

Appendix 3: Council Plan Targets - ‘Our Economy by driving growth, promoting the district and being business and visitor friendly’

Status Key

Target Status	Usage
On Track	The target is progressing well against the intended outcomes and intended date.

Key Council Target	Status	Q2 July – September 2024 Progress
ECO.01 - Refresh our Business Growth Strategy to enable and empower Dragonfly to support the Council to make best use of our assets, support growth in the local economy, attract inward investment to the district and maximise the district's share of potential funding streams from the Government and the East Midlands Combined County Authority	On Track	<p>A workshop was held for officers on 13 August 2024 bringing together departments including Housing, Planning, EDU, Property Services, Leisure and Corporate Policy to discuss and formulate the new business growth strategy and action plan for the next four-year period 2024- 2028, which will underpin the new Corporate Plan's ambition for economic prosperity and growth.</p> <p>The workshop focussed on the five priorities for the growth strategy which align to the council plan, and also to the strands of the East Midlands Mayoral Combined Authority, which are:</p> <ul style="list-style-type: none"> • Business and Innovation Ambition: we will make Bolsover an even better place to do business... • Land and Housing Ambition: we will make Bolsover an even better place to live... • Net Zero Ambition: we will take effective climate action for people and places... • Transport Ambition: we will make it easier for anyone to get around the District and easier to get to and from other places... • Adult Education and Skills Ambition: everybody can believe in a positive future, be more ambitious about what is possible and go on to have successful lives regardless of their background or situation... <p>This workshop included both a PESTLE analysis and a SWOT analysis, and the aspirations and ambitions of the different departments to bring forward innovative opportunities which we can include within the strategy and action plan.</p>

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		<p>The team are now working through the feedback of this workshop, the comments made, and projects proposed. This will then be brought together in to a draft document and circulated to officers for their comments before being circulated wider for consultation and formal adoption as the Council's Growth Strategy.</p>
<p>ECO.02 - Work with partners to develop a place-based narrative to encourage inward investment, increase engagement with our key heritage assets and grow the visitor economy, the number of tourists and the amount of tourism spending in the district by 2025.</p>	<p>On Track</p>	<p>Work continues to establish the place brand and narrative for the district.</p> <p>The Bolsover Place Launch event was held at Barlborough Hall on 11 July, alongside the website https://www.bolsover-uk.com/ and the Place Storybook, and the formation of the Place Board (https://www.bolsover-uk.com/place-board).</p> <p>The Bolsover Place Programme launch took place on the 11th July 2024, attracting over 75 attendees and 47 separate organisations. Spend associated with this quarter relates to the launch preparation, event itself and separate Place led events.</p> <p>Website - a new www.Bolsover-uk.com place website was launched with a separate data capture feature to register those visiting the site and asking for their content preferences.</p> <p>Within the first month of launch new social media platforms had a wide reach: 1 August - 18 September 2024. Going forward insights relating to the reach will be monitored on a monthly basis. During this period: LinkedIn - 204 followers, 24 posts, with 10.12K impressions and 953 interactions Twitter X- 153 followers, 23 posts, with 249 impressions Instagram - 50 followers, 18 posts with 779 impressions</p> <p>Website reach: Between 8th July (launch) and 30 September the www.bolsover-uk.com reached: 1,247k page views 35 Storybooks downloaded 28 contact forms submitted Average 6m 20s average session duration</p>

