

The Arc
High Street
Clowne
S43 4JY

To: Chair & Members of the Local
Growth Scrutiny Committee

Thursday, 26th June 2025

Contact: Thomas Dunne-Wragg
Telephone: 01246 242520
Email: Thomas.dunne-wragg@bolsover.gov.uk

Dear Councillor

LOCAL GROWTH SCRUTINY COMMITTEE

You are hereby summoned to attend a meeting of the Local Growth Scrutiny Committee of the Bolsover District Council to be held in the Council Chamber, The Arc, Clowne on Tuesday, 8th July, 2025 at 10:00 hours.

Register of Members' Interests - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised on page 3 onwards.

Yours faithfully



Solicitor to the Council & Monitoring Officer

Equalities Statement

Bolsover District Council is committed to equalities as an employer and when delivering the services it provides to all sections of the community.

The Council believes that no person should be treated unfairly and is committed to eliminating all forms of discrimination, advancing equality and fostering good relations between all groups in society.

Access for All statement

You can request this document or information in another format such as large print or **language** or contact us by:

- **Phone:** [01246 242424](tel:01246242424)
- **Email:** enquiries@bolsover.gov.uk
- **BSL Video Call:** A three-way video call with us and a BSL interpreter. It is free to call Bolsover District Council with Sign Solutions, you just need WiFi or mobile data to make the video call, or call into one of our Contact Centres.
- Call with [Relay UK](#) - a free phone service provided by BT for anyone who has difficulty hearing or speaking. It's a way to have a real-time conversation with us by text.
- **Visiting** one of our [offices](#) at Clowne, Bolsover, Shirebrook and South Normanton

**LOCAL GROWTH SCRUTINY COMMITTEE
AGENDA**

*Tuesday, 8th July, 2025 at 10:00 hours taking place in the Council Chamber, The Arc,
Clowne*

Item No.		Page No.(s)
	<u>FORMAL PART A</u>	
1.	Apologies for Absence	
2.	Urgent Items of Business	
	To note any urgent items of business which the Chairman has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.	
3.	Declarations of Interest	
	Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of:	
	a) any business on the agenda;	
	b) any urgent additional items to be considered;	
	c) any matters arising out of those items;	
	and if appropriate, withdraw from the meeting at the relevant time.	
4.	Minutes	4 - 14
	To consider the minutes of the last Local Growth meeting held on 18 th March 2025, and the Extraordinary Joint Scrutiny Committee (CSSC & LGSC) meeting held on 12 th June 2025.	
5.	List of Key Decisions	15 - 20
6.	Business Growth Strategy (Draft)	21 - 39
7.	Pleasley Vale Regeneration Programme - Monitoring Update	40 - 42
8.	Dragonfly Shareholder Board Update (Verbal)	Verbal
9.	Agreement of Work Programme 2025/26	43 - 48
	<u>INFORMAL PART B</u>	
10.	Review Work	

Agenda Item 4

LOCAL GROWTH SCRUTINY COMMITTEE

Minutes of a meeting of the Local Growth Scrutiny Committee of the Bolsover District Council held in the Council Chamber, The Arc, Clowne on Tuesday, 18th March 2025 at 10:00 hours.

PRESENT:-

Members:-

Councillors Will Fletcher, Duncan Haywood and Jeanne Raspin.

Officers:- Karen Hanson (Chief Executive), Natalie Etches (Head of Business Growth, Dragonfly Management (Bolsover) Limited), Jim Fieldsend (Director of Governance and Legal Services & Monitoring Officer), Katie Walters (Property Services Manager), Thomas Dunne-Wragg (Scrutiny Officer) and Matthew Kerry (Governance and Civic Officer).

Also in attendance at the meeting, observing, were Councillors Tom Munro, Portfolio Holder for Growth, and Tom Kirkham, Junior Portfolio Holder for Growth.

LOC42-24/25 ELECTION OF CHAIR FOR THE MEETING

Moved by Councillor Will Fletcher and seconded by Councillor Jeanne Raspin
RESOLVED that Councillor Duncan Haywood be elected as Chair for the meeting.

Councillor Duncan Haywood in the Chair

LOC43-24/25 APOLOGIES FOR ABSENCE

Apologies for absence were received on behalf of Councillors Sally Renshaw and John Ritchie (Portfolio Holder for Devolution).

LOC44-24/25 URGENT ITEMS OF BUSINESS

There were no urgent items of business to consider.

LOC45-24/25 DECLARATIONS OF INTEREST

There were no declarations made at the meeting.

LOC46-24/25 MINUTES

Moved by Councillor Will Fletcher and seconded by Councillor Jeanne Raspin
RESOLVED that the Minutes of a Local Growth Scrutiny Committee held on 21st January 2025 be approved as a true and correct record.

LOCAL GROWTH SCRUTINY COMMITTEE

LOC47-24/25 LIST OF KEY DECISIONS

Members considered the updated List of Key Decisions provided at the meeting.

Moved by Councillor Jeanne Raspin and seconded by Councillor Will Fletcher

RESOLVED that the List of Key Decisions and Items to be considered in the private document be noted.

LOC48-24/25 REVIEW OF INTEGRATION OF SOCIAL VALUE TO BDC POLICY AND DELIVERY - POST-SCRUTINY MONITORING (FINAL REPORT)

The Scrutiny Officer presented the final progress report on a Review of Integration of Social Value to the Council's Policy and Delivery, which the Committee had undertaken as part of its Work Programme 2021/22.

In 2021/22 the Council had come under pressure to not only ensure value for money from investments, but also to secure additional benefits and impact from programmes and developments.

Members had welcomed the opportunity to work with the Climate Change & Communities Scrutiny Committee in reviewing the Council's approach to how social value outcomes were evaluated.

The Committee had put together 6 recommendations which assisted in embedding social value into the wider policy structures and operational delivery of the Council.

To date all 6 recommendations had been achieved – 2 were achieved within the target date, 4 were achieved behind the target date during 2024.

Attached at Appendix 1 was the Executive's response to recommendations. Attached at Appendix 2 was the final report.

The Committee was required to make the report and findings public, in accordance with the Council's Constitution.

Moved by Councillor Jeanne Raspin and seconded by Councillor Will Fletcher

RESOLVED that: 1) Members note the completion of the review recommendations; and,

- 2) Members make its report and findings public, in accordance with Part 4.5.17(4) of the Council's Constitution.

LOC49-24/25 HOMES ENGLAND: COMPLIANCE AUDIT REPORT - 2024/25

The Head of Property Services presented the report to the Committee.

The Council had received funding from Homes England which contributed towards building the Bolsover Homes development of 7 homes at Moorfield Lane, Langwith – the layout plan was attached at Appendix 1.

LOCAL GROWTH SCRUTINY COMMITTEE

Homes England had carried out an audit to ensure funding requirements were complied with – this was attached at Appendix 2.

To conclude the audit there was a requirement to notify the Council it had taken place, its outcome was known (Green – Meets requirements) and confirm these statements had taken place to Homes England.

A Member praised the work achieved, noting that while the Green – Meets requirements classification permitted minor breaches, the Council had encountered none.

The Portfolio Holder for Growth added their congratulations to the Dragonfly Board and Dragonfly Development Ltd. in achieving the highest standard possible. It was stated that if such work was repeated in future, the Council would surely achieve the same result.

Moved by Councillor Will Fletcher and seconded by Councillor Jeanne Raspin
RESOLVED that Members note the contents of the report.

The Head of Property Services left the meeting at 10:14 hours.

LOC50-24/25 UK SHARED PROSPERITY FUND

The Head of Business Growth presented the final report on this round of the UK Shared Prosperity Fund (UKSPF) to the Committee (this fund expired 31st March 2025).

The UK Government had launched the UKSPF on 13th April 2022. The Council had received an allocation of £1,963,993 covering October 2022 – March 2025. £789,212 of this funding was allocated to 5 projects being delivered by the Economic Development Team.

The allocation of funding for each project, followed by an update of activity and expenditure which has taken place up to 31st December 2024 (Quarter 3 of 2024/25) was as followed:

	2022/23	2023/24	2024/25	TOTAL
Tourism and Culture	£18,000	£25,000	£35,000	£78,000
Business Growth Grants Scheme	£0.00	£100,036	£128,176	£228,212
Net Zero Innovation programme	£60,000	£80,000	£160,000	£300,000
Small Business Support Scheme	£0.00	£45,000	£50,000	£95,000
Visitor Economy Business Support	£18,000	£35,000	£35,000	£88,000
TOTAL				£789,212

A report presented to the Strategic Commissioning Board on 7th March 2025 confirmed a further allocation of £803,023 via the East Midlands Combined County Authority from 1st April 2025 to 31st March 2026. The breakdown of the funding was £451,199 revenue and £351,824 capital spending.

