

Bolsover District Council

Meeting of Local Growth Scrutiny Committee on 4 October 2022

Update on Business Growth Strategy

Report of the Assistant Director of Development & Planning

Classification	This report is public
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PURPOSE OF REPORT

The purpose of this report is to provide members with an update on progress against the Action Plan attached to the Council's Business Growth Strategy.

REPORT DETAILS

1. Background

- 1.1 Bolsover District Council's Business Growth Strategy focusses on how the Strategy and Development Directorate will prioritise its own work and its work with internal and external partners to achieve the Council's ambition:

To become a dynamic, self-sufficient and flexible Council that delivers excellent services, whilst adapting to local aspirations and acting as the economic and environmental driver for Bolsover District.

- 1.2 To maintain focus on achieving the Council's ambition the strategy is organised around the Council's economic priorities:
- i. Making the best use of our assets;
 - ii. Ensuring financial sustainability and increasing revenue streams;
 - iii. Unlocking Development Potential: unlocking the capacity of major employment sites;
 - iv. Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of the growing population and support economic growth;

- v. Working with partners to support enterprise, innovation, jobs and skills; and
 - vi. Promoting the District and working with partners to increase tourism
- 1.3 The action plan attached to the Business Growth Plan includes specific details of how these priorities will be achieved through various ongoing projects. The action plan also contains a section dedicated to ‘building back better’ which highlights action we’re taking to promote clean, inclusive growth and improve the environmental quality of the District.
- 1.4 The action plan is normally fully updated on a quarterly basis and this report provides a summary of the most recent updates on actions that relate most to the Council’s economic priorities. The most recently updated action plan is attached in full to this report as Appendix A and this appendix contains additional information on all the projects and proposals contained within the action plan.
- 1.5 This report also contains updates on external funding opportunities that are not included in the Business Growth Strategy.

2. Key Updates

External Funding

- 2.1 Although the Council aims to be self-sufficient, external funding can help accelerate delivery of projects, allow the Council to add value to service delivery or make interventions at a local level that it would not be able to achieve if unit were to rely solely on its own spending power, or in-house capacity and resources.
- 2.2 Over the last quarter, a number of submissions have been made for external funding including:
- the investment plan for the £1.9million earmarked for this Council from the UK Shared Prosperity Fund (UKSPF);
 - a bid to Round 2 of the Levelling Up Fund for up to £17million for the regeneration of Bolsover’s town centre; and
 - up to £5million from Round 3 of the Cultural Development Fund to support creative industries within the District.
- 2.3 The Council is still waiting for the outcome of all three submissions.
- 2.4 Further to these opportunities, the Government very recently announced the launch of the Rural England Prosperity Fund (‘the Rural Fund’).
- 2.5 The Rural Fund is described by the Government as a top-up to the UKSPF and succeeds EU funding from LEADER and the Growth Programme which were part of the Rural Development Programme for England.

- 2.6 Bolsover District has been allocated £427,884 from the Rural Fund and the Council will need to submit an investment plan as an addendum to the UK SPF investment plan between 3 October 2022 and 30 November 2022.
- 2.7 The Rural Fund is intended to provide capital funding to:
- support new and existing rural businesses to develop new products and facilities that will be of wider benefit to the local economy. This includes farm businesses looking to diversify income streams; and
 - support new and improved community infrastructure, providing essential community services and assets for local people and businesses to benefit the local economy
- 2.8 Notably, Government guidance says this funding should not replace funding plans for rural areas under the UKSPF. It is a top-up to help address the extra needs and challenges facing rural areas.

Making the best use of our assets:

- 2.9 Amongst other things, making best use of our assets can help us to
- generate additional revenue for the Council;
 - drive the local economy by creating jobs and business opportunities; and
 - facilitate partnership working to support enterprise, innovation, jobs and skills.
- 2.10 The Business Growth Strategy identified the key assets listed below that we could use to achieve these objectives. Since the Business Growth Strategy has been developed, a further proposal has arisen for vacant premises on Vernon Street. Progress to date on making best use of all these assets is summarised below:
- Pleasley Vale Mills;
 - Oxcroft House
 - The Tangent;
 - Land off Portland Drive, Shirebrook; and
 - Under-utilised garage sites and other surplus Council-owned land.
- 2.11 Pleasley Vale a temporary 'project manager' has now been recruited to lead on proposals for regeneration of the mills at Pleasley Vale and should be in post by the end of October 2022.
- 2.12 In the meantime, ecological work has been carried out and further hydro-modelling commissioned. These works will provide further information on the parameters for development in Pleasley Vale.
- 2.13 Oxcroft House options for redevelopment have been included in the UKSPF Investment Plan and the bid to Round 2 of the Levelling Up Fund. If the bid for the Levelling Up Fund is successful: there is a clear plan to redevelop the site as a business centre within three years of the award of funding.

