

Growth Strategy: Action Plan					June 2021
Making the best use of our assets	Description	Ambition	Recent Actions	Next Steps	Target Date
Garage Sites	Work on identifying development potential of sites earmarked for disposal.	Generate income of £1,000,000 through sales of surplus land	Planning briefs drawn up for next tranche of sites to go out to auction. Custom and Self-Build brought back in house.	Confirm disposal of sites by auction and make up auction packs. Relaunch Custom and Self-Build Register.	Summer 2021
Land on Portland Drive, Shirebrook	Land parcel designated for employment uses bought by the Council in 2020	Identify and complete a design and build project on the land– i.e. Tangent 4	Report presented to Approval to use £120k from transformation reserve to appoint client and design team (Executive 24 May 2021)	Procure the client and design team, and complete architectural drawings, cost plan, surveys and searches, and submit planning application.	September 2021
Oxcroft House	Long term vacant premises adjacent new Morrisons in Bolsover.	Bring building back into income generating use.	Acquired EPC and basic repairs completed. Revisited marketing but still no firm interest.	Consider demolition of building and replacement with apartments – currently under review.	September 2021
Pleasley Vale	Redevelopment of mill buildings and improved visitor attraction / leisure facilities.	Planning permission obtained for redevelopment of the site	Ambiental appointed to complete hydro modelling and mapping study	Undertake wider viability review of development proposals and opportunities in light of hydro modelling.	March 2024
The Tangent Phase 3	Land parcel adjacent the existing business centre identified as a potential development site for the Council	Design and build a block of 18no. small and medium sized industrial units for the local business community	Report presented to Executive on 24 May 2021. Approval for £120k transformation reserve to appoint client and design team	Procure the client and design team, and complete architectural drawings, cost plan, surveys and searches, and submit planning application.	September 2021

Increasing Revenue Streams	Description	Ambition	Recent Actions	Next Steps	Target Date
Re-opening of Maid Marion Line	Proposals to convert existing freight line to passenger line.	Reopen line and reinstate station close to the site of the former Selston Station.	Identified land ownership and potential design options for Pinxton/Selston station.	Strategic outline Business Case to be completed and submitted to Government.	Review September 2021

Shirebrook Crematorium	Proposals for new build crematorium on Town Council land adjacent to cemetery in Shirebrook.	Create a new source of income	Initial design work for buildings on site commissioned and in progress.	Present full business case and design options to Executive.	September 2021
Shirebrook Growth Corridor	Identifying opportunities for growth / improving connectivity across the District	Delivery of new road link between J.29 and Shirebrook Delivery of 2000 new homes and 30 hectares of employment land	Launch of call for sites. Dialogue with DCC re land in County's ownership at Doe Lea. Dialogue with Highways England re J.29	Determination on preferred route required. Review outcomes of call for sites.	September 2021

Unlocking Development Potential	Description	Ambition	Recent Actions	Next Steps	Target Date
Former Coalite Site	Strategic site in Local Plan	Delivery of c.49ha of employment land	Highway improvements begin in April 2021, site ready for occupation in October 2021.	Continued dialogue with owner/developer re potential end-uses and end-users.	Review end of September 2021
Clowne Garden Village	Strategic site in Local Plan	Delivery of c.1500 houses and c.16ha of employment land	Renewed discussions taking place between Waystone (the developer) and County Council re: highway improvements.	Pending submission of further information from Waystone.	September 2021
Whitwell Colliery	Strategic site in Local Plan	Delivery of 400 houses and c.6 ha of employment land	Established Homes England interest in site. Commissioned geo-thermal energy study.	Follow up interest from potential end user in employment land. Review outcomes of geo-thermal study.	Review end of September 2021

Enabling Housing Growth	Description	Ambition	Recent Actions	Next Steps	Target Date
Bolsover Homes	Programme of social rented house building.	Deliver 400 new homes over the next four years.	Initial cluster of 4 sites at Whitwell will deliver 16 houses: 1 completed and tenanted; Woodlands at Langwith – taken on a bespoke MMC product to deliver 19 properties.	Started work on Sandy Thorpe (second site in Whitwell), delivering 21 further properties Submit planning application for the Woodlands scheme at Langwith.	September 2021
Development Co.	Joint venture to allow for greater Council control over	To bring long-term empty residential and commercial properties back into use.	Vacant buildings survey undertaken for town centres.	Formulate formal proposal.	Review end of September 2021

