown here?

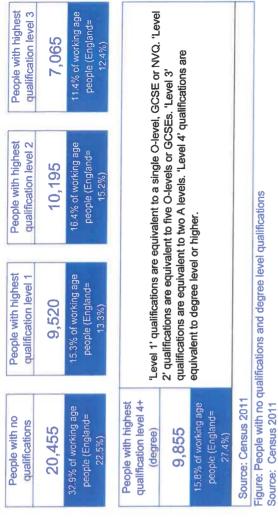
The information boxes and chart on the right show the education levels of residents in Bolsover district, showing the number and proportion of adults (aged 16+) by highest level of qualification. *Note, figures in the table and charts may not add up to 100% because they do not include figures for those for who with other qualifications or unknown qualifications.* 

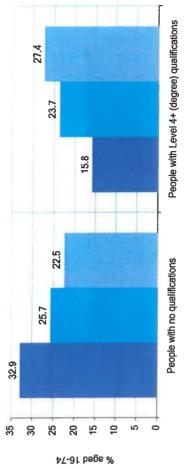
The Chart on the bottom left shows the proportion of people turning 18 between 2010-11 and 2014-15 who went on to enter higher education.

Figure: Participation in higher education (Proportion of a young cohort that has entered higher education by age 19)
Source: Office for Students (OFS)



% aged 18 2011/12 to 2014/15





England

Derbyshire

Bolsover

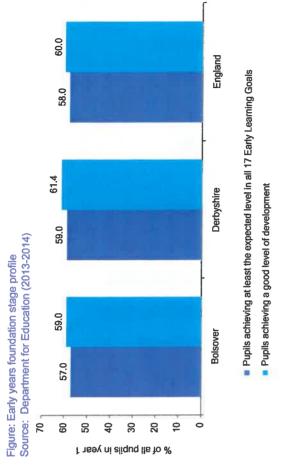
## Education and skills: Early years progress

## What information is shown here?

The information on this page shows the outcomes of children in the Early Years Foundation Stage (EYFS), a series of tests measuring children's progress in terms of Personal, Social and Emotional Development (PSED) and Communication, Language and Literacy (CLL). These are typically 5 year old pupils; however a minority of slightly older and younger pupils may have been assessed.

The new Early Years Foundation Stage Profile requires practitioners to make a best fit assessment of whether children are emerging, expected or exceeding against each of the new 17 Early Learning Goals (ELGs). Children have been deemed to have reached a Good Level of Development (GLD) in the new profile if they achieve at least the expected level in the ELGs in the prime areas of learning (personal, social and emotional development; physical development; and communication and language) and in the specific areas of mathematics and literacy. These are 12 of the 17 ELGs. The Department for Education has also introduced a supporting measure which measures the total number of points achieved across all 17 ELGs and reports the average of every child's total point score.

The chart on the right shows the percentage of pupils achieving 17 ELG and the percentage of pupils achieving a good level of development.





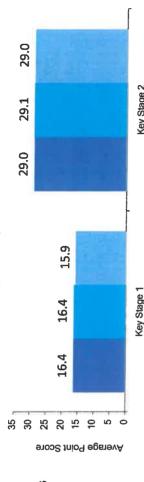
## What information is shown here?

showing the examination results at Key Stage 1 (tests set at aged 7) Key Stage 2 (tests The chart on the top right show the education levels of pupils in Bolsover district, set at aged 11) and Key Stage 4 (GCSEs)

The figures show the Average Point Score of pupils from each of the Key Stage examinations. This adjusts for high achieving pupils as well as pupils achieving expected levels.

the national average over time. The gap is measured as the point difference against the pupil at Key Stage 1 and Key Stage 2. The chart on the bottom right compares the gap in Average Point Score at Key Stage 4 (GCSE) per pupil between Bolsover district and England average. Areas with a score of greater than 1 are performing better than the The chart on the top right shows Average Point Score (across all examinations) per national average, while areas with a score of less than 1 are performing below.