- 2.14 If the Levelling Up Fund bid is unsuccessful then there is a real likelihood of a joint venture going forward with a charitable organisation to provide youth services and assisted living if the UKSPF Investment Plan is signed off as submitted.
- 2.15 The Tangent officers have explored the potential to extend the existing centre by developing land immediately adjacent to The Tangent. Following the preliminary survey work, it became clear that amongst other things: the topography of the land would prevent viable development of the site. Therefore, this project will now be discontinued.
- 2.16 Land off Portland Drive, Shirebrook this land has been earmarked for the development of commercial industrial units providing c.14,000 sq. ft. of employment space. A significant amount of pre-planning work has been done but the submission of a planning application has been delayed because of a flood risk identified in one corner of the site.
- 2.17 Once flood risk has been dealt with, an application will be submitted following further assessment of cost of construction and revenue costs against potential income generation to establish whether the project is still viable taking into account current inflationary pressures and the future cost of borrowing.
- 2.18 Garage Sites and land sales since 2019 now total **£1,741,777**:
- £62,000 was achieved in 2019
 - £311,400 was achieved in 2020
 - £936,950 was achieved in 2021
 - £431,417 has been achieved in 2022 to date with several sales pending completion and at least four more sites going to auction over the next two months.
- 2.19 Therefore the target of realising £1million from disposal of Council owned land now surplus to requirements has been achieved but this project is now coming to an end because there are now no more sites earmarked for disposal that are also suitable for development.
- 2.20 Future Skills Academy – the Council successfully bid for £500,000 of funding from the LEP (D2N2) to provide a training hub dedicated to delivery of short courses on green skills including installation of heat pumps, photo-voltaic systems and electric charging points
- 2.21 In summary, the funding would pay for the fit out of a business unit to include creation of classrooms and installation of appropriate training rigs and whilst this was intended to be in the proposed building off Portland Drive, it will now be located in premises owned by the Council on Vernon Street also in Shirebrook that have recently become vacant.

- 2.22 The award of funding is however dependent on D2N2's Investment Board signing off on the formal Business Case for the proposals at the next available meeting in November 2022. **Members will be aware this proposals is also dependent on the outcome from the 'call in' of the related decision taken by Executive.**

Increasing Revenue Streams:

- 2.23 The Council needs to increase revenue streams to safeguard jobs and maintain the service we provide to visitors, our partner organisations, and the people who live and work in Bolsover District.
- 2.24 The following projects were identified in the Business Growth Strategy as having significant potential to generate income for the Council either through increasing our own 'tax base' or through working with others to generate revenue streams.
- Pinxton Station and Maid Marion Line
 - Shirebrook Crematorium
 - Shirebrook Growth Corridor
- 2.25 Pinxton Station and Maid Marion Line the Integrated Rail Plan was published in November 2021 and suggested that re-opening Maid Marian Line was in the Government's thinking. However, the Department of Transport "rejected" the Strategic Outline Business Case (SOBC) for re-opening the line to passengers earlier this year.
- 2.26 At present, it seems most likely that the Maid Marion line will now be used to provide additional network capacity for a 'fast service' from London to Mansfield, which will not include opportunities for additional service stops. Consequently, this project has now been discontinued.
- 2.27 Shirebrook Crematorium there is a live planning application due to be determined at September's Planning Committee for the proposed crematorium. Subject to approval, the next steps will be to incorporate a joint venture and commission the build.
- 2.28 Shirebrook Growth Corridor following a call for sites last year, the Council has carried out consultation on the Shirebrook Growth Plan earlier this year. This may include an urban extension to the west of the existing town and this development would form part of the enabling development required to either fund a new road through to J.29 from Shirebrook or promote and encourage inward investment in the road infrastructure.
- 2.29 It is now intended to progress Shirebrook's Growth Plan with further work on public engagement, which is intended to build on consultation responses on the Growth Plan and move towards master planning. However, the technical study on an improved road connection from J.29 to Shirebrook that DCC had publically committed funding towards has still not been commissioned.