LOCAL GROWTH SCRUTINY COMMITTEE

The new positive place narrative (and visual identity) continued to be used to support the new place led approach. This included: raising awareness and improving perceptions of the District; improving belief in and pride of place; identifying opportunities for collaboration; improving the impact of marketing; and attracting inward investment to improve the place offer.

“Dear Bolsover...” invited residents to send in notes, wishes and drawings about Bolsover (inspired by “A letter to Sheffield”).

“Bolsover through the Lens” had the Council working with the Bolsover Camera Club on a series of (monthly / quarterly) themed photo walks.

The Business Growth Grants Scheme offered 2 grants: the Growth Grant provided up to £10,000; the Strat-Up Grant provided up to £500. Promotion of these grants stopped in early September 2024 when the total applications received equalled the amount of funding available.

The result of the grants had seen an increased investment amount of £87,125.56.

The Net Zero Hyper Local Innovation Programme had seen 75 businesses attend a Carbon Management workshop. A further 6 businesses were registered for the March 2025 workshop at the time of the meeting.

The Hyper Local Business Support had proven very successful

Visitor Economy Business Support had 41 attendees and covered creative coaching, Show and Tell, and Creative Pop-Up shop focussed events. The fund had also sponsored Junction Arts’ Bright Winter Nights event, which had taken place as part of the Lantern Parade Festival weekend, with the Winter Nights ticketed event having attracted 1,300 attendees.

The Portfolio Holder for Growth commended the team and emphasized all ongoing work. The Committee were informed of a meeting taking place that weekend involving the team, the Portfolio Holder for Growth and possibly Bolsover’s MP who would meet at Creswell Crags Visitor Centre with the intention of boosting tourism to the site and encourage other tourist attractions to help raise the profile of the District.

The Portfolio Holder for Growth asked the Head of Business Growth to pass on a commendation of the work.

Moved by Councillor Jeanne Raspin and seconded by Councillor Will Fletcher
RESOLVED that Members note the content of the progress report.

LOC51-24/25 PLEASLEY VALE REGENERATION PROGRAMME - MONITORING UPDATE

The Head of Business Growth presented the report to the Committee.

P&D Environmental would start flood remediation works that week. Whilst this was later than anticipated, work would now commence as water levels were lower than before – the contract had been awarded at the right time.

LOCAL GROWTH SCRUTINY COMMITTEE

The Committee were informed the Business Estates Manager and Estates Officer had continued to:

- Bring in new tenants to the business park;
- Support those wanting additional accommodation to grow into new premises; and,
- Secure income through pro-active debt recovery.

4 new tenants had recently located to Mill One, taking up available office space on the fourth floor (which had been vacant for some time). A further 6 expressions of interest were being progressed through to leases.

These lettings would increase the occupancy rate from 13% to 45% just for the fourth floor of Mill 1.

The outturn financial position of the business park was positive, with the rental income already exceeding its forecast budget for the 2024/25 (as of 6th March 2025).

At its December 2024 meeting, the Council had approved funds for investment into Pleasley Vale for the schemes identified as well as additional repairs and works to the Mill buildings.

The Council had further approved a recommendation to delegate authority to the Chief Executive Officer to establish the post and budget of a Building Surveyor / Contractors Administrator into the Property Services Team of Dragonfly Management (Bolsover) Ltd.. This post would manage and oversee the building works and repairs at Pleasley Vale Business Park.

The first round of recruitment had proven unsuccessful, likely due to the Council going out to tender when the UK Government had just published its English Devolution White Paper (and likely dissuaded applicants from applying for a two-tiered local authority position). However, there was registered interest for this second round of recruitment.

To questions on the appointment, the Head of Business Growth informed that: advertisements had been on the Council's, Dragonfly Development Ltd.'s, and Derbyshire County Council's websites; the work the new position would be undertaking was still being carried out by the team (this was only a short term solution); and that it was expected an applicant would start within 2-3 months of a successful recruitment (depending on the notice period required for their current employment).

A Member shared it was pleasing to see work was ongoing.

The Portfolio Holder for Growth stated it was delightful to see the site was in a good position and exceeding the expected rental income. It was excellent that businesses were being supported and that additional income was being generated.

Moved by Councillor Will Fletcher and seconded by Councillor Jeanne Raspin
RESOLVED that members note the contents of the report.

LOC52-24/25 DRAGONFLY SHAREHOLDER BOARD UPDATE

The Chief Executive presented the report to the Committee.

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On the conversion of Dragonfly Development Ltd. (DDL) to a company 100% owned by the Council, and the creation of Dragonfly Management (Bolsover) Ltd., the Council had also formed the Dragonfly Shareholder Board (the 'Board'). The purpose of the Board was to act as a consultation group to consider issues relating to DDL and Dragonfly Management (Bolsover) Ltd..

At its meeting on 16th January 2024, the Board had agreed that its minutes would be made available to the Committee to review.

Attached at Appendixes 1-4 were the minutes of the Board from 17th October 2024 through to 11th February 2025. The minutes of a meeting held on 27th February 2025 would be brought to the Committee once approved as a true and correct record at the Board's next meeting.

Following consultation with the Dragonfly Board of Directors and Dragonfly Chief Executive, the Board had now formally agreed the scope of the independent review. This was attached at Appendix 5.

Regular auditing of the accounts would also provide regular financial updates from the Section 151 Officer.

The additional funding of the £15 million and DDL's role would also be provided.

To a question on SHBD29-24/25 and the minutes of the Joint Board Meeting held on 6th November 2024 not being "approved as a correct record and remained in a draft format", the Chief Executive informed the minutes had been written by the Dragonfly Board as it had been a meeting arranged by them and not the Council.

While the inaccuracies, typographical mistakes and omissions within the minutes were highlighted to the Dragonfly Board and subsequently resolved, the Chief Executive informed the minutes of this meeting would be approved as a true and correct and the Committee informed of this at the next meeting.

To a question on the start date of the independent review, the Chief Executive believed it to be April 2025, with the Monitoring Officer and Junior Portfolio Holder for Growth informing an initial (and open) meeting would be taking place on 28th March 2025.

A Member stated it was pleasing the independent review would be starting in April 2025. It was asked how long the review would take to complete and whether all stakeholders would be able to attend. The Chief Executive informed the independent review was expected to take 35 non-consecutive days to complete and confirmed all stakeholders would be involved.

The Monitoring Officer added, if stakeholders agreed, members of the public who had previously expressed interest in DDL could be invited to attend – they would be able to provide an informative external view. It was asked if Members knew of members of the public who would be interested, they could provide names to the Council for consideration.

To a question on making the findings of the independent review public, the Chief Executive confirmed a report could be made public, and so too could the action plan for any identified improvements (the Board and the Executive would confirm this).

LOCAL GROWTH SCRUTINY COMMITTEE

The Portfolio Holder for Growth added making action plans public was essential for any review, as it would provide a key driver when reaching targets. It would also ensure the Council and DDL were moving in the right direction.

A Member noted making reports and action plans public was increasingly the norm (e.g. Ofsted in the education sector).

Moved by Councillor Jeanne Raspin and seconded by Councillor Will Fletcher

RESOLVED that: 1) Members of the Local Growth Scrutiny Committee note the contents of the minutes of the Shareholder Board; and,

- 2) Members of the Local Growth Scrutiny Committee note the final agreed scope for the independent review by Local Partnerships.

The Portfolio Holder for Growth and Junior Portfolio Holder for Growth left the meeting at 10:36 hours.

LOC53-24/25 WORK PROGRAMME 2024/25

The Scrutiny Officer presented the last Work Programme of 2024/25 to the Committee, attached at Appendix 1.

At its next meeting the Committee would decide upon what work topics it would review for the following municipal year of 2025/26.

Moved by Councillor Will Fletcher and seconded by Councillor Jeanne Raspin

RESOLVED that Members review this report and the Programme attached at Appendix 1 for approval and amendment as required. All Members are advised to contact the Scrutiny Officer should they have any queries regarding future meetings.

The meeting concluded at 10:37 hours.

Appendix 1

LOCAL GROWTH SCRUTINY COMMITTEE

Minutes of an Extraordinary Joint Scrutiny Committee meeting of the Local Growth Scrutiny Committee and Customer Services Scrutiny Committee of the Bolsover District Council held in the Council Chamber, The Arc, Clowne on Thursday, 12th June 2025 at 14:00 hours.

PRESENT:-

Members:-

Councillors Sally Renshaw and Vicky Waplington as Joint Chairs

Councillors Amanda Davis, Will Fletcher, Duncan Haywood Jeanne Raspin and Rita Turner.

Officers:- Mark Giles (Assistant Director (Streetscene, Community Safety and Enforcement)), Thomas Dunne-Wragg (Scrutiny Officer) and Matthew Kerry (Governance and Civic Officer).

Also in attendance at the meeting, observing, were Councillors Mary Dooley (Portfolio Holder for Health and Wellbeing), Cathy Jeffery (Junior Portfolio Holder for Health and Wellbeing), Clive Moesby (Portfolio Holder for Resources) and Jane Yates (Leader of the Council).