	purchase and renovation of empty properties.				
Dragonfly	Joint venture between the Council and Woodheads Limited.	Delivery of a contemporary housing product for the private market.	The Meadow View development of ten homes has now sold out generating a profit for the Council. Mill Lane at Bolsover – planning application submitted for 32 new homes	Additional sites are being identified through the current review of land in Council ownership	Review end of September 2021
Housing Market Assessment	Report to assist potential funders / developers / investors better understand the District's housing market.	Creation of a bespoke analysis that informs a suite of pitch books to attract inward investment.	Agreement made with Homes England re content and scope of work.	Pending Homes England commissioning work.	Review end of June 2021

Working with Partners	Description	Ambition	Recent Actions	Next Steps	Target Date
Business Support	Range of financial support made available to businesses within the District.	Allocate full allowance of Business Growth Fund = £200,000 Allocate full allowance of Economic Loan Fund = £150,000 Distribute all Discretionary Grant Funding = £2.7million Allocate all of Shirebrook Shop Fronts Grant = £800,000	First Quarter of 2021 dominated by discretionary grant funding with over £2.3million distributed to more than 200 businesses. Contacted more than 60 businesses to follow up on request for further information on business support Vision Derbyshire – 3 business advisors appointed to programme. Partnership working arrangements established between Districts and County Council	Revisit and revitalise communications on BGF, ELF and 'start up' grant. Continue to promote and implement Shirebrook Shop Fronts programme. Complete Round 2 of Discretionary Grant Funding- £395,000 Communicate DCC 'start-up' offer and ensure Bolsover gets fair share of support from Vision Derbyshire project - total grant available to new starts or start ups = £800,000 County –wide	Review end of September 2021
Business Engagement	Work related to building on our communication and engagement with local businesses.	To adopt and implement a meaningful business engagement strategy.	Further consultation undertaken with key stakeholders based on initial proposals and draft strategy.	Further work required on writing up 'final' version of strategy before further consultation.	Review end of September 2021
Centre of Excellence	This project started life as a bid for an IoT but has now been transformed into a centre of excellence offering higher and further education in sustainable development, construction, project	Commission a design and build project that becomes an anchor for innovation centre / technology park within the District	Recent bid made to community renewal fund, which was ultimately unsuccessful.	Renew private and public partnership working towards launch of Shared Prosperity Fund in April 2022. Flesh out requirements and delivery of a feasibility study.	Review end of September 2021

	management and R&D in MMC and decarbonisation.				
Kick Start	6 month funded placements for job seekers between 16 and 24 and at long-term risk of unemployment.	Offer a minimum of 6 placements with prospects of a career pathway into full time employment.	Grant awarded by DWP for six placements.	Recruitment pending verification and advertisement of posts by DWP.	Review end of September 2021
MMC	'Modern Methods of Construction' (MMC) is a wide term, embracing a range of offsite manufacturing and onsite techniques that provide alternatives to traditional house building.	Work with partners to finalise a design for modular construction homes that can be adapted to fit a range of circumstances, and also be scaled and built at volume.	MMC Pilot scheme agreed for the Woodlands development at Langwith, delivering 19 new properties	Start on construction of the development at The Woodlands. Review the development through the construction phases.	Review end of September 2021
Social Value Index	Promoting and encouraging social value underpins 'inclusive growth'.	Indexing Social Value is a way of supporting 'spend local' through procurement and future funding bids.	Social Value Portal's national calculator identified as possible index to use.	Further consideration needed of cost/benefits of subscribing to portal - £7,000p/a	Review end of September 2021
Town Centres	Range of work around re-opening High Streets safely and regeneration of town centres.	Securing the future viability and vitality of the District's town centres.	Town centre surveys complete – over 500 responses received Town Centre Action Plans received First meeting of the Shirebrook town centre working group held Allocated £70,000 of Reopening High streets safely project to support businesses and town centres to recommence trading safely. Allocated £70,000 of Welcome Back Fund to support the reopening of high streets and local economic hubs Action Plan for Welcome Back Fund submitted for approval.	Take forward Shirebrook town centre working group. Follow up - Local Full Fibre Networks (LFFN) Challenge Fund. Deliver activities identified through the Welcome Back Fund and the Town Centre Action Plans to support the reopening of the town centres post COVID-19. Work with Visit Bolsover to improve online presence of towns and tourism offer. Continue to promote ShopAppy online marketplace. Continue work with Bolsover Town Centre Task Force.	Review end of September 2021