Figure: Pupil attainment at Key Stage 1 and Key Stage 2 Source: Department for Education (2013-2014)



of 27=level 4, 21=level 3, 15=level 2 (the expectedlevel), 9=level 1, 35-bitow level 1. KS2 Average Point Score per pupil is made up from the Reading, Writing, Mathematics and Science point scores where score of 33=level 5, 27=level 4 (the expected level), 21=level 3, 15=level 2. KS1 Average Point Score per pupil is made up from the Reading, Writing, Mathematics and Science point scores where score

 Derbyshire Bolsover

Figure: Gap in pupil attainment at Key Stage 4 (difference from the national average)

Source: Department for Education

2

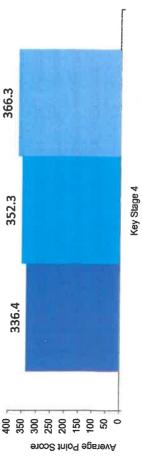
유 2 ဗ္ဂ 8 ည ထူ

average = 0)

Average Point Score gap (national

England

Source: Department for Education (2013-2014) Figure: Pupil attainment at Key Stage 4



KS4Average Point Score is made up of all GCSE examinations sat, with a point score of 58=A\*, 52=A, 46=B, 40=C, 34=D, 28=E, 22=F, 16=G.

England Derbyshire Bolsover

Scores above 0 show an improvement on the National average. Average Point Score is made up of all GCSE examinations sat, with a point score of 58-A\*, 52-A, 46-B, 40-C, 34-D, 28-E, 22-F, 16-G. è1/1/02 110102 01/6002 60/800° POLOG 10/9002

Local Insight profile for Bolsover District

© OCSI 2019.

## **Bolsover District Council**

### **Executive**

## 24<sup>th</sup> June 2019

## Proposal for a second phase of the Business Growth Fund

## Report of the Portfolio Holder - Partnerships and Transformation

This report is public

## Purpose of the Report

• To outline the proposed criteria and delivery arrangements for a Bolsover Business Growth Fund Phase 2 programme, following approval from Executive in March 2019 to extend the scheme.

## 1. Report Details

## Background

- 1.1 In March 2015 Bolsover District Council Executive took the decision to establish a Bolsover Business Growth Fund (BGF) and allocated £200,000 from Transformational Reserves to pilot a scheme over 24 months for areas ineligible for BNED LEADER funding.
- 1.2 The BGF was officially launched in 2016 and initially targeted businesses in areas that were not eligible for LEADER funding, i.e. Shirebrook, South Normanton and Bolsover. Following Executive approval in September 2017, however, eligibility for the fund was widened to include businesses from across the whole of the district.
- 1.3 The BGF has provided grants of between £1,000 and £10,000 and funded up to 90% of project costs. Grants have been awarded to businesses based upon their ability to achieve economic growth in terms of job creation and/or increases in turnover, and their overall contribution to the priorities of the Council.
- 1.4 Drivers and rationale for the creation of the BGF included:
  - Alignment with the Council's Growth Strategy as part of the business support offer and business start-up acceleration
  - Economic Development and Housing Strategy priority to maintain and grow the district's business base
  - A need for grant funding with lower match funding thresholds and smaller minimum grant levels to be more accessible to small medium enterprises (SMEs) within the district. The current level of micro businesses (employing up to 9 people) represents 87% of business counts in the

district with a further 10% being small businesses (employing between 10 -49 people)

## Impact of the scheme

- 1.5 In March 2019, a report was taken to Executive providing an overview of the progress and impact achieved through the Business Growth Fund. Since the programme was launched in 2016, 24 businesses have been supported to generate 36 additional jobs (70% of target already achieved), and contribute to GVA growth by generating £3.5m increased turnover. The cost per job achieved equated to £7,820 which is significantly lower than the European funded LEADER programme benchmark of £25,000 per job created.
- 1.6 The report also included quotes from beneficiary businesses and an analysis of industry sectors which demonstrated alignment with the LEP priority sectors of the D2N2 and Sheffield City Region. Furthermore, it reported that need and demand for grant funding still exists amongst SMEs within the district with a current waiting list of business enquiries.
- 1.7 The outcome of that meeting was agreement by Executive to a second phase of the Bolsover Business Growth Fund programme and a request for a further report detailing the proposed criteria, cost, forecast outcomes and timescales to ensure continuity from the existing scheme.

## Proposed continuation of BGF scheme

1.8 The sections below identify the key elements of the proposed scheme which are believed to be important in achieving success and delivering impact to local business growth. This is based on learning from the pilot programme as well as ensuring there is no duplication with other existing grant programmes (which either have much higher minimum thresholds or are over-subscribed and therefore unlikely to be accessible to SMEs within Bolsover district).

## 1.9 **Scheme Overview**:

The scheme will provide funding to Small Medium sized Enterprises (SMEs) towards capital or revenue projects. The aim to support existing businesses to: Expand/grow

Diversify into new markets

Relocate to premises within the district

Attract new investment

Become more carbon efficient

Improve productivity

Develop the local supply chain

Businesses from across the whole of the district will be eligible to apply and bids will be evaluated based upon criteria outlined in 1.10 below

### 1.10 Scheme Attributes:

- Minimum grant size £2,000
- Maximum grant size £10,000.
- Up to 80% grant of the total eligible project costs.