LG&CS1-25/26 APOLOGIES FOR ABSENCE

Apologies for absence were received on behalf of Councillors Louise Fox, Anne Clarke (formerly of the Customer Services Scrutiny Committee) and Rowan Clarke (Junior Portfolio Holder for Growth).

LG&CS2-25/26 URGENT ITEMS OF BUSINESS

There were no urgent items of business to consider.

LG&CS3-25/26 DECLARATIONS OF INTEREST

There were no declarations made at the meeting.

LG&CS4-25/26 JOINT REVIEW OF SECURITY ARRANGEMENTS AT THE ARC: POLICIES, PROTOCOLS AND PROCEDURES

The Scrutiny Officer presented the report to the Joint Committee.

The Joint Committee (made up of the Committee and the Local Growth Scrutiny Committee) had agreed to undertake a Review of security arrangements at The Arc, Clowne, focussing on the policies, protocols and procedures in place and examine how security for staff, members of the public and Elected Members could be improved (as part of both Committees' individual Work Programmes 2024/25).

For the Committee, the Review related to its remit of the following:

LOCAL GROWTH SCRUTINY COMMITTEE

- Facilities Management; and,
- Legal Requirements.

For the Customer Services Scrutiny Committee, the Review related to its remit of the following:

- Emergency Planning;
- Managing Complaints;
- Customer Services; and,
- Legal Requirements.

By collaborating, the Committees were able to bring a broader range of ideas and perspectives to the Review, ensuring a more thorough and informed approach. This effort had allowed for a more efficient use of resources and promoted a cohesive and integrated scrutiny process, which was particularly beneficial for such a large-scale and complex piece of work.

The Review had been initiated in response to growing concerns about the security of The Arc, Clowne, its vulnerability to incidents of Anti-social Behaviour (ASB), and the potential critical risks that could threaten the safety of staff, members of the public, and Elected Members.

With a focus on improving the safety, resilience and preparedness of The Arc, Clowne, the Review had aimed to identify existing weaknesses, explore legislative compliance, and make recommendations that would ensure the facility remained a safe environment for all users.

The Review's original scope was attached at Appendix 1.

The key findings of the Review were all follows:

1. **Clear accountability:** there was currently no specific officer or Cabinet Member responsible for overseeing security responsibilities and inter-departmental coordination at The Arc, Clowne;
2. **Lack of a comprehensive security policy:** existing procedures were fragmented; a unified policy would consolidate security arrangements and improve overall effectiveness;
3. **Unclear incident response roles:** procedures would benefit from defined responsibilities and clear escalation pathways during emergencies to ensure swift and coordinated action;
4. **Need for regular review / testing of procedures:** security protocols should be regularly reviewed and tested to ensure they remained effective and up to date;
5. **Training gaps for staff:** frontline and operational staff needed consistent, ongoing training in conflict management and emergency response to enhance preparedness;
6. **CCTV and perimeter security:** consideration should be given to upgrading CCTV systems and perimeter security to improve monitoring and protection;
7. **Security considerations for committee meetings:** additional safeguards, such as barriers, codes of conduct and camera monitoring, were needed to ensure safe and orderly proceedings;

LOCAL GROWTH SCRUTINY COMMITTEE

8. **CTSA security audit:** a Counter Terrorism Security Advisor (CTSA) had provided valuable feedback and Members had received a security briefing to enhance awareness and preparedness;
9. **Emergency procedures under development:** invacuation, evacuation and lockdown plans were currently being drafted but were not yet fully implemented; an accommodation review of the building is under development; and,
10. **Proactive ongoing improvement:** Security measures should be continuously updated to address emerging threats and ensure the ongoing safety of staff, Elected Members and the public.

The Joint Committee had put together 11 recommendations to assist the Council in improving security and safety arrangements at The Arc, Clowne. These were detailed in Section 2 of Appendix 2 of the report.

The Portfolio Holder for Health and Wellbeing noted the Review had been fully comprehensive on the matter of security at The Arc, Clowne. It was asked if further Code of Conduct measures for the Council Chamber might be required. The Scrutiny Officer informed any further security measures for the Council Chamber would be for the Assistant Director for Streetscene, Community Safety and Enforcement and Strategic Director of Services to recommend, with input from the Governance and Civic Manager. It was also felt that security in the Council Chamber had been appropriately addressed.

The Assistant Director for Streetscene, Community Safety and Enforcement explained further that measures put in place (incl. the Council Chamber partition and the enforcement of wearing of visitor lanyards) had made a recognisable difference and that it was important to not dissuade attendance of public meetings.

The Portfolio Holder for Health and Wellbeing stated Committee Chairs might benefit from additional training on handling specific situations related to meetings (incl. dealing with difficult people and situations).

A Member thanked the Scrutiny Officer for the detailed Review and flagged that a number of Scrutiny Committee meetings, as well as all Licensing Sub Committee meetings, were taking place in Committee Room 1 – the security of this room might need to be considered for these meetings. The Scrutiny Officer informed the security of Committee Room 1 had also been reviewed at the same time as the Council Chamber and would be moving forwards.

The Portfolio Holder for Resources informed all security of The Arc, Clowne, was regularly reviewed and tested – any risks and threats were handled appropriately.

The Portfolio Holder for Health and Wellbeing added that all Committee Chairs could halt meetings at any point to address disturbances or potential security risks – if necessary they should make full use of this responsibility.

Moved by Councillor Will Fletcher and seconded by Councillor Amanda Davis

RESOLVED that: 1) the Committee endorses the recommendations of the review outlined in section 2 of the attached report (Appendix 2);

- 2) Committee submits the report to Executive for approval, in accordance with the Scrutiny Committee Terms of Reference – Part 3.6 (3) of the Constitution; and,

LOCAL GROWTH SCRUTINY COMMITTEE

- 3) Following approval by Executive, monitoring of these recommendations by the Committee takes place over a twelve-month period via post scrutiny monitoring reports with an update report to the Committee at the end of the monitoring period.

The formal part of the meeting concluded at 14:17 hours and Members then met as a working party to continue their review work. The working party concluded at 14:46 hours.



The Arc
High Street
Clowne
Derbyshire
S43 4JY

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Key Decisions & Items to be Considered in Private

To be made under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012

Published on: 23rd May 2025

Agenda Item 5

INTRODUCTION

The list attached sets out decisions that are termed as “Key Decisions” at least 28 calendar days before they are due to be taken by the Executive or an officer under delegated powers.

Preparation of the list helps Executive to programme its work. The purpose of the list is to give notice and provide an opportunity for consultation on the issues to be discussed. The list is updated each month with the period of the list being rolled forward by one month and republished. The list is available for public inspection at The Arc, High Street, Clowne, S43 4JY. Copies of the list can be obtained from Jim Fieldsend, Monitoring Officer, at this address or by email to jim.fieldsend@bolsover.gov.uk. The list can also be accessed from the Council’s website at www.bolsover.gov.uk.

The Executive is allowed to make urgent decisions which do not appear in the list; however, a notice will be published at The Arc and on the Council’s website explaining the reasons for the urgent decisions. Please note that the decision dates are indicative and are subject to change.

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Members of Executive are as follows:

Councillor Jane Yates - Leader and Portfolio Holder - Policy, Strategy and Communications
Councillor Donna Hales - Deputy Leader and Portfolio Holder - Corporate Governance and Performance
Councillor Mary Dooley - Portfolio Holder - Partnerships and Health and Wellbeing
Councillor Clive Moesby - Portfolio Holder - Resources
Councillor Phil Smith - Portfolio Holder - Housing
Councillor Tom Munro - Portfolio Holder - Growth
Councillor Rob Hiney-Saunders - Portfolio Holder - Environmental
Councillor John Ritchie - Portfolio Holder – Devolution

The Executive agenda and reports are available for inspection by the public five clear days prior to the meeting of the Executive. The papers can be seen at The Arc at the above address. The papers are also available on the Council’s website referred to above. Background papers are listed on each report submitted to the Executive and members of the public are entitled to see these documents unless they contain exempt or confidential information. The report also contains the name and telephone number of a contact officer.

Meetings of the Executive are open to the public and usually take place in the Council Chamber at The Arc. Occasionally there are items included on the agenda which are exempt and for those items the public will be asked to leave the meeting. This list also shows the reports intended to be dealt with in private and the reason the reports are exempt or confidential. Members of the public may make representations to the Monitoring Officer about any particular item being considered in exempt and why they think it should be dealt with in public.

The list does not detail *all* decisions which have to be taken by the Executive, only “Key Decisions” and “Exempt Reports”. In these Rules, a “Key Decision” means an Executive decision, which is likely:

(1) **REVENUE**

- (a) Results in the Council making Revenue Savings of £75,000 or more; or
- (b) Results in the Council incurring Revenue Expenditure of £75,000 or more

(2) **CAPITAL**

- (a) Results in the Council making Capital Income of £150,000 or more; or
- (b) Results in the Council incurring Capital Expenditure of £150,000 or more

- 17 (3) to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the District.