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		<p>A total of 12,287 (impressions on social media and additional 1,247 page views).</p> <p>City Nation Event - The Tourism & Place Manager and Senior Marketing Executive represented Bolsover at a national place leaders event held in Lichfield on the 19th September 2024. The event enabled the team to hear best practice from other place leaders and showcase Bolsover's new ambition.</p> <p>Roxy Rhodes from Filter Free Business has been commissioned to deliver business support to visitor economy businesses across the district. During this quarter 6 business workshops took place focussed, with 106 attendees on both business networking and social media.</p>
<p>ECO.03 - Work with partners to develop innovation and growth in our cultural and creative sectors through active support of an investment in a creative's network, cultural corridor, and maker's hub.</p>	<p>On Track</p>	<p>Woman's Creative Network</p> <p>Platform Thirty1 have been commissioned to deliver support to creative businesses from the arts, culture, visitor economy sectors. The monthly network meets the first Wednesday of every month at Pleasley Vale Mills. In Q2 38 attendees came to the networking session.</p> <p>On 13 September, the Tourism and Place Manager facilitated a workshop which considered a strategic alignment of heritage, economic development and arts partners provided valuable insights into the infrastructure already in place in Bolsover that can support the formulation of a new strategic alignment of these sectors, called Creative Bolsover.</p> <p>Creative Bolsover facilitates a creative leadership model, bridging networks such as the Women's Creative Network, Lloyds Bank Foundation, and the Culture Corridor, alongside the Bolsover Sixth Form and Culture Coalition. The place-based programme embodies a bold, outward-facing strategy to harness the region's broader creative opportunities. A draft report has been drafted following the workshop, which will be consulted on with the partners involved. Arts Council England financial support for its development is also being sought.</p>

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		<p>As part of the £15m Regeneration Funding yet to be confirmed, 36/36a Market Place will be purchased to develop a creative maker space to support the growth in the cultural and creative sectors. Part of the £15m will also fund the new Bolsover Place Programme - see ECO02.</p> <p>We are a key partner in the DCC led Derbyshire Makes ACE funded project that will see Bolsover as one of the main hubs to host an iconic event that will be taken to key hub areas across Derbyshire. We are also a key partner in the Cultural Coalition partnership between DCC, North East Derbyshire and Chesterfield Borough looking at opportunities to collectively develop innovation and growth in the arts/cultural sector.</p>
<p>ECO.04 - Work with Higher Education and Further Education providers and other partners to develop post 16 provision within the district to enable and empower more of our local workforce to find better paid, skilled jobs.</p>	<p>On track</p>	<p>Support the development of the Bolsover Sixth form development and integration into the wider district through the place narrative - The change in government in the summer, and their subsequent review of the funding awards of the previous administration have meant that Bolsover School have seen delays in the funding being allocated for the delivery of the sixth form provision. The head of the school is engaged through the Place Board, to ensure that there is a link through to the Place Programme's Young Ambassadors programme, to ensure there is interim support to the school whilst the outcome of the funding review is conducted.</p> <p>Retrofit green skills hub - Work continues on the feasibility and pilot of the retrofit programme, and the works for the construction of the industrial units for the centre are ongoing. Revisions have been made to the planning application to ensure compliance with the bio-diversity net gain requirements. Decision anticipated Nov 2024.</p> <p>Employment and Skills Plans - positive engagement and active consultation through planning application consultation - Ongoing Creative Hub Feasibility September 2024 - consultant appointed to continue the work with partners to further develop the business case for funding proposals for the creative hub. This was supported by a workshop held with creative partners at The Tangent on 13 September 24.</p>

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		<p>Support Vision West Notts College in the delivery of training through Pleasley Vale Business Park - Lease completed and handover of unit to the tenant on 13 October 24.</p> <p>Work with Vision West Notts through the design school for live briefs - design, construction, traditional skills, etc. - will continue discussions following the return to school after the summer holidays.</p> <p>Promotion of the apprenticeship opportunities to local employers Ongoing Place 'Young Ambassadors' scheme September 2025</p>
<p>ECO.05 - Secure investment in improvement of our existing business estate and delivery of new commercial space, including regeneration of Pleasley Mills, to meet the needs of local business, encourage inward investment and support growth throughout the local economy.</p>	<p>On track</p>	<p>Development of new Industrial Units on Portland Drive, Shirebrook Mar 2026: Currently awaiting planning permission, decision date of 31st July 2024 - this has been delayed, due to the requirement to meet Bio-Diversity Net Gain (BNG) obligations and achieve a 10% gain on the site. The officers have found some anomalies with the BNG requirements and have made some adjustments to the proposals which mean there is now no obligation to achieve a 10% uplift, saving £170k on development costs, and being able to achieve planning approval in the coming weeks. Application is anticipated to be approved by November 24.</p> <p>Reconfiguration of Vernon Street to provide two industrial units Dec 24: A survey of the site has been completed by Dragonfly Development Limited (DDL). DDL have been instructed to complete a schedule of works, inclusive of the costs involved in reconfiguring the site. This will require a business case and approval of additional funding for the proposed investment from members. The Team is also continuing to promote the site through the open market, and there are currently a number of interested parties wanting to take a lease for the building in its current form. Negotiations are ongoing.</p> <p>Inward Investment enquiries into the district - promotion of the available Council owned assets - work is ongoing to support DCC inward Investment team, but the transfer of the LEP's inward investment team into the new EMCCA structure will bring some changes to the service delivery and the team are continuing to provide investment opportunities and answer queries when enquiries are sent through either</p>