- 2.30 Creswell Growth Plan following a call for sites, consideration was given to where in the District made be most suitable to accommodate additional development with regard to where land was being made available.
- 2.31 Creswell was identified along with Shirebrook (as above) and initial consultation has just ended on the Growth Plan for Creswell. The outcomes from this consultation will help to inform next steps, which will very likely be further public engagement on master planning.

Unlocking Development Potential

- 2.32 The recently adopted Bolsover District Local Plan identifies three strategic sites that could accommodate major employment uses in the near future:
- Clowne Garden Village
 - Former Coalite Site; and
 - Whitwell Tip
- 2.33 The Business Growth Strategy notes that unlocking the capacity of these major employment sites would be an obvious way of encouraging new industries to enter the District because of their connectivity with the strategic road network and the amount of available land on each of these sites.
- 2.34 However, little progress has been made on Clowne Garden Village because highway improvements at Treble Bob have still not been agreed despite the local highway authority and the developer being in discussions on this point for over 12 months at the time of writing.
- 2.35 In contrast, buildings are coming out of the ground on the former Coalite Site and although works are behind the original schedule; it is understood that the intention is to build out all the plots within the District over the next twelve months. It is understood that at least two tenants have been secured, PCT and
- 2.36 A permission for Whitwell Tip is still pending completion of the necessary s.106 legal agreements and it is understood the delay on this authority's planning application relates to a single issue around contributions requested for education. **Currently, awaiting update from DCC on parallel application for restoration of the tip.**

Enabling Housing Growth

- 2.37 Clowne Garden Village and Whitwell Tip should also provide the bulk of planned for housing growth within the District over the next ten to fifteen years along with Bolsover North. Cumulatively, these sites could provide over 3,000 new homes and a significant start has been made on the Bolsover North site with work having commenced on the first 200 homes.
- 2.38 Beyond these strategic sites in the Local Plan, the Council has the opportunity to have a direct influence on housing delivery in the District through Bolsover Homes and Dragonfly to increase the supply, quality and range of housing to meet the needs of the growing population and support economic growth.

- 2.39 Bolsover Homes continues to be rolled out and a planning application is currently being considered for demolition of existing bungalows, assisted living building and community centre; and replacement with 22no. new dwellings, comprising 4no. houses and 18no. bungalows, 20no.flats comprised within a independent living building and a new community centre. Plans are also being put in place to complete live projects and to continue to deliver the planned build programme following Woodhead Construction's announcement that they have ceased trading.
- 2.40 Dragonfly Development has recently obtained planning permission for demolition of existing industrial buildings and erection of 32 dwellings) at the former Mill Lane depot site in Bolsover. Although Woodhead Construction have since announced they have ceased trading; this will not affect Dragonfly.
- 2.41 In addition to Bolsover Homes and Dragonfly, consideration is still been given to the creation of a development company to offer a third delivery vehicle with a focus on regeneration of long-term vacant or derelict land and buildings. However, if this project does go forward, it would now most likely have a focus on commercial development in light of current market conditions.
- 2.42 Finally, a Housing Market Assessment for the District has been completed by BNP Paribas, who were jointly commissioned by Homes England and the Council. The consultants considered Bolsover housing market to generally be in good health, and whilst the District faces issues common to the wider UK housing market: the consultants expect the District's housing market to continue to expand and consolidate recent (last 10 years) price growth given the identified 10 year plus housing land supply.
- 2.43 However, the consultants did not make any explicit recommendations but they did suggest potential actions to further stimulate the District's housing market, which should be considered in the context of wider policy objectives.
- Seek external investment/loans/grant for the large strategic schemes that require up front infrastructure investment to proceed. This could be Homes England or Levelling Up funding or encouraging landowner engagement and partnership with experienced master developers used to bringing forward such sites (e.g. Harworth Group or St Modwen).
 - Promote the District (or the wider SHMA) through housing forums that raise the profile and highlight the positives of the area to both national housebuilders and SMEs.
 - Engage with specialist developers – Build to Rent and Retirement to further promote the District and highlight it an area of opportunity.
 - Encourage bungalows as a point of difference with other areas and a way of meeting the needs of an aging population.
 - Ensure planning processes and services are “user friendly” – whilst still ensuring the delivery of high quality development.