In determining the meaning of “significant” the Council must have regard to any guidance for the time being issued by the Secretary of State. The Council has decided that revenue income or expenditure of £75,000 or more and capital income or expenditure of £150,000 or more is significant.

The dates for meetings of Executive can be found here:

<https://committees.bolsover.gov.uk/ieListMeetings.aspx?Committeeld=1147>

The Council hereby gives notice of its intention to make the following Key Decisions and/or decisions to be considered in private:

Matter in respect of which a decision will be taken	Decision Maker	Date of Decision	Documents to be considered	Contact Officer	Is this decision a Key Decision?	Is this key decision to be heard in public or private session
Household Support Fund SLA 7	Chief Executive by way of Delegated Decision	22nd May 2025	Report of the Portfolio Holder for Housing	Victoria Dawson, Assistant Director of Housing Management and Enforcement	Key - It is likely to result in the Council making revenue savings or incurring Revenue expenditure of £75,000 or more	Special Urgency Notice published on 22 nd May. This item is not subject to Scrutiny Call In
Disposal of Land at Rowan Drive, Shirebrook 18	Executive	23rd June 2025	Report of the Portfolio Holder for Housing	Victoria Dawson, Assistant Director of Housing Management and Enforcement	Key - It is likely to result in the Council making revenue savings or incurring Revenue expenditure of £75,000 or more	OPEN
Warm Homes Local Grant	Executive	23rd June 2025	Report of the Portfolio Holder for Housing	Victoria Dawson, Assistant Director of Housing Management and Enforcement	Key - It is likely to result in the Council making revenue savings or incurring Revenue expenditure of £75,000 or more	OPEN
Warm Homes Social Housing Fund	Executive	23rd June 2025	Report of the Portfolio Holder for Housing	Victoria Dawson, Assistant Director of Housing Management and Enforcement	Key - It is likely to result in the Council making revenue savings or incurring Revenue expenditure of £75,000 or more	OPEN

Matter in respect of which a decision will be taken	Decision Maker	Date of Decision	Documents to be considered	Contact Officer	Is this decision a Key Decision?	Is this key decision to be heard in public or private session
Shirebrook Re:imagined - Update on Regeneration Funded Works	Executive	23rd June 2025	Report of the Portfolio Holder for Housing	Victoria Dawson, Assistant Director of Housing Management and Enforcement	Key - It is likely to result in the Council making capital savings or incurring capital expenditure of £150,000 or more.	OPEN
Appointment of a Contractor to Complete Phase 2 of the Flood Defence Works at Pleasley Vale	Executive	23rd June 2025	Report of the Portfolio Holder for Growth	Sally Lovell, Business Centres Manager	Key - It is likely to result in the Council making capital savings or incurring capital expenditure of £150,000 or more.	EXEMPT

**SCHEDULE 12A
ACCESS TO INFORMATION: EXEMPT INFORMATION**

**PART 1
DESCRIPTIONS OF EXEMPT INFORMATION: ENGLAND**

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes –
 - (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
 - (b) To make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

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Bolsover District Council

Meeting of the Local Growth Scrutiny Committee on Tuesday 8 July 2025

Update on Business Growth Strategy

Report of the Portfolio Holder for Growth

Classification	This report is Public
Report By	Natalie Etches – Head of Business Growth Dragonfly Management (Bolsover) Limited

PURPOSE/SUMMARY OF REPORT

- To update Members of the Local Growth Scrutiny Committee on the work done to date in revising the strategy and action plan to reflect the new 4-year period 2025 – 2029.
 - To consult with the Local Growth Scrutiny Committee on a first iteration of the draft Business Growth Strategy.
-

REPORT DETAILS

1. Background

- 1.1 Bolsover District Council's Business Growth Strategy for the period 2020 – 2024 focussed on how the Development Directorate prioritised its own work and its work with internal and external partners to achieve the Council's ambition over the four-year period 2019-2023
- 1.2 To maintain focus on achieving the Council's ambition the strategy was organised around the Council's economic priorities:
- i. Making the best use of our assets;
 - ii. Ensuring financial sustainability and increasing revenue streams;
 - iii. Unlocking Development Potential: unlocking the capacity of major employment sites;
 - iv. Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of the growing population and support economic growth;
 - v. Working with partners to support enterprise, innovation, jobs and skills; and
 - vi. Promoting the District and working with partners to increase tourism

The action plan attached to the Business Growth Plan included specific details of how these priorities will be achieved through various ongoing projects.

- 1.3 In April 2024, the Council launched the new Corporate Plan ‘Bolsover District – The Future 2024-2028’ which sets out the vision **“to maximise our influence and opportunities within the East Midlands Combined County Authority to drive the continued delivery of excellent services, maximise local aspirations and drive economic prosperity for Bolsover District”**, underpinned by four main aims: Customers; Economy; Environment; and Housing.
- 1.4 The introduction and formulation of the East Midlands Mayoral Combined County Authority and changes to the funding structure sees more devolved powers in areas including transport, regeneration and investment, housing, and skills to the Elected Mayor. Therefore, the Economy priority to drive growth, promote the district and be business and visitor friendly should be underpinned by a clear strategy of how the Council will boost economic prosperity across the district, work to respond to the challenge of the new County Combined Authority, and maximise on opportunities as and when they present.

2. Details of Proposal or Information

- 2.1 The Business Growth Strategy has been refreshed to ensure that the ambitions and priorities are reflective of the new corporate ‘Economy’ priority as well as recognise the emerging five strategic priorities of the County Combined Authority and the D2 Economic Growth Strategy for Derbyshire to best position the authority to respond to calls for funding and investment.
- 2.2 The five thematic areas of the Growth Strategy have been established, with an ambition under each:
 - Business and Innovation Ambition: we will make Bolsover an even better place to do business.
 - Land and Housing Ambition: we will make Bolsover an even better place to live.
 - Net Zero Ambition: we will take effective climate action for people and places.
 - Transport Ambition: we will make it easier for anyone to get around the District and easier to get to and from other places.
 - Adult Education and Skills ambition: everybody is able to believe in a positive future, be more ambitious about what is possible and go on to **have successful lives** regardless of their background or situation.
- 2.3 A working group involving officers from different departments across the council and Dragonfly (both Management and Development) has worked to identify the strengths, weaknesses, opportunities and threats for the local economy as well as working to identify and document all the different interventions taking place across the different disciplines, including regeneration, housing, net zero, planning, and business growth.
- 2.4 The draft document addresses the economic, social, and environmental challenges the District faces through innovative and inclusive initiatives, which

break down the barriers and unlock economic growth and social mobility to allow the district to thrive.

- 2.5 The Strategy will include an action plan, setting out the initiatives, measurable objectives, accountable officers / departments, and timescales for delivery. This will enable clear reporting on progress as well as the flexibility to adapt to market conditions and opportunities which support to business goals and grow the local economy.

3. Reasons for Recommendation

- 3.1 The Business Growth Strategy will set out the ambition and objectives for a 4-year period, aligned to the Corporate Plan and defining a clear action plan to achieve both the departments and corporate priorities for economic growth.

4 Alternative Options and Reasons for Rejection

- 4.1 This report is for consultation.

RECOMMENDATION(S)

1. That members of the Scrutiny Committee note the content of the draft document.

Approved by Councillor Tom Munro Portfolio Holder for Growth

IMPLICATIONS:

Finance and Risk: Yes No

Details: There are no financial implications arising directly from this report
On behalf of the Section 151 Officer

Legal (including Data Protection): Yes No

Details: There are no legal implication arising from this report
On behalf of the Solicitor to the Council

Environment:

Please identify (if applicable) how this proposal/report will help the Authority meet its carbon neutral target or enhance the environment.

Details:

Staffing: Yes No

Details: there are no staffing implications arising from this report
On behalf of the Head of Paid Service

DECISION INFORMATION

<p>Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:</p> <p>Revenue - £75,000 <input type="checkbox"/> Capital - £150,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i></p>	No
<p>Is the decision subject to Call-In? <i>(Only Key Decisions are subject to Call-In)</i></p>	No

<p>District Wards Significantly Affected</p>	
<p>Consultation: Leader / Deputy Leader <input type="checkbox"/> Executive <input type="checkbox"/> SLT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input checked="" type="checkbox"/></p>	<p>Details: None</p>

<p>Links to Council Ambition: Customers, Economy and Environment.</p>
<p>This report sets out how the Business Growth Strategy will align to and directly contribute to the achievement of the Council's ambition for economic growth.</p>

<p>DOCUMENT INFORMATION</p>	
<p>Appendix No</p>	<p>Title</p>
<p>1</p>	<p>Draft Business Growth Strategy</p>
<p></p>	<p></p>
<p></p>	<p></p>

<p>Background Papers <i>(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive you must provide copies of the background papers).</i></p>
<p></p>

Business Growth Strategy – outline

The Business Growth Strategy is an ambitious, targeted roadmap designed to ignite economic growth across the district. The strategy positions our bold ambitions at the heart of the regional agenda and outlines a vision for sustainable growth that will pave the way for new and exciting opportunities for the district, and beyond.