- Grants available to sole traders, partnerships, limited companies (micro and SME businesses and start-ups i.e. 1-2 years trading) and social enterprises (where sustainable future income is proven).
- Grants available to businesses who are liable to pay business rates (including those eligible for business rates relief), or will be liable to pay business rates as part of the grant funded project.
- Capital and revenue funding subject to State Aid rules to include equipment/machinery, relocation, fit out costs, Research and Development (exclusions subject to officer and panel discretion). Should State Aid legislation be impacted by Brexit, the relevant UK legislation will be followed.
- Available to all sectors subject to State aid rules however, the D2N2 LEP priority sectors will be considered as part of the evaluation process.
- Anticipated to be a two year programme running 2019 to 2021.
- Grant application process starts with the Economic Development Team (EDT) working with businesses to establish fit with the grant scheme and submitting an application form. Applications will not be considered that have not engaged with EDT.
- The Partnership Strategy and Policy Team (PSPT) undertake an appraisal of the application, making recommendations to the BGF approval panel.
- The BGF approval panel consists of the Joint Housing Strategy and Growth Manager, the Partnership Strategy and Policy Team Manager, and the independent Chair of the Bolsover Skills and Employment Partnership. The overarching decision of the approval panel should be obtaining the greatest economic impact for the investment. The decision of the approval panel will be final with no appeals process.
- PSPT oversee the contracting arrangements and EDT responsible for monitoring and evaluation.
- Should applicants have any conflicting interests e.g. Council employees/members, immediate relations to senior officers/members, PSPT will ensure bid evaluation is undertaken by independent third parties and the interest is declared to the approval panel before considering the recommendation.

## 1.11 Output Measures:

- Turnover, profitability or productivity growth 'supporting firms to become more productive and competitive' with agreed milestones.
- Job creation
- Value of contracts awarded.
- Diversification into new markets/exporting.
- Carbon reduction for the business operation

### 1.12 New Businesses:

To encourage and support the creation of new businesses, this phase of BGF is proposed to include a small grant element for start-up businesses. The process is proposed to be simplified as follows:

- Small grants of up to £500 to support the establishment of new businesses in any sector.
- Applicants must be working with EDT or a business adviser (for example, through the Doing Good Business Programme or NBV) to be eligible.
- The fund will support start-up costs such as website, marketing materials, business cards, stock, etc.
- Simple application form and will not need to go through the rigorous appraisal process of the larger grants.

## 1.13 **BGF Fund:**

- A total fund of £200,000
- £190,000 for the main grant element outlined in 1.10 and £10,000 for small grants outlined in 1.12.

It should be noted that £15,000 underspend will be brought forward from the previous BGF scheme.

## 1.14 Monitoring and Evaluation:

Once a grant is awarded the grant agreement monitoring of the project will commence as follows:

- Monitoring/grant claim reports will be submitted by businesses in line with their grant agreement; any grant payments will be authorised by the PSPT.
- EDT officers will visit the business to assess the impact and monitor at key points:
  - a) project inception
  - b) after spend completion
  - c) after an agreed period in which the impact can be measured.
- Businesses will be required to provide accounts for two years after project completion.
- The monitoring process also allows for the gathering of information which may identify successes and be used as case studies which can be promoted on Bolsover TV, in InTouch and via press releases to share good news stories.

## **2** Conclusions and Reasons for Recommendation

2.1 The BGF was designed by the Council to contribute to the Growth Strategy and to meet a gap in the market by providing relatively easy access to small grants for businesses showing potential for growth. Based on outcomes and impact as of March 2019, Executive agreed to extend the BGF scheme and requested

- a further report detailing the proposed criteria, cost, forecast outcomes and timescales to ensure continuity from the existing scheme.
- 2.2 There is currently a lack of available funding to support businesses with their growth potential. Grants through Local Enterprise Partnerships are for much larger amounts and higher intervention rates. The only comparable grant scheme is the Derbyshire Business Support Grant Scheme which is now closed to new Expressions of Interest, as applications received to date far outweigh the amount of funding available so there is currently no headroom for new enquiries. This demonstrates, alongside a number of enquiries received by the EDT, that there is need and demand for a BGF Phase 2 scheme.
- 2.3 This reports outlines the parameters of the proposed Phase 2 scheme; this is based on learning from the pilot BGF and research into other funding programmes. The continuation scheme is designed to achieve maximum impact and providing grants to support businesses liable for Business Rates contributes to the Council's Growth Strategy through potential additional revenues, as well as potential contributions to the Council's carbon reduction strategy.