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		<p>from EMCCA or DTI.</p> <p>The redevelopment of 36/36a Market Place, Bolsover to provide new retail space Mar 26: The site has been valued at £180,000 in its current state. Structural surveys, RICS surveys and utility surveys are currently being undertaken. The purchase of the land was dependent upon funding through the £15million regeneration funding, so has been delayed until the funding is confirmed. Alternative proposals are being considered to see if the scheme can be viable without the need for public funding.</p> <p>Investment in the meeting / conference facilities at The Tangent Business Hub, providing new equipment and uplift the décor Dec 24 - the works are currently being costed for the redecoration, replacement ICT equipment, general building cleaning (external) for the cladding, and landscaping improvements.</p> <p>Former White Swan Public House - community hub Mar 26: The site has been valued at £225,000 in its current state. Structural surveys, RICS surveys and utility surveys have been completed. The purchase of the land was dependent upon funding through the £15million regeneration funding, so has been delayed until the funding is confirmed. Alternative proposals are being considered to see if the scheme can be viable without the need for public funding.</p> <p>Regeneration proposals for Pleasley Vale Business Park Work has commenced at Pleasley Vale to prioritise urgent remedial works identified in the Capita condition report completed in 2022. This will inform us on the funding requirements to complete these works. Beaumont Rivers have been appointed to complete Priority 1 emergency measures as part of our flood mitigation plans. The insurance claim following the flood is not yet settled so remedial works after the flood still to be completed.</p>

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<p>ECO.06 - Deliver a fully operational crematorium and manage this facility to generate income from 2025.</p>	<p>On Track</p>	<p>Construction of the crematorium and wake buildings - the appointment of the new architect, cost manager, and client performance management roles has meant work has been able to recommence on producing a compliant detailed design pack for the construction team to work off for the construction of the two buildings. The revised pack will be issued and signed off by the Client week commencing 21 October. There is remedial work required to remove some brickwork to the wake building, which will start week commencing 29th October in readiness for the contractors remobilising on site early November. The Architect will be submitting a non-material amendment application to the local planning authority week commencing 21 October, and Building Control application will be made at the same time.</p> <p>The sale of additional BNG credits off the crematorium development to external developments elsewhere in the district - this will be progressed upon completion of the main development and achievement of the site's BNG credits.</p> <p>Recruitment of the operational team and groundwork team planned for Summer 25.</p> <p>Lease of the wake facility to a third-party operator scheduled for Summer 25.</p>
<p>ECO.07 - Review procurement rules to meet public procurement regulations and social value requirements.</p>	<p>On Track</p>	<p>On 12 September 2024, Cabinet Office announced that the Procurement Act 2023 will now commence on 24 February 2025 - a delay of four months from the original go-live date of 28 October 2024 to allow time for a new National Procurement Policy Statement (NPPS) to be produced. Work was already in hand to meet the original deadline. The Council has agreed with North East Derbyshire District Council to end the shared Procurement unit and we have recruited a new manager who is due to start work in February 2025</p>