Our plan is built around Bolsover's unique strengths - our rich heritage, strategic location, and sectoral strengths – and is aimed at unlocking the district's full economic potential, establishing Bolsover as a high-impact location for business growth.

Set against the backdrop of the UK's devolution agenda, the strategy has been developed in alignment with the East Midlands Combined County Authority (EMCCA) ambitious investment plan that aims to drive economic growth and improve livelihoods for residents across the whole of the region.

By working hand in hand with EMCCA we can open the door to transformative growth and investment that benefits business, communities, and the wider region. Bolsover is home to untapped economic strengths – from our strategic location and thriving sectors to our entrepreneurial spirit. By unlocking this potential, we have a unique opportunity to deliver unprecedented growth that boosts productivity, attracts investment, and enhances the quality of life for everyone who lives and works here.

Exec Summary – concise summary capturing the essence of the growth strategy

Bolsover district has evolved from a coal-reliant economy into a resilient, multi-sector hub with well-established strengths in manufacturing, engineering, logistics, tourism, and, more recently, low carbon.

Bolsover's Business Growth Strategy builds on these unique key strengths to drive place-based growth that is aligned with the ambitions of the East Midlands Combined County Authority (EMCCA)..

At its core, the strategy positions Bolsover as

- A **well-connected business district** with strategic access to national transport and supply chains
- A **collaborative place** with strong public, private, and academic partnerships
- A **manufacturing powerhouse** and **thriving logistics hub** at the heart of the East Midlands Investment Zone
- A springboard of opportunity for **digital transformation and innovation**
- An ecosystem of **entrepreneurship and start-up success**
- A place steeped in **heritage, culture and visitor potential**
- A **growth zone for green skills** and **net zero innovation**

- An **affordable, great place to live** with vibrant communities and easy access to green spaces.

By identifying our high-growth sectors, emerging market opportunities, and unique strengths, we are committed to building a thriving and inclusive economy, by:

- Leveraging our industrial strengths to create high-value and high-skill job creation
- Unlocking our sites to support growth of high-value sectors and meet future housing needs
- Investing in local infrastructure and improving transport links for workforce mobilisation
- Prioritising clean growth and green technologies to meet our net zero ambitions
- Enhancing the skills base through strategic partnerships with education providers
- Unlocking the potential of the visitor economy through cultural and natural assets
- Enhancing community wellbeing by actively engaging in sustainability and nature recovery

Investment in local infrastructure, skills, sustainability, and growth of high-value sectors such as advanced manufacturing, logistics, low carbon, and tourism will help pave the way for a more prosperous and resilient future for the Bolsover district and the wider East Midlands region.

Local Authority Overview – brief history, current status and future vision

Bolsover district has a proud and resilient industrial heritage. Once defined by coal mining and heavy industry, the district has undergone a significant economic transformation, emerging as a diverse and dynamic place to live, work, and do business.

Today, Bolsover is strategically positioned at the heart of the UK's logistics and manufacturing corridor, with easy access to the M1 and major cities. The district boasts a well-established business base with sector strengths in manufacturing, distribution, engineering, and visitor economy - underpinned by a growing network of SMEs and start-ups.

But Bolsover isn't just adapting to change – we're actively shaping it.

Our vision for the future is ambitious and business-led. We aim to establish Bolsover as a leading growth zone for sustainable enterprise, harnessing the power of green technologies, advanced manufacturing, digital innovation, and the visitor economy to build a more inclusive and prosperous future.

Crucially, Bolsover is a key site within the East Midlands Investment Zone (EMIZ) - hosting a major portion of the Centre of Excellence in Modern Construction at Steetley. This strategic asset places Bolsover at the heart of the

EMIZ's vision to accelerate productivity and innovation in low-carbon construction, green technology, and high-value manufacturing, backed by £160 million in government funding over the next decade.

Our Business Growth Strategy aligns with EMIZ's focus on green technologies and advanced manufacturing. Our commitment to decarbonisation and green skills development positions Bolsover as a key player in achieving the EMIZ's vision of becoming a national centre of excellence for green industry.

Similarly, the logistics sector also continues to thrive in the district, fuelled by rising demand from e-commerce and supply chains, reinforcing the district's role as a critical driver of growth for the region's economy.

Case Study: Horizon 29

Horizon 29 is a bold symbol of regeneration and economic ambition. Located just one mile from Junction 29A of the M1, this landmark industrial and distribution hub is set to deliver over 1.15 million sq. ft of high-quality commercial space across eight warehouse units, delivered over three transformative phases

Once a former Coalite manufacturing plant and a highly contaminated and complex brownfield site, Horizon 29 has undergone a remarkable evolution. Acquired by Bolsover Land Ltd, a joint venture between Marcol and St Francis Group in 2012, the site regeneration began with an ambitious vision to turn this derelict site into a driver for economic growth.

Planning permission was secured in 2016, paving the way for a comprehensive land remediation and redevelopment programme. The project is a benchmark for the power of public-private partnership in tackling a challenging industrial site and unlocking long-term economic potential.

Phase 1A and 1B reached completion in early 2024, delivering four modern warehouse units equipped to meet the demands of cutting-edge logistics and advanced manufacturing operations. Phase 2 will see the construction of two single-storey distribution facilities, continuing the site's momentum to deliver hundreds of new jobs.

Sustainable features of the site include solar PVs, air source heat pumps, enhanced cladding, responsibly sourced sustainable materials, LED lighting, electric vehicle charging points, and bio-diversity enhancements such as bird and bat boxes. These features align with Bolsover's wider ambitions to be a leader for green growth and net zero innovation.

A standout success within Horizon 29 is the £20 million, state of the art headquarters and distribution facility for Peak Pharmacy, a fast-growing Bolsover-based pharmaceutical group. Spanning 113,000 sq ft the facility uses advanced robotics and automation, enabling the processing of over 400,000 prescriptions a month – over 20,000 items a day, or more than 40 per minute.

This new headquarters not only strengthens Peak Pharmacy's operations but also demonstrates Bolsover's attractiveness to forward-looking, high-growth companies investing in technology and local employment.

End case study

Bolsover's post-industrial location is also a beautiful, rural environment with accessible green spaces, open landscapes, and attractive views. Whilst it is amazingly well connected to main road networks, it offers quiet spaces to get away from it all and recharge in the great outdoors. It's no surprise that the district is booming as a place to live, with affordable housing developments, a strong sense of community, and lots of places to visit in the immediate locality and further afield.

Add infographic/case studies

Market Analysis – Key Insights (market trends, customer needs, and competitive landscape)

The Bolsover district outperforms both regional and national productivity benchmarks, with GVA per hour worked standing at £43.20, well above the regional (£34.30) and national (£40.30) averages. This highlights the value of the existing economic base and provides a strong base for scaling high-value, high-skill sectors.

With employment and qualification levels currently below the national average, Bolsover presents a clear opportunity for workforce development. Targeted investment in upskilling and engaging the local workforce will unlock a more inclusive labour market, address employer and industry skills shortages, and futureproof the district's talent pipeline.

Bolsover's affordable housing and commercial property prices and proximity to key infrastructure make it an attractive proposition. For entrepreneurs, SME's and inward investors, this creates lower barriers to entry and offers a competitive advantage for growth.

The district's above-average greenhouse gas emissions per capita (12.2 tCO₂e) highlight a clear environmental challenge – but also a significant opportunity. Bolsover is poised to become a growth zone for green innovation, net zero technologies, and low-carbon enterprise. Strategic support for sustainability focused growth can help reduce emissions, while create a wave of green jobs and investment.

Proximity to EMIZ

With its rich industrial heritage, cultural assets, and access to natural landscapes, Bolsover has strong foundations for a thriving visitor economy. There is clear opportunity to develop tourism, cultural, and leisure offers that draw visitors and strengthen the district's identity as a destination.

The district has a growing network of multi-user trails ideal for walking, cycling, and horse riding. These not only encourage active travel and healthy lifestyles

but also improve the connectivity between towns, villages, and green spaces offering a better quality of life for residents.

Place programme – see TG action plan

Our Key Strengths / Unique Assets – do as an infographic/highlight boxes?