## 3 Consultation and Equality Impact

- 3.1 This BGF scheme has been designed by PSPT in consultation with EDT.
- 3.2 The BGF is designed to meet the needs of businesses within the district by providing accessible funding for SMEs to support with their business growth. The focus for the continuation scheme is based on learning from the pilot scheme and an understanding of business grants/finance currently available to SMEs.
- 3.3 Bolsover district has one of the highest rates of disability across the district and self-employment is often a viable option for people to generate an income to suit their health condition. £5,000 of the proposed £200,000 BGF Phase 2 fund has therefore been ring-fenced for business start-ups requiring relatively small amounts of funding to kick-start their business.

## 4 Alternative Options and Reasons for Rejection

- 4.1 Do nothing the PSPT and EDT Team would continue to monitor existing projects within the pilot scheme but would not be able to offer any new financial support for businesses with growth potential. The majority of other grants either have a high minimum grant, or high match funding requirement (usually min 50% contribution). The most closely aligned alternative funding stream is the Derbyshire Business Support Grant Scheme, but this has a 50% intervention rate and is currently over-subscribed and unlikely to re-open any time soon. The impact is that it is unlikely that small grants will be available to assist businesses in the district.
- 4.2 Reduce the scale of the fund. The fund has been designed to be £200k which matched the demand for the previous BGF scheme. Reducing the overall funding available will reduce the overall economic impact of the scheme but will give businesses in the district access to small grants.

## 5 Implications

## 5.1 Finance and Risk Implications

5.1.1 The identification and allocation of additional resources to the BGF scheme needs to be balanced with the overall financial position of the Council, especially competing demands for the Transformation Reserve.

There are risks with providing grant funding direct to businesses to support business growth mainly around two key risk areas:

- Is the money being spent on the intended project and is best value being achieved? – This is an area of focus during the application process, in the funding agreement and in the monitoring of the project. Whilst this remains a risk, the process and monitoring significantly mitigates this risk.
- 2. The business or the business idea fails. The EDT work alongside the businesses to develop their projects to ensure the project is well considered and sustainable. However, as with any investment, there is a risk of project/business failure during the life of the project.
- 3. Businesses could have funded the investment without grant support through their own funds or borrowing. Whilst every effort is made to ensure that grant funding is a last resort to unlock growth, it is difficult to determine the full picture on finance available to a business or the owner.

## 5.2 <u>Legal Implications including Data Protection</u>

5.2.1 This is taken account of during the administrative process of managing the BGF.

## 5.3 <u>Human Resources Implications</u>

5.3.1 The allocation of staff time from both the PSPT and the EDT to enable effective governance and processing arrangements.

## 6 Recommendations

- 6.1 That Executive agree to launch a new Business Growth Fund scheme based upon parameters outlined in the report.
- 6.2 That £185,000 is allocated from Transformation Reserves to support Business Growth Fund Phase 2 alongside the £15,000 underspend carried over from the previous Business Growth Fund programme.
- 6.3 That a review of the scheme setting out its impact and outputs be provided to Executive after 12 months.

## 7 <u>Decision Information</u>

| Is the decision a Key Decision?  A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: | Yes      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| BDC: Revenue - £75,000 □ Capital - £150,000 □ NEDDC: Revenue - £100,000 □ Capital - £250,000 □ ✓ Please indicate which threshold applies                                                                                       | £185,000 |
| Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)                                                                                                                                                | Yes      |
| Has the relevant Portfolio Holder been informed                                                                                                                                                                                | Yes      |
| District Wards Affected                                                                                                                                                                                                        | All      |
| Links to Corporate Plan priorities or Policy Framework                                                                                                                                                                         | Growth   |

## 8 <u>Document Information</u>

| Appendix No                                                                                                                                                                                                                                                                              | Title       |          |     |        |                |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|-----|--------|----------------|
| None                                                                                                                                                                                                                                                                                     |             |          |     |        |                |
| <b>Background Papers</b> (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers) |             |          |     |        |                |
| Report Author                                                                                                                                                                                                                                                                            |             |          |     |        | Contact Number |
| Pam Brown,<br>Manager                                                                                                                                                                                                                                                                    | Partnership | Strategy | and | Policy | 01246 242499   |