Promoting the District and increasing Tourism	Description	Ambition	Recent Actions	Next Steps	Target Date
Adoption of a Tourism Strategy	This strategy is aimed at improving the District's tourism and leisure offers and how they are promoted.	Increase overnight stays thereby increasing visitor spend and encouraging growth in the District's visitor economy.	Strategy formally adopted in March 2021. Worked with Marketing Peak District and Derbyshire to promote parts of the district via social media to help disperse visitors from 'honeypot' sites.	Work with newly appointed cabinet member for leisure and tourism on priorities, staffing and delivering on the actions in the tourism strategy. Work with Visit Bolsover to identify further opportunities for partnership working.	Review end of September 2021.
Cycling Infrastructure Strategy	A completed RAG assessment of the existing cycle network and missing links.	Join up the existing cycle network to improve connectivity and accessibility.	Finalising document	Ensuring this work is joined up with the walkable communities to form a coherent strategy.	Review end of September 2021
Walking Guides	Rework existing guides and create new walking guides to publish online.	Host a suite of walking guides on the Council's website to promote leisure and tourism within the District.	Work has started on the old walking guides Work is continuing on the "walkable communities" project. Work has started on two long distance walks.	Checking the proposed and existing routes on the ground. Start publication of the new guides.	Review end of September 2021

Building Back Better	Description	Ambition	Recent Actions	Next Steps	Target Date
Community Woodlands	This project is aligned with the nature recovery network and both aim to promote 'building back better'.	Ambition to plant 1,000,000 trees.	Reports drafted for Executive and Council seeking approval of £10,000p/a management costs	Pending Council approval, Wellbeck Estates to start planting trees on land identified at Creswell.	Review end of September 2021.
Electric Charging Points	Using OZEV funding to provide electric charging points in the Council's car parks.	To improve the distribution of electric vehicle charging points throughout the District	Charge points installed in Middle Street car park by BP Pulse installed in May 2021.	Discussions on-going with OZEV and EST and BP Pulse about Ashbourne Street car park and other potential eligible sites.	Review end of September 2021
Geothermal Energy	Utilising mine-water to produce energy savings.		Commissioned the Coal Authority jointly to carry out studies at Creswell Model Village and Whitwell Colliery.	Determine viability / feasibility of project on receipt of the Coal Authority studies.	Review end of September 2021
Nature Recovery Network	Survey of Council-owned land to create a network of sites that can be improved	To create places for nature paid for by developer contributions.	Derbyshire Wildlife Trust commissioned to complete work.	DWT carrying out appropriate survey work.	Review end of September 2021

	for nature to offset impacts of future development.				
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Back Office Tasks	Description	Ambition	Recent Actions	Next Steps	Target Date
CRM Database	Amongst other things, the database is intended to capture the details of and the work we are doing with businesses we engage with and businesses looking for premises in the district.	Be able to better match businesses with business opportunities. Create our own analysis of market demand to inform future growth proposals.	There are several databases covering different business operations.	Integrate the different databases into a single CRM database and start to build and develop this model	September 2021
Pitch Books	The pitch books are intended to showcase development opportunities in a similar way to the Bolsover Homes portfolio, which was successfully used to promote and communicate this project.	Publish pitch books for all strategic sites in the Local Plan to support funding bids, encourage inward investment and community engagement.	Pitch books have been completed for five of the six strategic sites in the Local Plan and for the Shirebrook Growth Corridor – Pleasley Mills now added and CGV amended.	The existing pitch books need to be expanded and work is required on their design. Produce visual media guide for Pleasley Mills.	Review end of September 2021
Publication of “In Business”	This is a paper-based publication intended to inform local businesses of the support offered by the Council.	Direct distribution of “In Business” to target audience to promote and encourage take up of grants and other forms of supports offered by the Council.	Compilation of content in progress. Comms Team aware of project and awaiting further instruction.	Get publication ready for delivery.	Publish on or before September 2021
Websites	The Council has three websites operated independently of the Council’s main website promoting inward investment and the Council’s commercial properties.	To improve and update the Council’s standalone business websites,	The websites for The Tangent and Pleasley Vale have been updated and refreshed with new information including available units and prices	Continually review and update the websites with new letting information and news stories. Consider opportunities for search engine optimisation.	Review end of September 2021