- Manufacturing, engineering, logistics – strong, well established, productive, signals strong growth potential in advanced manufacturing, smart tech, AI and automation
- Central location, proximity to EMIZ, M1, A38
- Untapped workforce
- Growth Zone for Net Zero Innovation
- Availability of land for commercial and housing development
- Affordability, combined with accessible open spaces and sustainable living
- Quality of life, with strong community ties
- Rich heritage, cultural and tourism offer

By focussing on sustainable growth, digital innovation, and future-facing industries, we are not only responding to global economic shifts but seizing them as opportunities to drive local progress. Through strategic investment in green infrastructure, skills, and strong partnerships, we are creating the right conditions for businesses to succeed and building a stronger future for our communities.

District Profile – stats for infographic/box/charts

Population 80,300 (2021)

GVA per hour worked £43.20 (2022), £8.90 higher than the region, £2.90 higher than the national average.

GDP per head £32,507 (2022), £2,824 higher than the region, £5,345 lower than the national average

Gross Disposable Household Income per Head £16,766 (2001), compared to £18,956 in the region, and £22,213 for the national average.

Businesses 2,190 (2023) active businesses, with 8 of the top 20 Derbyshire businesses located in the district

Employment 71% (2023) 4.5% less than the region, 5% below the national average.

Claimant Count 3.3% (2024) 0.3% less than the region, 0.8% below the national average.

Average House Price £178,000 (2025), £63,000 less than the region, and £93,000 less than the national average

Level 3 or Above Qualification 52.4%, 9.5% below the region, 15% lower than the national average

Greenhouse Gas Emissions per capita 12.2 (tCO₂e) (2022), 5.6 higher than the region, 7.1 higher than the national average

Add about perceptions of living here – see Heather email

Our Plan

Economic growth factors to consider – infrastructure / accessibility / skills and workforce / business support / incentives and financial support / partnerships and collaborations

To realise Bolsover's growth ambitions, targeted investment and strategic action must focus on the core enablers of long-term economic success. These building blocks are essential to creating an economy that drives growth and innovation, supports resilience, and empowers people and places to thrive.

Priority 1 – Business and Innovation

Making Bolsover an even better place to do business. We will achieve this by:

- Raising the profile of Bolsover's unique strengths that make the district a great place to live, work and visit
- Proactively working with the business community to create the right environment where any resident can start-up and grow their own business in the district; where existing businesses chose to stay and scale, and where new, innovative industries chose to invest, create quality jobs, and shape the future of the district
- Collaborating with partners to deliver high-speed digital connectivity, unlocking the full potential of digital innovation and enabling smart business operations powered by IoT, AI, AR, VR, and automation.
- Taking a joined up approach to skills development, with employer-led training and retraining programmes, co designed with FE/HE providers, to ensure our businesses can grow with the skills and talent they need.

Our priority **Business and Innovation Initiatives** include:

1. Invest in business premises, co-location spaces, and conferencing facilities
2. Grow the local network of advice, support, funding, and mentoring available for businesses
3. Supply chain network and procurement events
4. Targeted support for female founders and underrepresented entrepreneurs to ensure inclusive growth
5. Develop the Business in Bolsover offer as a point of access for business growth, including the website, InBusiness publication, and social media pages
6. Develop strategic relationships with key businesses to maximise the economic benefits for the district – GWR/SD
7. Targeted place making campaigns that showcase the district's strengths

8. A compelling place and brand narrative positioning Bolsover as a destination that is ready for the future
9. Marketing and social media strategy to reach and engage the local community and new audiences
10. Green skills hub, retrofit accelerator

Priority 2 - Land and Housing

Making Bolsover an even better place to live. We will achieve this by:

- Accelerating the release of previously developed, publicly owned land and securing funding for its regeneration – enhancing the local environment and boosting the supply of affordable housing across the district.
- Securing funding for the acquisition and redevelopment of neglected privately-owned sites, to restore pride of place and unlock their community and economic potential.
- Planning for future housing demand now by actively developing opportunities to ensure a steady pipeline of high-quality, future-facing, affordable homes, where our residents can live well, stay local, and thrive.
- Identifying and unlocking opportunities for commercial land development to create conditions for sustainable job growth in key future-facing industries, securing good-quality jobs for future generations.
- Exploring the use of land to drive environmental resilience, through nature recovery, green infrastructure, and Biodiversity Net Gain – helping to protect our communities from climate threats and creating social spaces for connection and recreation. **Landscape resilience – nature recovery, Biodiversity Net Gain, BNG receptor sites, social contract, NEIRF initiative. Nature towns and cities.**

Our priority **Land and Housing Initiatives** are:

1. Commercial land development to meet demand from advanced manufacturing, logistics, visitor economy and green industries.

Horizon 29

Clowne Garden Village

The masterplan for Clowne Garden Village includes 24 hectares of employment land and this will forward first to provide the cash-flow necessary to kick-start the delivery of housing at scale on the wider site.

Whitwell Tip

2. Affordable housing – Bolsover Homes Programme, Woburn, Dragonfly

Clowne Garden Village, along with Whitwell Tip, Woburn? should provide the bulk of planned housing Growth within the district for period?. Beyond these strategic sites in the Local Plan, the council can have direct

influence on housing delivery in the district through Bolsover Homes and Dragonfly to increase the supply, quality, and range of housing the meet the needs of the population and to support economic growth.

Bolsover Homes

Dragonfly Developments

3. Land for green infrastructure – Mine water project
4. Crematorium
5. Pleasley Vale
6. Transport improvements that enhance movement of goods and people across the district and beyond
7. Energy efficiency and decarbonisation, clean energy infrastructure to futureproof the district – mining water, unlock stalled development sites Whitwell Colliery
8. CGV
9. Future homes
10. Town centres
11. Housing developers network
12. Welcome pack for new residents
13. MMC Pinxton
14. Steetley

Insert Case Studies – Do you want the Crem here as a case study?

Priority 3 – Net Zero

Taking effective climate action for people and place. We will achieve this by

- Investing in green skills, retrofit, and clean tech qualifications to ensure that our businesses have the talent they need to succeed in a low carbon economy. By creating the conditions for green industry growth, we aim to establish Bolsover as a leader for Net Zero innovation and create new high-skilled, high-paid jobs for the future.
- Partnering with local stakeholders to advance nature recovery efforts and ensure that all our residents have access to nature on their doorstep. This includes improving air quality, enhancing river ecosystems, and mitigating flood risks – all of which contribute to healthier, more resilient communities.
- Working with partners to improve the multi-user trail network by closing the gaps and enhancing access from homes and workplaces, encouraging more active travel and supporting healthier, more connected communities.
- Maximising the potential of the Local Area Energy Plan through EMCCA to help residents access affordable, low-carbon energy – and where possible – enable community-led renewable energy generation.

Our priority **Net Zero Initiatives** are:

1. Advance hydroelectric generation and solar PV opportunities to supply low-carbon energy at scale across the district.
2. Deliver a mine water heat recovery project at Creswell, using sustainable technology to generate clean energy and unlock nearby sites for housing and employment.
3. Support a commercial retrofit programme to reduce emissions from business premises, and help businesses lower their energy bills, while creating green jobs.
4. Deliver the Community Woodlands project to support biodiversity, improve public access to green spaces, and contribute to carbon reduction.
5. Expand the sustainable travel infrastructure with projects including the Bolsover Loop, new walking routes, EV charging stations, and an e-bike scheme.
6. Deliver the LARA retrofit accelerator pilot, targeting hardest to heat homes and providing pathways to upskilling for the local workforce.
7. LAEP MNZH? **Complete and implement a Local Area Energy Plan to guide energy infrastructure upgrades and community energy development**
8. **Secure funding from the Warm Homes: Social Housing Fund (SHDF)? to retrofit public housing stock and improve energy efficiency.**
9. Undertake a district-wide housing stock condition survey to target retrofit improvements and maximise carbon reduction potential.
10. **Identify key sites for solar PV panels installation including the planned deployment at Pleasley ?? – is this right, also is a repeat of point 1?**
11. Deliver the Net Zero Innovation Programme in partnership with Nottingham Trent University to help businesses to lower their carbon emissions and reduce their costs.
12. Delivery the Net Zero Growth business grants to stimulate decarbonisation and net zero innovation projects.
13. Appoint a Carbon Reduction Officer to lead climate action initiatives across the council and drive forward the delivery of our Net Zero Priorities.