## DECISION NOTICE OF THE EXECUTIVE MONDAY 24th JUNE 2019

## **NON KEY DECISIONS**

|      | AGENDA ITEM                                                                     | DECISION                                                                                                                                                                                                          |
|------|---------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7(A) | Financial Outturn 2018-19                                                       | RESOLVED - That Executive -                                                                                                                                                                                       |
|      |                                                                                 | note the outturn position in respect of the 2018/19 financial year; and                                                                                                                                           |
|      |                                                                                 | approve the proposed carry forward of capital budgets detailed in Appendix 4 to the report totalling £3.910m.                                                                                                     |
|      |                                                                                 | REASON FOR DECISION: To consider the financial outturn position of the Council for 2018/19 and its implications for future years' budgets.                                                                        |
|      |                                                                                 | OTHER OPTIONS CONSIDERED: As the financial outturn report was fundamentally a factual report giving details of the outcome of previously approved budgets there were no alternative options that were considered. |
| 7(B) | Corporate Debt – Quarter 4                                                      | <b>RESOLVED</b> – That Executive note the report concerning the Council's Corporate Debt as at 31st March 2019.                                                                                                   |
|      |                                                                                 | REASON FOR DECISION: To ensure that Executive are informed of the latest position concerning the Council's debt.                                                                                                  |
|      |                                                                                 | OTHER OPTIONS CONSIDERED: Not applicable as this report was for information only.                                                                                                                                 |
| 7(C) | Corporate Plan Targets Performance Update – January To March 2019. (Quarter 4 – | <b>RESOLVED</b> – That progress against the Corporate Plan 2015-2019 targets be noted.                                                                                                                            |
|      | 2018/19)                                                                        | REASON FOR DECISION: This report was to keep Members informed of progress against the corporate plan targets, noting achievements and any areas of concern.                                                       |
|      |                                                                                 | OTHER OPTIONS CONSIDERED: Not applicable to this report as it is to provide an overview of performance against agreed targets.                                                                                    |

## **KEY DECISIONS**

|      | AGENDA ITEM                                                         | DECISION                                                                                                                                                                                                                                                                              |
|------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 8(A) | Bolsover Partnership Funding and Performance Monitoring             | RESOLVED - That Executive                                                                                                                                                                                                                                                             |
|      | 2018/19 (including decision in respect of tender for                | note the contents of this report; and                                                                                                                                                                                                                                                 |
|      | 'Bolsover voluntary<br>community sector<br>infrastructure support') | <ol> <li>approve the appointment of Bassetlaw CVS to<br/>deliver Bolsover Infrastructure support to the<br/>voluntary and community sector across<br/>Bolsover district for the period July 2019 to<br/>August 2020, with an option to extend for a<br/>further two years.</li> </ol> |
|      |                                                                     | REASON FOR DECISION:  To receive a comprehensive overview of projects, funding and initiatives that the Partnership Team was involved with and to ensure Partnership funding is targeted to best effect.                                                                              |
|      |                                                                     | The appointment of Bassetlaw CVS to deliver Bolsover Infrastructure support to the voluntary and community sector across Bolsover district achieved the highest evaluation score following the tender process.                                                                        |
|      |                                                                     | OTHER OPTIONS CONSIDERED: Options were considered as an integral element of all commissioning processes.                                                                                                                                                                              |
|      |                                                                     | Alternative options for the delivery of infrastructure support to the voluntary and community sector were considered by Executive at its meeting on 18 <sup>th</sup> February 2019.                                                                                                   |
| 8(B) | Proposal for a second phase                                         | RESOLVED -                                                                                                                                                                                                                                                                            |
|      | of the Business Growth Fund                                         | That Executive agree to launch a new Business Growth Fund scheme based upon parameters outlined in the report.                                                                                                                                                                        |
|      |                                                                     | 2. That £185,000 is allocated from Transformation Reserves to support Business Growth Fund Phase 2 alongside the £15,000 underspend carried over from the previous Business Growth Fund programme.                                                                                    |
|      |                                                                     | That a review of the scheme setting out its impact and outputs be provided to Executive after 12 months.                                                                                                                                                                              |

### **REASON FOR DECISION:**

The continuation scheme was designed to achieve maximum impact and providing grants to support small and medium sized businesses contributes to the Council's Growth Strategy through potential additional revenues, as well as potential contributions to the Council's carbon reduction strategy.

## OTHER OPTIONS CONSIDERED:

The options to do nothing or to reduce the scale of the fund were rejected as these options would not have provided the intended financial support to small and medium sized businesses or would have reduced the overall economic impact of the scheme.

Only Key Decisions may be called in. All other decisions will be actioned immediately with the exception of those referred to Council (shown in italics).