Working with Partners

- 2.44 A key focus of partnership working over the last quarter has been engaging with partners to support the investment plan submitted to the UK Shared Prosperity Fund (UKSPF) and to support bids for the Levelling Up Fund and the Cultural Development Fund.
- 2.45 At this stage, all three applications are pending decision and a significant amount of work is pending approval of the UKSPF Investment Plan. For example, business support activities including networking events and support with decarbonisation; and business engagement to develop proposals for a centre of excellence (building on the future skills hub proposals referred to at para 2.20)
- 2.46 Nonetheless, progress has still been made on a range of other activities and consultancy services have been secured at no cost to the Council to relaunch our approach to business engagement and kick-start the use of a newly-commissioned CRM system.
- 2.47 One of the most important benefits of the CRM system will be facilitating and improving our business engagement not least by helping us to manage contacts and arrange follow-up calls or visits when we get requests for business support, for example. The system will also help us maintain closer relationships with our local businesses over the longer term by giving us a better understanding of what they might need from the Council to grow and develop their business, and by knowing how they would like us to get in touch and what they would like us to get in touch with them about.
- 2.48 We have also recently commissioned a Social Value Portal that in the first instance has supported us with writing up the Levelling Up Fund Bid by allowing us to monetise ‘intangible benefits’ to properly demonstrate how the proposals would offer value for money: i.e. through increasing pride in place, addressing anti-social behaviour, and a number of other returns that improve the life of people living in the town but are not normally ascribed a cash value.
- 2.49 The Social Value Portal will also help our procurement better support the local economy and benefit the local area and we have secured further assistance at no cost to the Council to create a Social Value Statement that will help us embed the same principles of adding value for the District’s people and its places in our decision making across other areas of the Council’s work.
- 2.50 In addition, the long awaited publication of “In Business” is now imminent subject to securing a budget to cover the cost of publication and distribution. This is significant insofar as the ambition is to deliver this direct to every business in the District to promote and encourage business engagement and communicate the ways in which this Council is open for business.
- 2.51 Other than business engagement, a significant amount of progress has been made on building the Community Rail Partnership (CRP) for the Robin Hood Line. The CRP has now been incorporated for a year and is looking for formal accreditation. This will allow the CRP to apply for larger amounts of grant funding

to allow bigger investment in community infrastructure and community activities along the line.

- 2.52 However, there have been no updates forthcoming from Nottinghamshire County Council (the lead authority) on the proposals for extending the line for more than 6 months so it is not clear whether this project has been “abandoned” even though this line was mentioned in the Integrated Rail Plan last year.

Promoting the District and increasing Tourism

- 2.53 The successful candidate for the newly-established visitor economy post has now started work for the Council and, was heavily involved in working up the applications for the Levelling Up Fund and UKSPF prior to their submission from starting in post.
- 2.54 Alongside this work and pending the outcome of the three separate bids made for Government funding (CDF, LUF and UKSPF), a work programme is in place and an action plan is starting to be developed including a review of our current tourism strategy and a place based audit, which will help inform our strategy.
- 2.55 In this light, our work on *Promoting the District and increasing Tourism* will be reported separately from actions on the rest of the Business Growth Strategy from now on not least to highlight that this is a distinct area of our work but also to ensure that this work is properly prioritised and resourced.
- 2.56 Alongside focus on the visitor economy, work has continued on regenerating the District’s town centres. As noted above, Bolsover is the subject of a bid for Levelling Up Funds and a further application has been made for funding from One Public Estate (OPE) to carry out a feasibility study.
- 2.57 OPE partnerships across the country have shown the value of working together across the public sector and taking a strategic approach to asset management. At its heart, the programme is about getting more from our collective assets - whether that’s catalysing major service transformation such as health and social care integration and benefits reform; unlocking land for new homes and commercial space; or creating new opportunities to save on running costs or generate income. This is encompassed in three core objectives:
- creating economic growth (new homes and jobs)
 - delivering more integrated, customer-focused services
 - generating efficiencies, through capital receipts and reduced running costs.
- 2.58 In parallel with work being carried on the Shirebrook Colliery Memorial proposed for Shirebrook’s market square, officers have worked with Shirebrook Colliery Memorial Fund to help take these proposals through RIBA stages 3 and 4 as part of phase 1 of the regeneration of the square. Officers have also secured £100,000 of external funding for Phase 1 of the works, which will pay for the creation of memorial gardens to provide an appropriate setting for the sculpture.