Add Case Study from PH presentation – retrofitting partnership/GS Hub – positions Bolsover as a leader in Net Zero innovation

Priority 4 – Transport

Making it easier for people to move around the district – and beyond. We will achieve this by:

- Enhancing the movement of people and goods across Bolsover through strategic improvements to highways, public transport, and active travel infrastructure.
- Clearly setting out our transport priorities and championing the, at local, regional and national forums to secure the investment we need.
- Responding proactively to emerging regional transport plans – ensuring that Bolsover’s voice shapes the future of transport investment across the East Midlands

- Working with partners to build the case for key transport schemes, including new roads, better rail services, and demand-responsible transport, to improve access to jobs, education, and services for all residents

Our **Priority Transport Initiatives** are:

1. Upgrades to Junctions 28 and 29 of the M1 to improve journey times and reduce congestion.
2. Delivery of the Shirebrook Link Road to enhance connectivity for businesses and residents and relieve pressure on local communities.
3. Highway improvements at the Treble Bob Roundabout to ease traffic flow, reduce congestion protect the function of Junction 30 of the M1.
4. Service enhancements on the Robin Hood Line to make rail travel more convenient and reliable.
5. Extension to the Robin Hood Line and re-opening of the Maid Marion Line to create better north-south rail links.
6. A new station at Pinxton to connect southern most communities and stimulate local growth.
7. Expanded, affordable and more reliable bus services across the district to make public transport a more attractive option.
8. A demand-responsive transport (DRT) pilot to support rural and lower-density areas with viable alternatives to car travel.
9. Investment in the district's public rights of way and active travel network to promote walking and cycling.
10. Unlocking strategic road access to accelerate development of key employment and housing sites.
11. Delivery of a joined-up local and strategic cycle network.
12. Improving transport connectivity for the sixth form and further education provision.
13. A district-wide walkability study to enhance mobility within and between our settlements on foot.

Case Study?

Priority 5 – Education and Skills

Our ambition: Every resident is able to believe in a positive future and succeed, regardless of background.

We will achieve this by:

- Working with local businesses, schools, colleges, universities and third sector organisations to connect residents with the full range of career opportunities available and ambition at every age and stage of life.
- Supporting access to further and higher education for anyone who lives in the district and removing barriers so that anyone who wants to progress in education has the opportunity to do so.
- Improving access to training, upskilling, and career progression by promoting local opportunities for people to start their own business, re-

enter the workforce or develop new skills – particularly in sectors with strong growth potential.

- Working with partners to create pathways back into training, education or employment for anyone excluded from school or the workplace.
- Making best use of regeneration funding and town centre improvements to create vibrant, flexible space that attract visitors but also host training, education and enterprise – helping to activate untapped talent and revitalise communities.
- Focused investment in green skills, retrofit, and clean tech qualifications, aligned with net zero goals and EMIZ
- Driving forward digital inclusion by working with partners to improve digital connectivity and digital literacy, helping all residents fully engage in work, education, and daily life.
- Strengthening local education-business links by embedding real-life projects, volunteering, and placement opportunities into regeneration and sustainability initiatives.

Our **Priority Education and Skills Initiatives** are:

1. Deliver a Green Skills Hub to provide training and career pathways in retrofit, clean tech, and other sectors critical to the net zero transition and aligned with the East Midlands Investment Zone (EMIZ).
 2. Create new employer-led training and retraining programmes co-designed with FE/HE providers, to address local skills gaps and equip residents with the skills needed by employers
 3. Support North Derbyshire University Academy in partnership with University of Derby to deliver stringer progression routes into higher education and employment.
 4. Link public transport improvements with job and training opportunities by working with the rail partnership and EMR to improve access to and showcase careers in transport and infrastructure.
- Support for young people and career changers to access training for in-demand sectors, such as low carbon, digital, engineering, logistics, and tourism
 - A joined-up approach to workforce development to help close skills gaps, reduce economic inactivity, and ensure businesses can grow with the skills and talent they need

Case Study – Green Skills Hub

Project Summary

Bolsover District Council has secured a £249,914 grant from the East Midlands Investment Zone (EMIZ) to carry out a feasibility study for a new subregional Green Skills Hub. This exciting project will explore the development of a purpose-built 9,000 sq. ft. green skills centre, designed to meet the growing demand for retrofit and low-carbon training across the region.

The proposed Hub will house a retrofit training centre featuring real-life demonstrator zones that replicate residential and commercial buildings. It will also include fully-equipped classrooms and workspaces to deliver accredited, hands-on training in the installation and maintenance of green technologies, such as electric vehicle infrastructure, air and ground source heat pumps and other future-facing systems.

Strategic Context

This initiative forms a vital part of our long-term strategy to grow local green skills capacity, ensuring the workforce is ready to meet future demands in the low-carbon economy. It builds directly on earlier work that we led on for Derbyshire and Nottinghamshire, which identified a strong need for green skills training and clearer pathways from education to employment in the sector.

Recent Achievements

In 2024, Bolsover District Council also helped to secure an additional £125,000 in external funding to provide training rigs for local colleges and universities, strengthening green skills education across the region.

Next Steps and Future Vision

The EMIZ funding will support the development of a comprehensive feasibility report, due to be completed by May 2025. This will define how the Green Skills Hub can offer the greatest possible benefit to learners, local employers, and the wider Net Zero agenda.

Looking ahead, a second phase of the project is already in the pipeline. If further EMIZ funding is secured, this next stage will support the full fit-out of the Hub and fund a dedicated staff member to co-ordinate and accelerate delivery of activities once the Hub is operational.

End case study

Priority 6 – Visitor Economy and Place – I think we should add this in – it's too important not to

Add ambition – TG action plan

Add Our priority **Visitor Economy and Place Initiatives** are:

Insert Pipeline Projects

Case Studies – GWR ? Place Programme?

Swot analysis

To be formatted

Strengths

Strong transport links M1 corridor

Established manufacturing and logistics sectors

Affordable business premises

Weaknesses

Skills shortages in key sectors – engineering, digital and green tech

Low higher education attainment

Limited high tech industry presence

Dependent on a few dominant sectors

Opps

Growth in green economy

Investment in innovation and infrastructure

Investment in digital infrastructure

Repositioning Bolsover as a growth zone for Green Skills

Place programme

Threats

Economic uncertainty (inflation, policy changes)

Competition for funding from neighbour authorities

Workforce retention

Slow digital/tech adoption

Example Action plan layout - Initiative | Key activities | Timeline | Responsible

Priority 3 – Net Zero			
Priority Initiative	Key Activities	Timeline	Lead Agency/Officer
Green Skills Hub	Delivery of a new sub-regional Green Skills training centre	2026-2028	
Redefine Bolsover as a Growth Zone for Net Zero	Relaunch Bolsover Net Zero website, launch Bolsover Net Zero campaign, digital prospectus	2025-2026	

Marketing and sales strategy – how will we communicate and sell the ideas to stakeholders and funders?

Operational plan – how will BDC scale to deliver and what resources are required?

Monitoring and evaluation

KPIs

- New business registrations
- Business growth rate
- Jobs created (by sector)
- Private investment leveraged
- Skills programme uptake
- Carbon reductions
- Land unlocked for development ha?

Annual review with stakeholder input, refresh three years?

Risk and Financial management and mitigation – how will activities be delivered

Implementation and timeline – how and when will activities be delivered

Review of performance and KPIs

Bolsover District Council

Meeting of the Local Growth Scrutiny Committee on Tuesday 8 July 2025

Update on Pleasley Vale Regeneration Project

Report of the Portfolio Holder for Growth

Classification	This report is Public.
Report By	Natalie Etches – Head of Business Growth Dragonfly Management (Bolsover) Limited

PURPOSE/SUMMARY OF REPORT

- To update Members on activities which have been carried out on site around Pleasley Vale Business Park.

REPORT DETAILS

1. Update

- 1.1. During the last four months, and since the Local Growth Scrutiny Committee (LGSC) held in March, P&D Environmental have continued with works on site for the flood remediation works. Works to remove the trees and growth from around the work site were undertaken prior to the nesting season, and the works to repair the dam wall are now underway with the access bridge having been fabricated and lowered in to position at the end of May. The Council's Health and Safety Team have been working closely alongside the Contractors and Client Team to ensure all safe working practices are followed, and documents prepared and submitted for approval prior to works commencing onsite.

- 1.2. Derbyshire Wildlife Trust's (DWT) Wild Solutions team was instructed to conduct a baseline Biodiversity Net Gain (BNG) assessment ahead of proposed tree removal and embankment/dam wall repair works at Pleasley Vale Business Park. The Baseline Assessment was undertaken in February 2025, ahead of planned works in March 2025. The survey was undertaken to gather the necessary data required by the Statutory Biodiversity Metric Tool. The Metric utilises several habitat variables including habitat type, area, condition, distinctiveness, and strategic significance. The output is a proxy measure for overall site biodiversity, presented as habitat units. The overall baseline habitat unit measure for the site was calculated to be 4.92 Habitat Units.

- 1.3. At its December meeting, the Council approved funds for investment into Pleasley Vale for identified schemes as well as additional repairs and works to the mill buildings. The Council further approved a recommendation for Members to delegate authority to the Chief Executive Officer to establish the post and budget of a Building Surveyor / Contractors Administrator into the Property

Services Team of DMBL, to be appointed to manage and oversee the building works and repairs at Pleasley Vale Business Park.

- 1.4. Works have commenced under this programme of work. The Senior Engineer within Dragonfly Management (Bolsover) Ltd instructed a survey of the drains to identify defects, with a scope to systematically work through the site and carry out repairs on the critical lengths that serve the current facilities.
- 1.5. Structural surveys have been commissioned for different buildings and structures across the site which are showing signs of deterioration. Works have also commenced on surveying the roof to Mill One, with a scope for further surveys to be undertaken over the summer months.

2.0 Reasons for Recommendation

- 2.1 The purpose of this report is to update Members on progress.

3.0 Alternative Options and Reasons for Rejection

- 3.1 This report is for information only. There are no alternative options.

RECOMMENDATION(S)

1. That members note the contents of the report.

Approved by Councillor Tom Munro Portfolio Holder for Growth

IMPLICATIONS:

Finance and Risk: Yes No

Details:

There are no financial implications arising directly from this report. This report is for information only.

On behalf of the Section 151 Officer

Legal (including Data Protection): Yes No

Details:

There are no legal implication arising from this report. This report is for information only.

On behalf of the Solicitor to the Council

Environment:

Please identify (if applicable) how this proposal/report will help the Authority meet its carbon neutral target or enhance the environment.

Details: the report sets out the work being done to address the risks of flooding within the Vale, and how opportunities to enhance biodiversity and natural flood water management will enhance the environment.

Staffing: Yes No

Details: There are no staffing implication arising from this report. This report is for information only.

On behalf of the Head of Paid Service

DECISION INFORMATION

Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards, or which results in income or expenditure to the Council above the following thresholds: Revenue - £75,000 <input type="checkbox"/> Capital - £150,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i>	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No

District Wards Significantly Affected	Pleasley
Consultation: Leader / Deputy Leader <input type="checkbox"/> Executive <input type="checkbox"/> SLT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input checked="" type="checkbox"/>	Details: None

Links to Council Ambition: Customers, Economy and Environment.

Economy - drive growth, promote the district and be business and visitor friendly.

Environment - protect the quality of life for residents and businesses, meet environmental challenges and enhance biodiversity

DOCUMENT INFORMATION

Appendix No	Title



BOLSOVER DISTRICT COUNCIL

Meeting of Local Growth Scrutiny Committee on 8th July 2025

Local Growth Scrutiny Committee Work Programme 2025/26

Report of the Scrutiny Officer

Classification	This report is Public
Contact Officer	Thomas Dunne-Wragg, Scrutiny Officer

PURPOSE/SUMMARY OF REPORT

- To provide members of the Scrutiny Committee with an overview of the meeting programme of the Committee for 2025/26.

REPORT DETAILS

1. Background

- 1.1 The main purpose of the report is to inform members of the meeting programme for the year 2025/26 and planned agenda items (Appendix 1).
- 1.2 This programme may be subject to change should additional reports/presentations be required, or if items need to be re-arranged for alternative dates.
- 1.3 Review Scopes submitted will be agreed within Informal Session in advance of the designated meeting for Member approval to ensure that there is sufficient time to gather the information required by Members and to enable forward planning of questions.
- 1.4 Members may raise queries about the programme at the meeting or at any time with the Scrutiny Officer should they have any queries regarding future meetings.
- 1.5 All Scrutiny Committees are committed to equality and diversity in undertaking their statutory responsibilities and ensure equalities are considered as part of all Reviews. The selection criteria when submitting a topic, specifically asks members to identify where the topic suggested affects particular population groups or geographies.
- 1.6 The Council has a statutory duty under s.149 Equality Act 2010 to have due regard to the need to advance equality of opportunity and to eliminate discrimination.
- 1.7 As part of the scoping of Reviews, consideration is given to any consultation that could support the evidence gathering process.

2. Details of Proposal or Information

- 2.1 Attached at Appendix 1 is the meeting schedule for 2025/26 and the proposed agenda items for approval/amendment.

3. Reasons for Recommendation

- 3.1 This report sets the formal Committee Work Programme for 2025/26 and the issues identified for review.
- 3.2 The Scrutiny Programme enables challenge to service delivery both internally and externally across all the Council Ambitions.
- 3.3 The Scrutiny functions outlined in Part 3.6(1) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

4 Alternative Options and Reasons for Rejection

- 4.1 There is no option to reject the report as the Scrutiny functions outlined in Part 3.6(1) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

RECOMMENDATION(S)

1. That Members review this report and the Programme attached at Appendix 1 for approval and amendment as required. All Members are advised to contact the Scrutiny Officer should they have any queries regarding future meetings.

IMPLICATIONS:

Finance and Risk Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>		
Details: None from this report.		
On behalf of the Section 151 Officer		
Legal (including Data Protection) Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>		
Details: In carrying out scrutiny reviews the Council is exercising its scrutiny powers as laid out in Part 1A, s9F(2) of the Local Government Act 2000.		
On behalf of the Solicitor to the Council		
Staffing Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>		
Details: None from this report.		

On behalf of the Head of Paid Service

Equality and Diversity, and Consultation

Yes

No

Details:

None from this report.

Environment

Yes

No

Please identify (if applicable) how this proposal/report will help the Authority meet its carbon neutral target or enhance the environment.

Details:

None from this report.

DECISION INFORMATION:

Please indicate which threshold applies:

Is the decision a Key Decision?

A Key Decision is an Executive decision which has a significant impact on two or more wards in the District or which results in income or expenditure to the Council above the following thresholds:

Yes

No

Revenue (a) Results in the Council making Revenue Savings of £75,000 or more or **(b)** Results in the Council incurring Revenue Expenditure of £75,000 or more.

(a)

(b)

Capital (a) Results in the Council making Capital Income of £150,000 or more or **(b)** Results in the Council incurring Capital Expenditure of £150,000 or more.

(a)

(b)

District Wards Significantly Affected:

(to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the District)

Please state below which wards are affected or tick **All** if all wards are affected:

All

Is the decision subject to Call-In? <i>(Only Key Decisions are subject to Call-In)</i>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If No, is the call-in period to be waived in respect of the decision(s) proposed within this report? <i>(decisions may only be classified as exempt from call-in with the agreement of the Monitoring Officer)</i>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Consultation carried out: <i>(this is any consultation carried out prior to the report being presented for approval)</i>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Leader <input type="checkbox"/> Deputy Leader <input type="checkbox"/> Executive <input type="checkbox"/> SLT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input checked="" type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	

Links to Council Ambition: Customers, Economy, Environment, Housing
All

DOCUMENT INFORMATION:

Appendix No	Title
1.	Local Growth Scrutiny Committee Work Programme 2025/26

Background Papers <i>(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive, you must provide copies of the background papers).</i>

Local Growth Scrutiny Committee

Work Programme 2025/26

Formal Items – Report Key

Performance Review	Policy Development	Policy/Strategy/ Programme Monitoring	Review Work	Call-In/Review of Executive Decisions	Petition

Date of Meeting	Items for Agenda		Lead Officer
8 July 2025 47	Part A – Formal	• Business Growth Strategy (Draft)	Head of Business Growth, DDL
		• Pleasley Vale Regeneration Programme – Monitoring Update	Director of Property & Construction DDL; Head of Business Growth, DDL
		• Dragonfly Shareholder Board Update (Verbal)	Chief Executive
		• Agreement of Work Programme 2025/26	Scrutiny Officer
	Part B – Informal	• Review work	Scrutiny Officer
28 October 2025	Part A – Formal	• UK Shared Prosperity Fund – Economic Development Projects (Monitoring Update)	Head of Business Growth, DDL
		• East Midlands Investment Zone - Monitoring Update	Assistant Director - Development and Planning
		• Dragonfly Shareholder Board Update (Verbal)	Chief Executive
		• Agreement of Work Programme 2025/26	Scrutiny Officer
	Part B – Informal	• Review work	Scrutiny Officer
24 February 2026	Part A – Formal	• Pleasley Vale Regeneration Programme – Monitoring Update	Head of Business Growth, DDL
		• Dragonfly Shareholder Board Update (Verbal)	Chief Executive
		• Business Growth Strategy (Monitoring Update)	Head of Business Growth, DDL

Date of Meeting	Items for Agenda		Lead Officer
		<ul style="list-style-type: none"> Joint Review of Security Arrangements at The Arc: Policies, Protocols and Procedures (First Interim Report) 	Scrutiny Officer
		<ul style="list-style-type: none"> Agreement of Work Programme 2025/26 	Scrutiny Officer
	Part B – Informal	<ul style="list-style-type: none"> Review work 	Scrutiny Officer
28 April 2026	Part A – Formal	<ul style="list-style-type: none"> UK Shared Prosperity Fund – Economic Development Projects (Monitoring Update) 	Head of Business Growth, DDL
		<ul style="list-style-type: none"> (Tourism and Place Strategy – presentation to Members) 	TBC
		<ul style="list-style-type: none"> Dragonfly Shareholder Board Update (Verbal) 	Chief Executive
		<ul style="list-style-type: none"> Work Programme 2025/26 	Scrutiny Officer
	Part B – Informal	<ul style="list-style-type: none"> Review work 	Scrutiny Officer