Building Back Better

- 2.59 The Business Growth Strategy included the following projects to show our commitment to enhancing biodiversity and reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same:
- Community Woodlands;
 - Electric Charging Points;
 - Geothermal Energy; and
 - Nature Recovery Network
- 2.60 The Community Woodlands project has been successfully launched and approximately 6,200 trees have been planted at three key sites over the last planting season: 1,600 whips planted on Fox Green and 4,730 whips on a test area on the flagship site in Creswell and 60 larger standards on a smaller site in Bolsover.
- 2.61 The flagship former colliery tip site is currently being prepared for the coming planting season and the Council's planting team, Bolsover Woodlands Enterprise, will work alongside parishioners, local groups and corporate volunteers to plant between 8,000 and 12,000 whips between November 2022 and February 2023.
- 2.62 Beyond this, the Bolsover Community Woodlands project aims to bring about tree planting proposals in each of the District's parish areas. At present, the Council is working with the following Parish and Town Councils to develop tree planting projects:
- a. Whitwell Parish Council – with the Parish Council we have visited a number of local community orchards and are drawing up plans to create a community orchard of their own on District Council land at Claylands on the edge of the village;
 - b. Shirebrook Town Council – working to contribute to the Market Place: Reimagined project and delivering new trees to complement the public realm improvements;
 - c. Clowne Parish Council – preparing proposals for tree planting and a wildlife area for the Villa Park recreation ground;
 - d. South Normanton Parish Council – we are exploring with Cllr Andrew Joesbury and Brigg Infant School to create a small orchard, an avenue either side of the path and some additional boundary planting on South Street Recreation Ground in Normanton. Cllr Joesbury has also come up with a possible site for an additional flagship woodland which we are currently following up with the landowner;
 - e. Langwith Parish Council – we are due to meet with Cllr Peake and the Clerk to the Council to discuss potential tree planting projects in Langwith.
- 2.63 To date, expressions of interest have also been received from Pinxton Parish Council, Old Bolsover Town Council, Barlborough Parish Council, Ault Hucknall Parish Council, Pleasley Parish Council, Glapwell Parish Council and Blackwell Parish Council and these will be followed up to see how best they can be supported.

- 2.64 In parallel with our work on tree planting, we have been working with Derbyshire Wildlife Trust (DWT) to complete the District's first Local Nature Recovery Network, which amongst other things: provides a thorough assessment of the state of the environment in Bolsover District.
- 2.65 In summary, DWT conclude that "whilst the District contains the largest number of designated sites in the county (outside of the Peak District), the relative quality of these designated sites is low". This is a concern and demonstrates that positive action is needed.
- 2.66 However, DWT also say that "Bolsover District contains strong foundations for the creation of a Nature Recovery Network" and sets out a series of recommendations we are intending to take forward as work streams co-ordinated by the Planning Policy team:
- A. Enhance the District's Local Nature Networks
 - Improve the condition of what we have already, i.e. local wildlife sites and corridors
 - Connect and extend the networks, i.e. highlight the identified opportunities and work to bring them forward
 - Establish a land bank record that can help achieve this, i.e. starting with those sites identified and assessed already
 - B. Improve Local Land Management
 - Work with major landowners to better understand their management practices, i.e. BDC, DCC, the large Estates, the National Trust, other state agencies
 - Encourage and promote best practice
 - C. Foster the Voluntary Sector
 - Identify the voluntary groups that already exist
 - Encourage networking
 - Foster the establishment of new groups as a way of improving the condition of what we have already
 - D. Maximise Funding Opportunities
 - Explore each of the funding opportunities identified and establish relationships with funding bodies
 - Identify opportunities for specific projects
 - Connect voluntary sector to funders
- 2.67 This work will have a positive impact on supporting growth and nature recovery in the District when net biodiversity gain becomes mandatory.
- 2.68 Recent changes in legislation will also help improve provision of Electric Charging Points as all new build homes and buildings are now required to have electric car charging points. However, OZEV have rejected the most recent application for off-street charging points on Council-owned land in Bolsover and Shirebrook on the grounds that the quoted costs of installation were too high.

- 2.69 Further work looking at whether additional match funding from the NO2 funding obtained by Environmental Health will allow these schemes to go ahead is ongoing. Additional work is also required on the outputs from the County's work on identifying optimal site for electric charging points on land in public ownership – notably, the sites identified by this work have previously been ruled out on viability grounds.
- 2.70 The issues around viability are normally “DNO costs” i.e. the Distribution Network Operator (DNO) is required to connect the Council's land to their electricity supply on request (unless exceptions apply) but are entitled to charge for this supply based on the size of the connection, where the connection is, the distance from the existing network and whether the network can accommodate the capacity needed.
- 2.71 As these works are often ‘non-contestable’ this means there is no opportunity to seek a lower price from other suppliers. Therefore, “DNO costs” often ‘are what they are’ and from our experience, it is these costs that mean it is too expensive to provide electric charging points on the majority of Council-owned land until take up of electric cars across the District is much higher than it is at the present time.
- 2.72 Consequently, it is considered that unless the NO2 funding unlocks more opportunities to provide electric vehicle charging points then this project should be closed down as there is not much else that can be done by the Council on its own land without a significant amount of capital expenditure from its own budgets.
- 2.73 Finally, we are now waiting for updates on the potential for harnessing Geo-thermal Energy on the site of the former colliery at Creswell. The Council successfully applied to the LEP for £800,000 to fund the mine water energy proposals in Creswell but further work on the thermal properties of the shaft (accessing underground water) is being carried out by the University of Derby and the finding from this work will determine whether the use of mine water to decarbonise heating using a closed system in the open shaft will be feasible or viable.

3. Reasons for Recommendation

- 3.1 The Local Growth Scrutiny is provided with updates on the Business Growth Strategy to ensure appropriate progress is being made on the Council's corporate priorities and to provide feedback or support where necessary to enable officers and members to work as one Council to achieve the Council's ambitions.

4 Alternative Options and Reasons for Rejection

- 4.1 The alternative is not to provide updates on a quarterly basis but this may risk loss of focus on achieving the aims of the Council within the quickest practicable timescales. This is particularly significant given that income generation from projects and proposals in the Business Growth Strategy are included in the projections contained within the Council's MTFP.

RECOMMENDATIONS

1. Members to note the report and provide feedback on progress for officers to consider and take appropriate action where necessary.

IMPLICATIONS:

Finance and Risk: Yes No

Details: A number of projects and proposals in the Business Growth Strategy have risk and financial implications, of which, most are positive insofar as they are around bringing forward good developments with significant income generation potential. However, these issues are worked through in detail and in consultation with the Section 151 Officer on a case by case basis.

Legal (including Data Protection): Yes No

Details: The Business Growth Strategy does not in itself have any legal or data protection implications but a number of projects and proposals in the Business Growth Strategy will. However, these issues are worked through in detail and in consultation with the Solicitor to the Council on a case by case basis as required.

Staffing: Yes No

Details: The Business Growth Strategy does have some staffing implications insofar as the capacity and resource available will influence how quickly projects and programmes are delivered. However, staffing issues are dealt with separately as they arise in consultation with the Head of Paid Service and relevant portfolio holders.

DECISION INFORMATION

<p>Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:</p> <p>Revenue - £75,000 <input type="checkbox"/> Capital - £150,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i></p>	<p>No</p>
<p>Is the decision subject to Call-In? <i>(Only Key Decisions are subject to Call-In)</i></p>	<p>No</p>

District Wards Significantly Affected	All
Consultation: Leader / Deputy Leader <input checked="" type="checkbox"/> Executive <input type="checkbox"/> SLT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	Details: Portfolio holders for Finance, Growth and Leisure and Tourism also consulted.

Links to Council Ambition: Customers, Economy and Environment.
<p>As noted in the report, the Business Growth Strategy and associated action plan is closely linked to achieving the Council's ambitions and economic priorities. Achieving a number of the objectives in the Business Growth Strategy will also have a positive impact for our customers and the environmental quality of the District.</p>

DOCUMENT INFORMATION	
Appendix No	Title
A	Growth Strategy: Action Plan

Background Papers
<i>(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive you must provide copies of the background papers).</i>
None